FMA, 2014a

FINANCIAL MARKETS AUTHORITY

CORPORATE GOVERNANCE IN NEW ZEALAND

Principles and Guidelines A handbook for directors, executives and advisers

FMA

FINANCIAL MARKETS AUTHORITY

TE MANA TATAI HOROHORO - NEW ZEALAND

www.fma.govt.nz

AUCKLAND OFFICE | Level 5, Ernst & Young Building | 2 Takutai Square, Britomart | PO Box 106 672 | Auckland 1143 PHONE: +64 9 300 0400 | FAX: +64 9 300 0499

WELLINGTON OFFICE | Level 2 | 1 Grey Street | PO Box 1179 | Wellington 6140 PHONE: +64 4 472 9830 | FAX: +64 4 472 8076

Corporate Governance in New Zealand: Principles and Guidelines December 2014

This copyright work is licensed under the Creative Commons Attribution 3.0 New Zealand licence. You are free to copy, distribute and adapt the work, as long as you attribute the work to the Financial Markets Authority and abide by the licence terms. To view a copy of this licence, visit http://creativecommons.org/licenses/by/3.0/nz/.

The Financial Markets Authority logo may not be used in any way which infringes any provision of the Flags, Emblems, and Names Protection Act 1981. Attribution to the Financial Markets Authority should be in written form and not by reproduction of the Financial Markets Authority logo.

CONTENTS

Principles for corporate governance	2
Introduction	3
Changes in this revised version	4
Who the principles apply to	5
How to report against the principles	6
All entities	6
Listed issuers	7
Principles and guidelines	8
Principle 1: Ethical standards	8
Principle 2: Board composition and performance	11
Principle 3: Board committees	16
Principle 4: Reporting and disclosure	20
Principle 5: Remuneration	24
Principle 6: Risk management	. 27
Principle 7: Auditors	30
Principle 8: Shareholder relations	34
Principle 9: Stakeholder interests	37

PRINCIPLES FOR CORPORATE GOVERNANCE

03 02 Board composition Ethical Board and performance committees Standards The board should use To ensure an effective board, Directors should set high there should be a balance committees where this will standards of ethical behaviour, enhance its effectiveness in of independence, skills, model this behaviour key areas, while still retaining knowledge, experience and and hold management board responsibility. accountable for delivering perspectives. these standards throughout the organisation. 05 06 Risk Reporting and Remuneration management disclosure The remuneration of directors Directors should have a sound The board should demand understanding of the key risks and executives should integrity in financial reporting faced by the business, and and in the timeliness be transparent, fair and should regularly verify there reasonable. and balance of corporate are appropriate processes to disclosures. identify and manage these. 08 09 Stakeholder Shareholder **Auditors** relations interests The board should ensure the The board should foster The board should respect the interests of stakeholders, constructive relationships quality and independence of the external audit process. with shareholders that taking into account the entity's ownership type and its encourage them to engage with the entity. fundamental purpose.