

Worksheet 1: Strategy mapping exercise

Purpose

Step 1: Select one of the budgets below.

- Emissions budget 1: 2022–2025 
- Emissions budget 2: 2026–2030 
- Emissions budget 3: 2031–2035 
- 2021 2035
 The time horizon

Table ES1: Our proposed emissions budgets. All gases are combined as CO₂ equivalent

	2018	Emissions budget 1 (2022 – 2025)	Emissions budget 2 (2026 – 2030)	Emissions budget 3 (2031 – 2035)
All gases, net (AR4) (Mt CO ₂ e)		271	286	223
Annual average (Mt CO ₂ e/year)	69.2	67.7	57.3	44.6
Average reductions on 2018 levels		2%	17%	36%

He Pou a Rangī Climate Change Commission, 2021 Draft Advice for Consultation, p. 17

Values

Step 2: Select the lens you will use for decision making.

- Māori/Crown relations Productive Resilient Inclusive Sustainable Other

Themes

Step 3: Select themes that will meet the purpose above (ideally 3–6).

Examples could include:

- Housing & urban reform Energy sector shift Land use adaptation & innovation Circular, low-emissions economy
- Other Other Other Other

Goals

Step 4: Select a number of goals that fit logically under each theme (ideally 3–6).

Actions

Step 5: Select what actions are necessary to achieve each goal (ideally 3–6).

Requirements

Step 6: Select what requirements are necessary to ensure each action is achieved (ideally 3–6).

Questions to stress test your strategy

Step 7: Stress test your strategy map.

1. Complete the assumption mapping exercise (Worksheet 2). Does this change your themes, goals, actions or requirements?
2. Check that cause-and-effect relationships exist throughout the strategy map. Do this by going from the bottom of the strategy map to the top, reviewing each relationship along the way.
3. Place your hand over portions of the strategy map and see if alternative (less costly/more effective) themes, goals, actions or requirements exist.
4. Check that words are precise and familiar, and sentences are short and straightforward (apply the Write Plain Language Standard).
5. How would you know whether the strategy is working correctly? Do feedback loops exist?

Creating one integrated strategy map

Step 8: Combine all 3 strategy maps into one map.

