Gisborne one-day workshop



Use #tacklingpovertynz to join the national conversation



Mayor Meng Foon





Agenda

Session 1: Welcome

Session 2: Youth Presentation

Session 3: A National & Local Perspective

Session 4: Challenges and Opportunities

Session 5: Observations

(the survey and discussion paper)

Session 6: Finale



1. Welcome

- McGuinness Institute,
 - Non-partisan, seven generations, walking backwards into the future
- Tour born from:
 - The TacklingPovertyNZ workshop, held in December 2015, Wellington
- Tour purpose:
 - Building and sharing ideas on 'how' to tackle poverty
- Tour outcomes:
 - List of hows, determined by the community
 - Network of workshops
 - Mayors meeting with the Minister of Finance
- Photos will be taken

TacklingPovertyNZ 2016 tour dates Kaikohe (Far North) Friday, 16 September 2016 Kaitaia (Far North) Kaikohe Memorial Hall. Thursday, 15 September 2016 Memorial Avenue, Kaikohe Te Ahu. Cnr Matthews Ave & Rotorua Friday, 19 August 2016 Concert Chamber, Sir Howard Morrison Performing Arts Centre, 1170 Fenton Street, Rotorua Manawatu Monday, 15 August 2016 Manfeild Suites, Wednesday, 31 August 2016 Waikanae Surf Lifesaving Club, Grey Street, Gisborne Queenstown Tuesday, 29 March 2016 Queenstown Memorial Centre, 1 Memorial St, Queenstown 9300

Wendy McGuinness CEO, McGuinness Institute

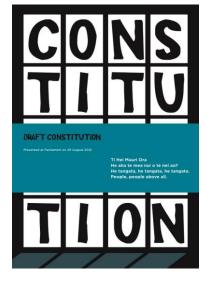




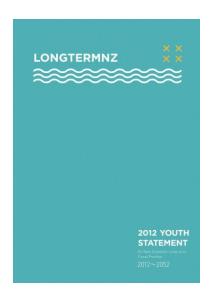
IF THE WILD BIRD INSIDE YOU COULD CRY OUT NIGEL BROWN



StrategyNZ 2011



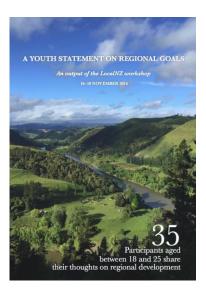
EmpowerNZ 2012



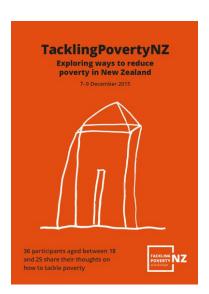
LongtermNZ 2012



LivingStandardsNZ 2013



LocalNZ 2014



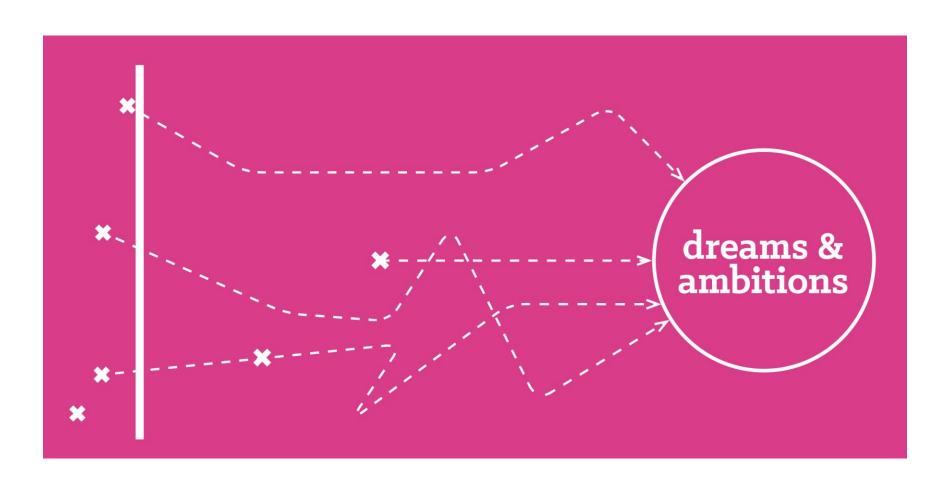
TacklingPovertyNZ 2015



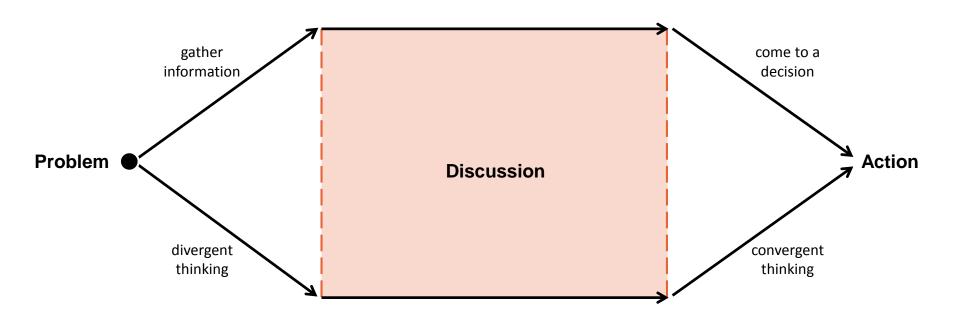
ForesightNZ 2016



LivingStandards Metaphor

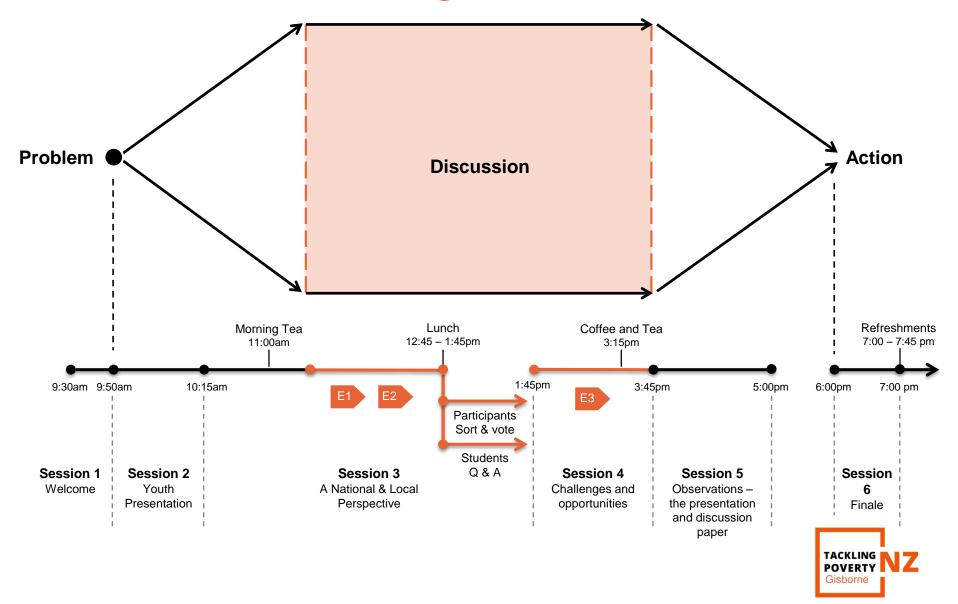


Workshop Programme





Workshop Programme



Three Exercises

Build and share ideas on how we might tackle poverty

Exercise 1 'who'

Exercise 2 'the ideas'

Exercise 3 'the how'









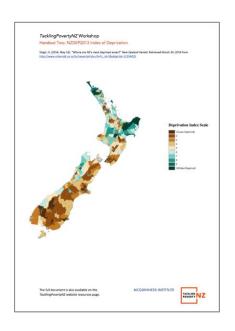
Three Handouts

Hand out 1

Hand out 2

Handout 3





TacklingPovertyNZ Workshop Handout Three: Social Investment Insights Children and youth at higher risk of poor outcomes This work is part of the Treasury's commitment to higher living standards and to an inclusive society where all New Zealanders can participate. The tool providinformation about New Zealand children (aged 0 to 14) and youth (aged 15 to 24) at higher risk of poor future autoomes. What does the preliminary analysis show us? This analysis tells us about children aged 14 and under, and youth aged 15 to 24, who are at higher risk of poor outcomes later in life. It identifies indicators that are associated with higher risk of poor future outcomes, shows the likelihood of these outcomes occurring, and identifies some of the costs associated with these outcomes 1. Children at risk: Four key risk indicators indicators that are associated with having poor outcomes later in life. These are: 1. Having a CYF finding of abuse or neglect (8% of children) 2. Being mostly supported by benefits since birth (15% of children) 3. Having a parent with a prison or community sentence (17% of children) 4. Having a mother with no formal qualifications (10% of children) Children who have these indicators are more likely to leave school with no qualifications, to spend time on benefit, and to receive a prison or community sentence The greater the number of indicators a child has, the more likely this will happen. Children aged 0 to 5 and aged 6 to 14 are represented separately, according to risk indicators. 2. Youth at risk: Ten target populations As children get older the information we have about them gets richer and more complex. As such, it's not possible to pick a few risk indicators that predict poor



2. Participants from the 2015 TacklingPovertyNZ Workshop

Ali Bunge, Felix Drissner-Devine, Monique Francois, Anna-Marei Kurei, Zoe Pushon, Caroline Simmonds and Nathan Williams









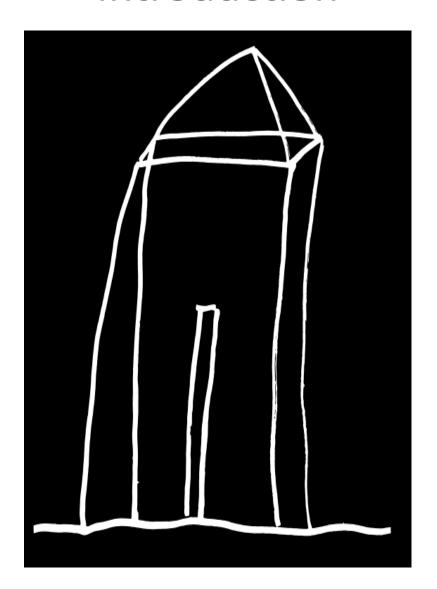








Introduction





Community

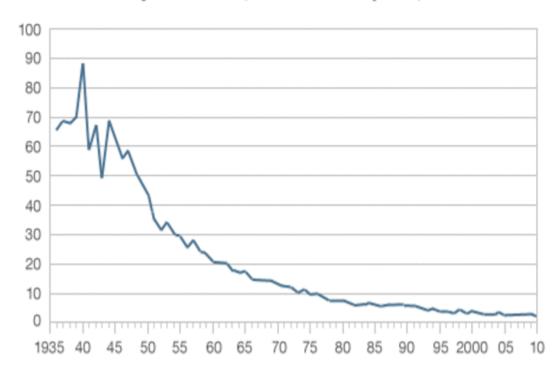






Community

Infant mortality in Finland, 1936 to 2010 per 1,000 births



Source: Statistics Finland

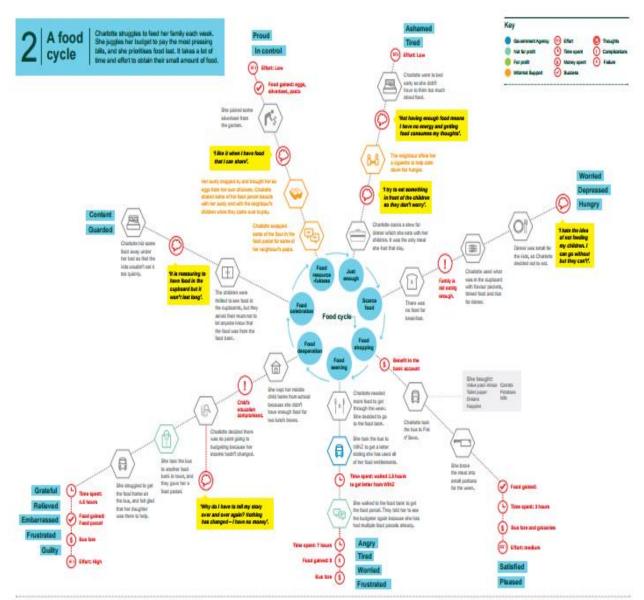


Social Services





Social Services





Five Myths about poverty in New Zealand

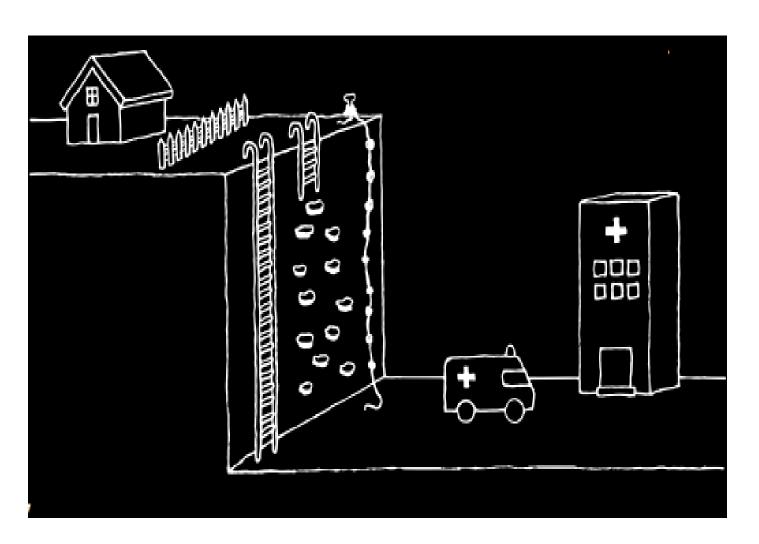
Participants:

Matthew Bastion, Ali Bunge, Te Wai Coulston, Mitchell Denham, Felix Drissner-Devine, Adena Emanuel, Monique Francois, Sophie Goulter, Rangi (Emilou) Hohaia, Lydia Hollister-Jones, Rayden Horton, Eden Iati, Lisa Jagoe, Alexander Jones, Apurva Kasture, Anna-Marie Kurei, Elaina Lauaki-Vea, Karina Liddicoat, Maddie Little, Shannon Macmillan, Elizabeth Maddison, Brooke Merrick, Tara Officer, Brad Olsen, Caitlin Papuni-McLellan, Tiria Pehi, Zoe Pushon, Caroline Simmonds, Caitlin Smart, Regan Thwaites, Morgan Watkins, Callum Webb, Nathan Williams, Rongorito Wirihana Te Rei, Sam Yoon, Xindi Zhang,





Five Myths About Poverty in New Zealand





Employment





Employment



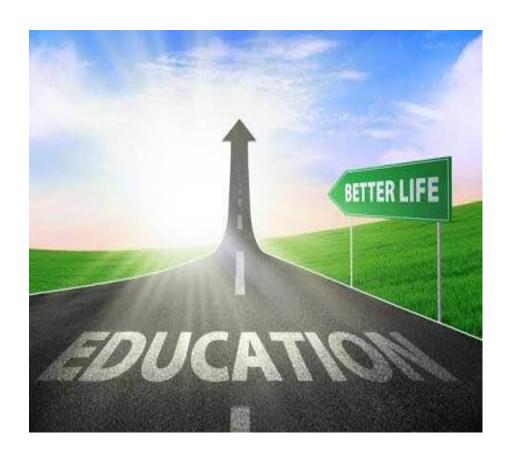


Education



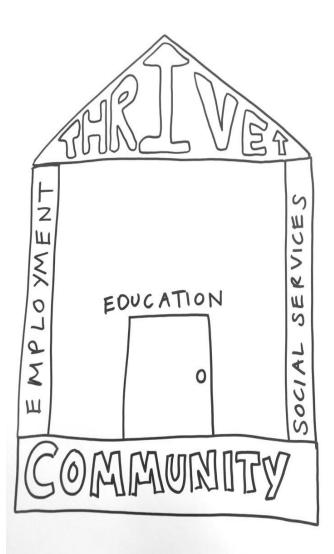


Education





Conclusion





3.1 Dr Girol Karacaoglu

Chief Economist, New Zealand Treasury





Wellbeing,
Poverty,
and Public Policy

NZ Treasury's Living Standards Framework





Purpose of Public Policy

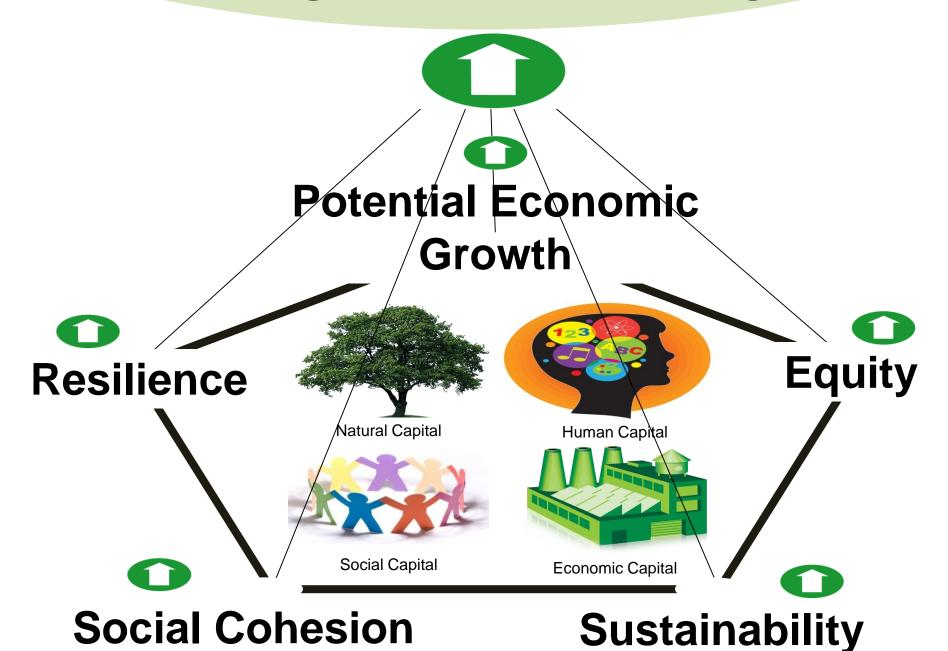
To help people live the kinds of lives they have reason to value ...

... by increasing their opportunities and capabilities, and incentives, to contribute to economic and social life, and benefit from their contributions.

Comparing the Better Life Initiative to NZ Treasury 'Living Standards Framework'

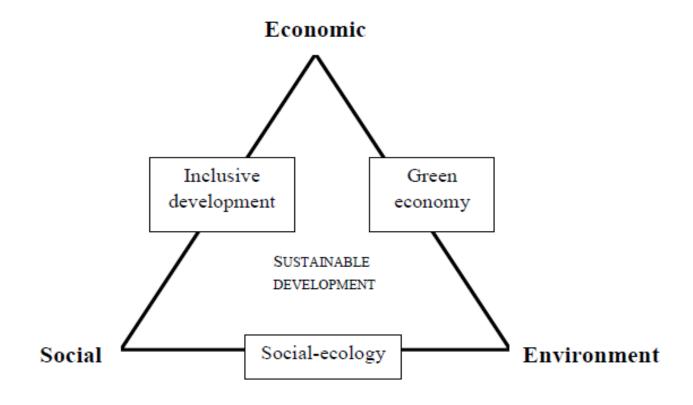
OECD well-being dimensions **NZL Treasury's Indicators for Measuring Living Standards Individual well-being** Income Income and wealth Wealth Jobs and earnings **Employment** Leisure Housing **Education/Skills** Health status Health Trust Work and life balance Security **Environment** Education and skills Subjective well-being Social connections Civic engagement **Treasury's Living Standards Framework** and governance Environmental quality Personal security Subjective well-being CAPITAL FINANCIAL & PHYSICAL HUMAN SOCIAL NATURAL **Financial Wealth** Skills Climate Stocks Institutions Biodiversity (examples) Water mirastructure Sustainability of well-being over time Natural capital Human capital affect Economic capital Social capital Employment Income Freedom Environmental services Flows Consumption Lelsure (examples **Amenities** Security In-kind services Innovation

Intergenerational Wellbeing



Sustainable Increase in Wellbeing requires an Integrated Approach to Environmental, Social and Economic to Policy

Figure 1: the three linkages of sustainable development



Stylised Model

- Wellbeing is a function of a marketable consumer good, as well as leisure and good health – and a set of outcomes with "public good" attributes – clean environment, social cohesion, equity (across society and generations), sustainability, and resilience to major economic, social and environmental shocks.
- Sources of wellbeing are the capital assets that comprise "comprehensive wealth" – economic, human, natural and social capital.
- These capital assets influence wellbeing both directly, and indirectly through the production function.

Stylised Model (continued)

- Production of the single consumable, and internationally tradeable, good uses both clean technology (using skilled labour) and dirty technology (using unskilled labour).
- A very important source of the growth potential of an economy is productivity growth underpinned by science-based innovation.
- Innovation-embodying human and physical capital can be generated through domestic investment or by importing them from the rest of the world.
- International human and economic capital are attracted to the small open economy because of its relatively high quality of life (reflecting its physical environment and social cohesion), and its offer of relatively high material wellbeing.

Policy Framing

- Purpose of policy is to enhance wellbeing on a sustainable and equitable basis.
- Sustainability should be framed in terms of the sustainability of wellbeing, not of individual capital stocks (or aggregations of capital stocks such as natural capital etc).
- Capital stocks are often substitutes for each other in the generation of wellbeing (both across broad categories and within categories)
- The focus of policy therefore should be on ensuring that there are mechanisms to encourage the optimum use of (and investment in) combinations of capital stocks (both across and within categories) towards generating sustainable wellbeing [i.e. "comprehensive investment" (or "genuine savings")].

Policy Framing (continued)

- This is not to deny the existence of critical levels for all ecosystems environmental, social and economic – these are complementary in nature.
- Moving from the quantitative notion of the limits to growth based on the scarcity of natural resources (or natural capital stocks), to the criticality of preserving the regulatory systems of natural capital.
- Focus on the climate system (global warming) and biodiversity as critical and complex systems of regulatory functions.
- Very significant intergenerational considerations.

Poverty

- **Poverty** is a complex construct which is not just about the income a household has access to; it includes whether households have adequate resources that meets basic needs.
- Poverty is about exclusion.
- The Treasury's advice emphasises that living standards are enhanced if everyone has the capability and opportunity to participate in society. It is assumed that if people do not have their basic needs met they do not have adequate capabilities and opportunities to participate.

Policy Triangle for a Wellbeing State

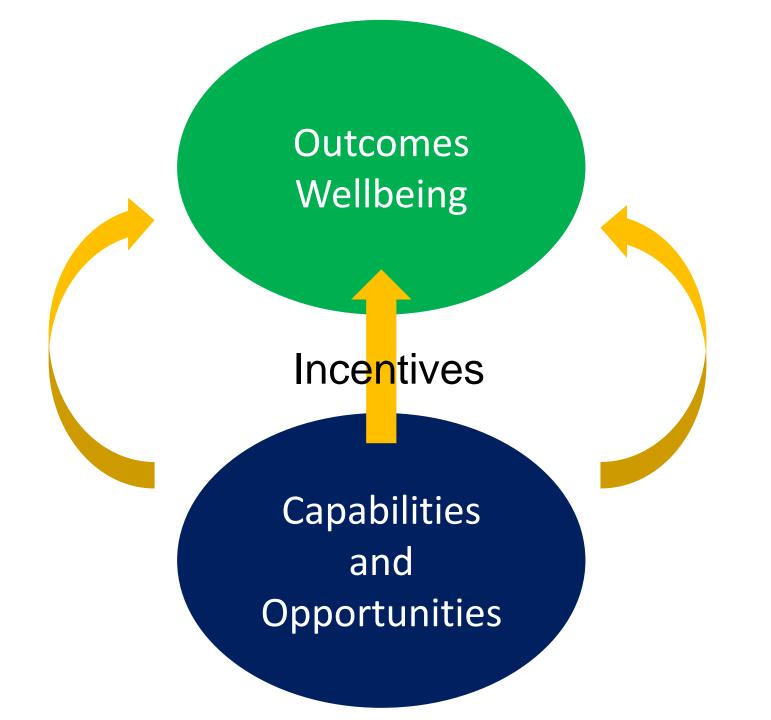
Clear vision for NZ

Incentives and investments towards "clean technology"

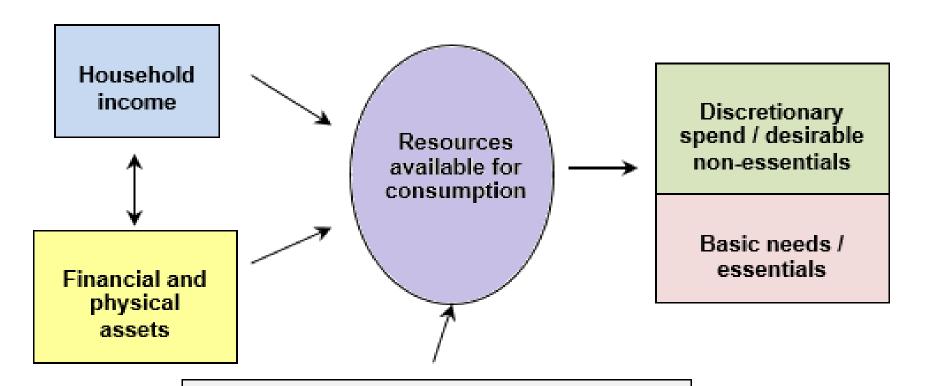
Economic, social, environmental Infrastructure (incl. institutions)

Basic income, health, housing, education for all

History, Cultures, Values



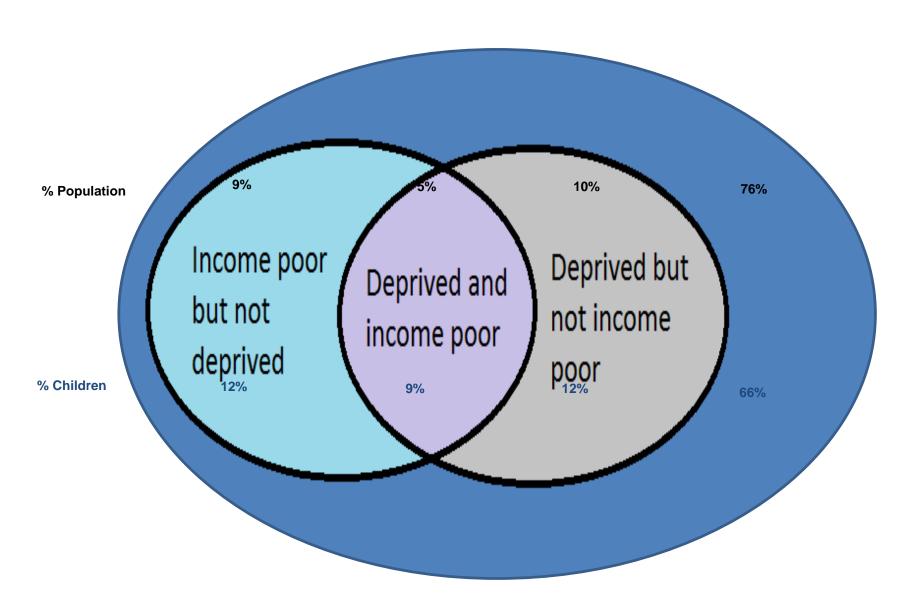
Description of Poverty in NZ



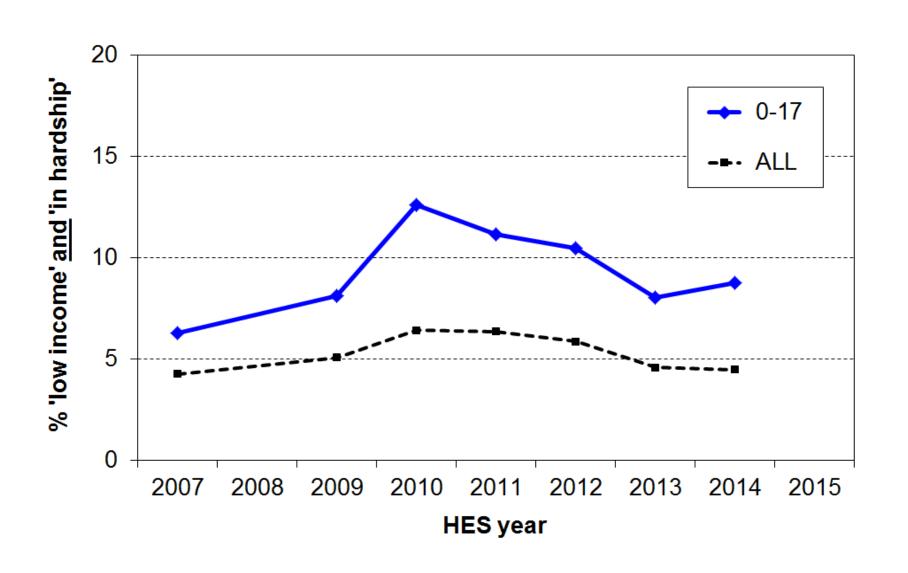
Other factors

e.g. assistance from outside the household (family, community, state), high or unexpected health or debt servicing costs, lifestyle choices, ability to access available resources

Big Picture



Recent Trends



How are we using it?

PROSPERITY

Economic growth

INCLUSIVENESS

Social inclusion

Increasing equity

Economic Capital
Human Capital
Natural Capital
Social Capital

SUSTAINABILITY

Sustainability for the future

Resilience

Summary of our advice on policy priorities

Short-term

Medium-term

Long-term

Inclusion: lifting outcomes for disadvantaged New Zealanders

Reducing child poverty and supporting inclusion: expanding smart social sector investment and helping those on the lowest incomes.

A continued shift towards investment in effective social sector interventions that improve long-term outcomes, reduce long-term economic, social and fiscal costs and focus on those most in need.

Sustainability: sustaining wellbeing across generations

Prosperity: boosting productivity and international connections Sustaining the wellbeing-generating capacity of comprehensive wealth (all capital stocks).

Microeconomic and state sector reform

Increasing the responsiveness of housing supply, improving natural resource management and lifting state sector effectiveness.

Internationallycompetitive business environment

Continued strengthening of international connections and 'behind the border' policy settings.

Environmental and fiscal challenges

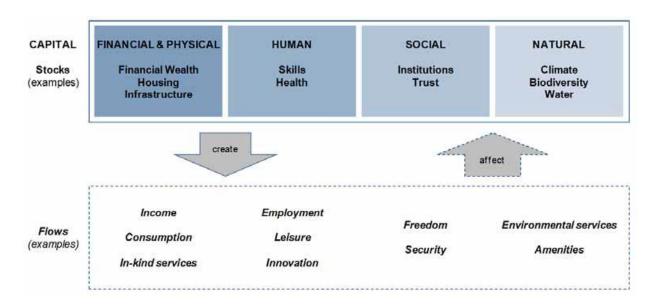
Managing the risks and costs to New Zealand of climate change and demographic fiscal pressures.

Long-term productivity

Tertiary education and infrastructure are two key priorities for long-term productivity performance.

Investment Approach

Investment Approach



Higher Living Standardsthe outcome for investment approach

Key shift: broadening our perspectives beyond fiscal impacts and cost control.

Should be able to give investment advice on building the capital stocks that takes account of the full range of government levers, and community or societal impacts.

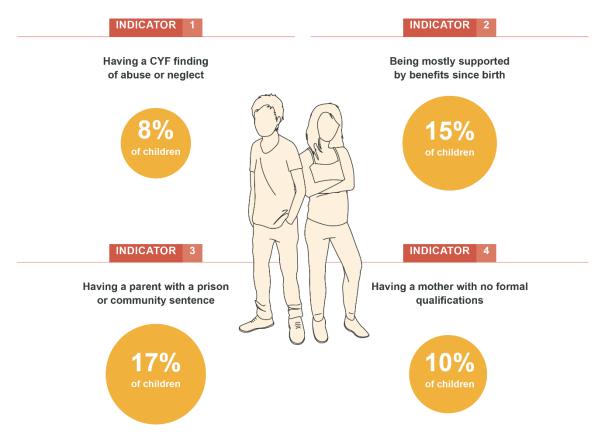
Ideal Picture

- Main focus is on investing towards sustainable wellbeing.
- What should we be investing in?
- What works integrated electronic database on what is working across the world and in different communities?
- Randomised control trials to test if "what works" is actually working.
- Implementation through contracting for outcomes, using a selection of delivery mechanisms involving communities.

Social Investments Insights

Four key indicators of high risk - Children aged 0 to 14

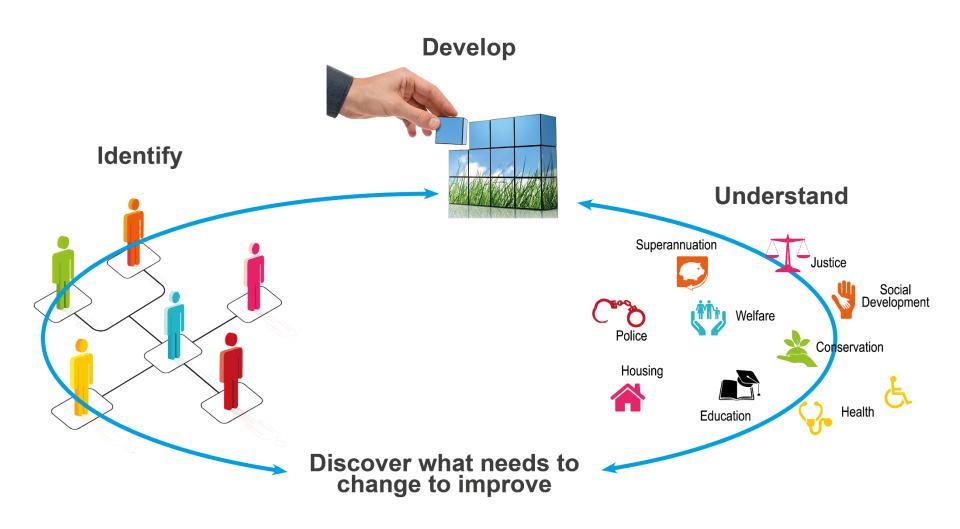
Using information collected by government agencies we can identify four indicators that are associated with having poor outcomes later in life. These are:



Although these four indicators are associated with poor future outcomes, they may not cause poor outcomes directly. Instead they may be linked to other things that lead to poor outcomes.

The analysis and online tool have been made possible through Statistics NZ's Integrated Data Service. Through the collection of data from across the public sector (such as health, education and justice), Statistics NZ are enabling the analysis and understanding needed to improve social and economic outcomes for New Zealanders.

Social investment in practice



3.2 Dr Carwyn Jones

Senior Lecturer, Faculty of Law, Victoria University of Wellington





Social and Economic Revitalisation

The Role of Treaty of Waitangi Settlements

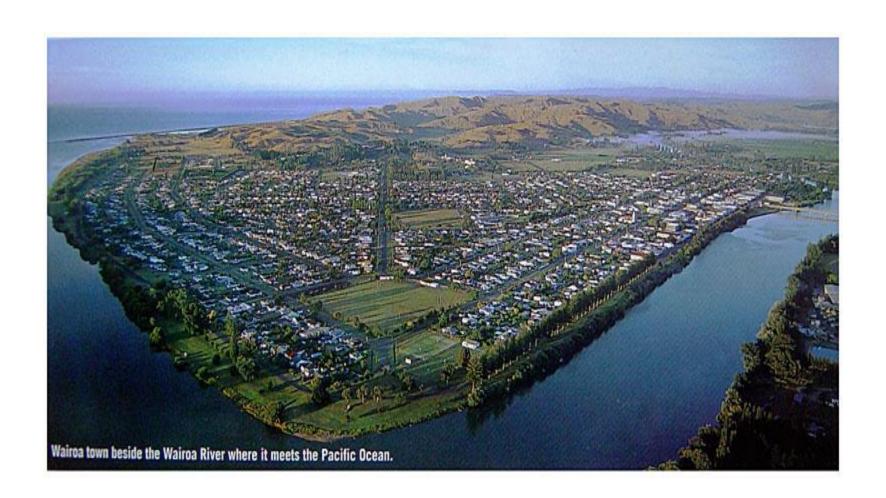
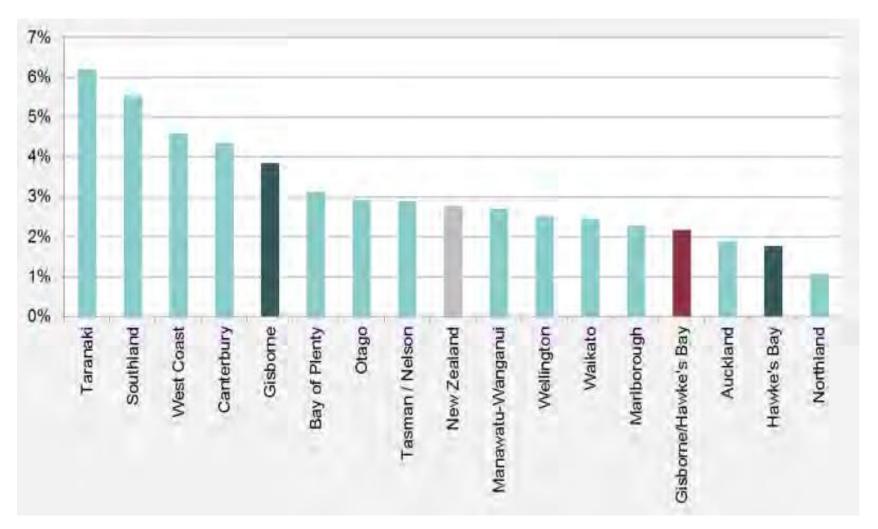
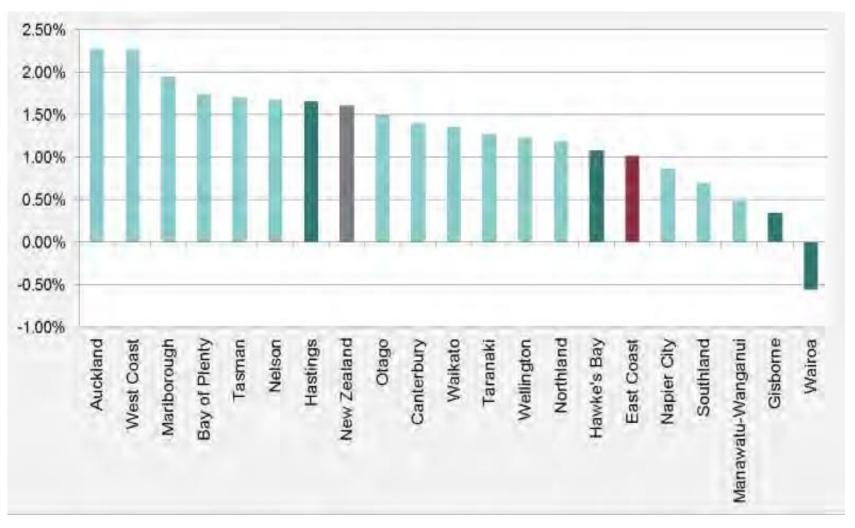


Figure 12. Regional GDP per capita (nominal) growth, 2007-2013



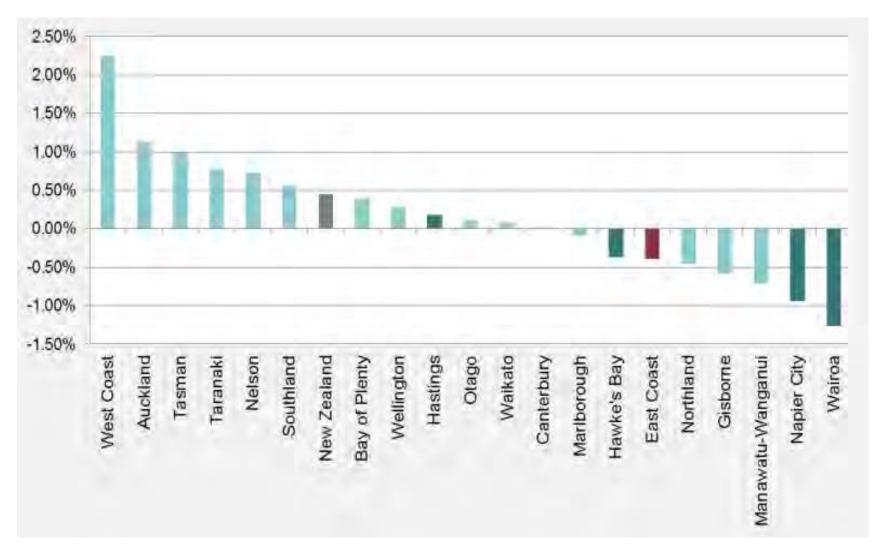
Source: Statistics New Zealand regional GDP series

Figure 19. Growth in employment 2002-2012



Source: Infometrics regional database

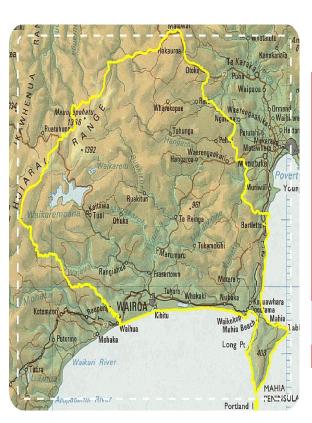
Figure 20. Growth in employment 2007-2012



Source: Infometrics regional database

Self-determination and pathways out of poverty

- Recognising both inequality and difference
- Mechanisms in Treaty settlements
- Lessons from elsewhere





3.3 Virginia Brind

Group Manager Planning, Funding and Population at Hauora Tairāwhiti





Poverty in New Zealand from a health perspective

By poverty I mean...

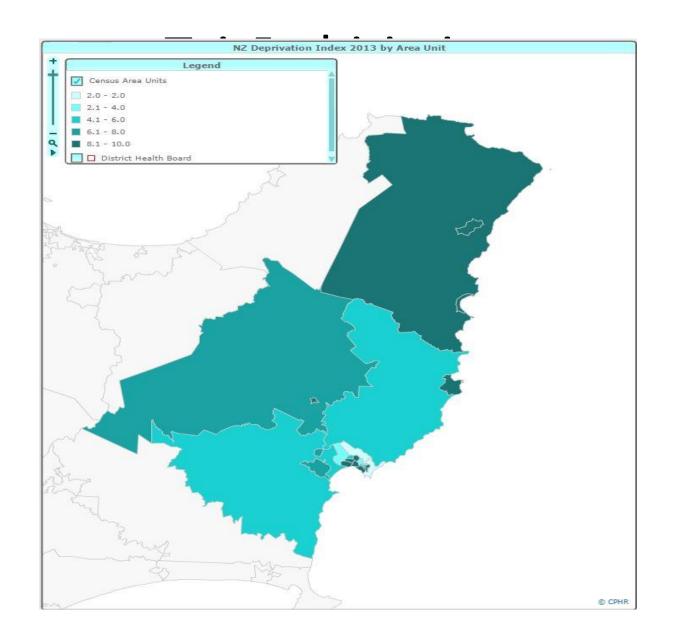
- Material deprivation and income hunger, food, housing insecurity
- Impact on social inclusion, individual.
 Family/whanau and community well-being
- Reduced opportunities, fewer resources to break out of vicious cycle

There can only be one conclusion

 Multi-facetted causal factors = multi-facetted approach to solutions

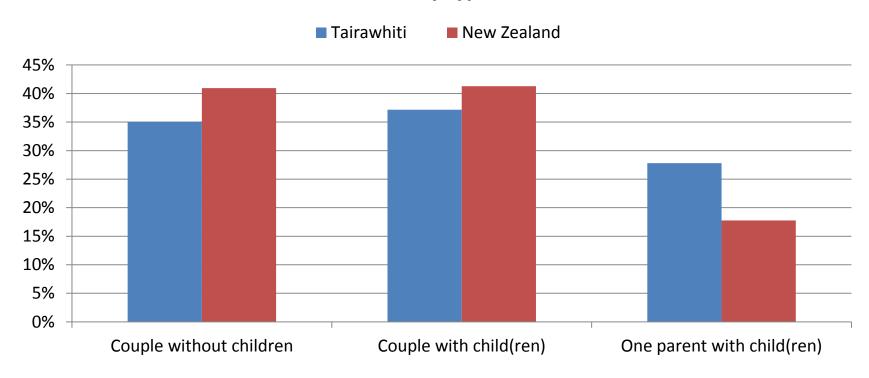
Poverty - health impacts...

- Poor health outcomes
- Reduced life expectancy
- Increased psychological and emotional stress
- Increase in preventable diseases, injuries, disability and death
- Inequities of access to and utilisation of health services in a timely manner



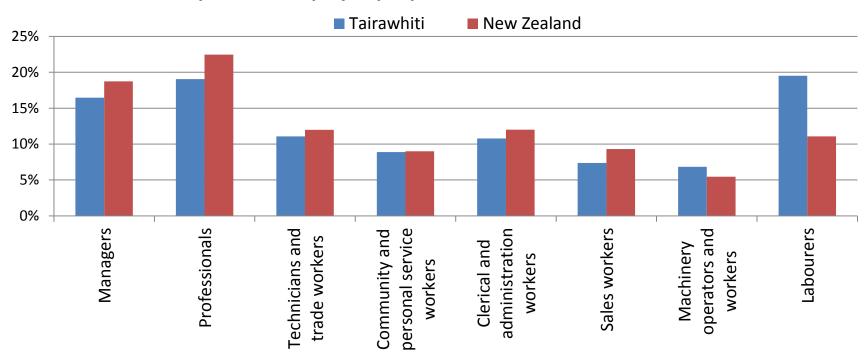
Family type in Tairāwhiti

Family type

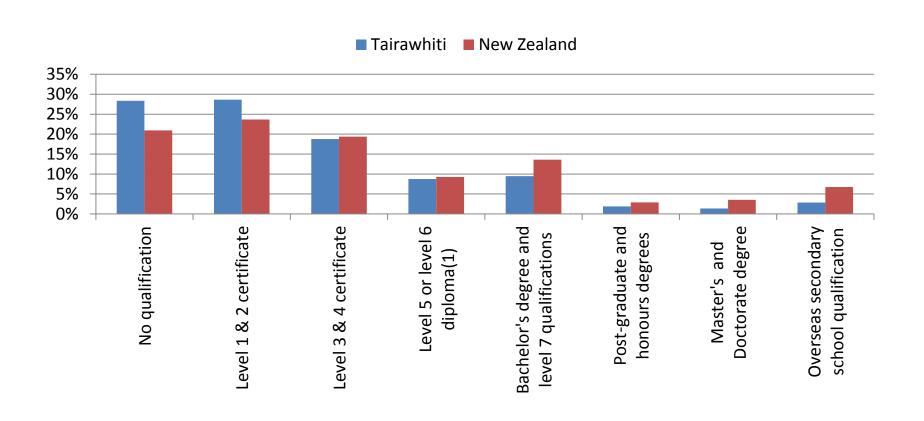


Employment by occupation

Occupation of employed people in Tairawhiti and New Zealand

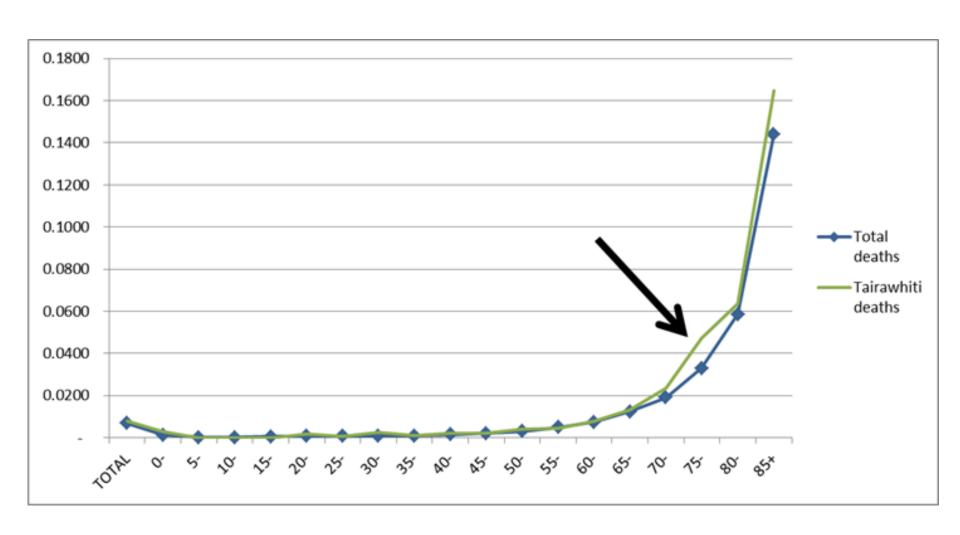


Highest qualification

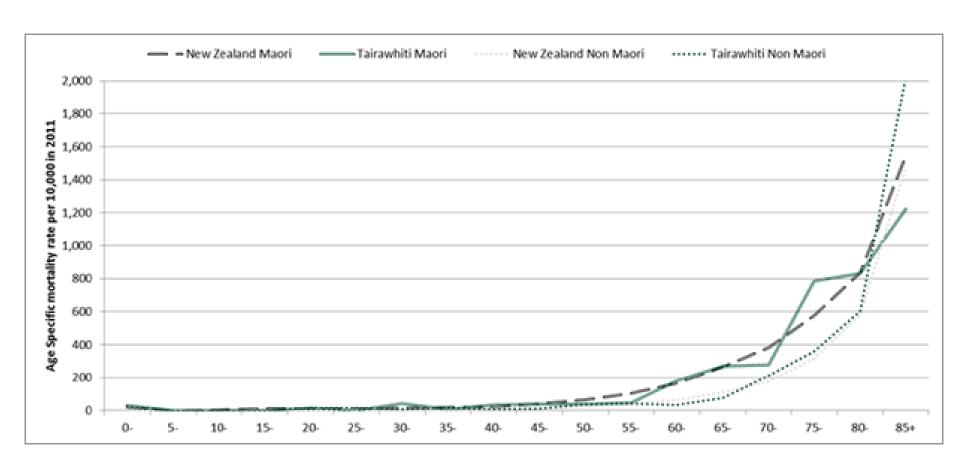


NOW LETS LOOK AT OUR TAIRĀWHITI PICTURE FROM A HEALTH PERSPECTIVE

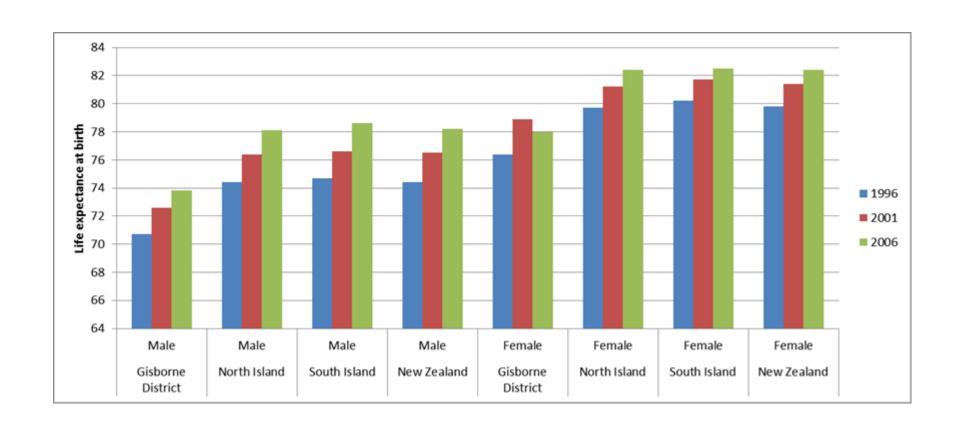
Death Rate x Age (1)



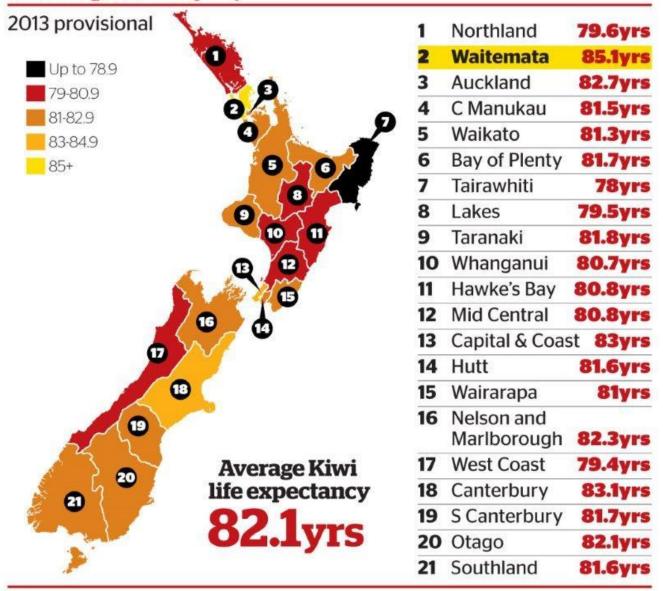
Death rate by age (11)



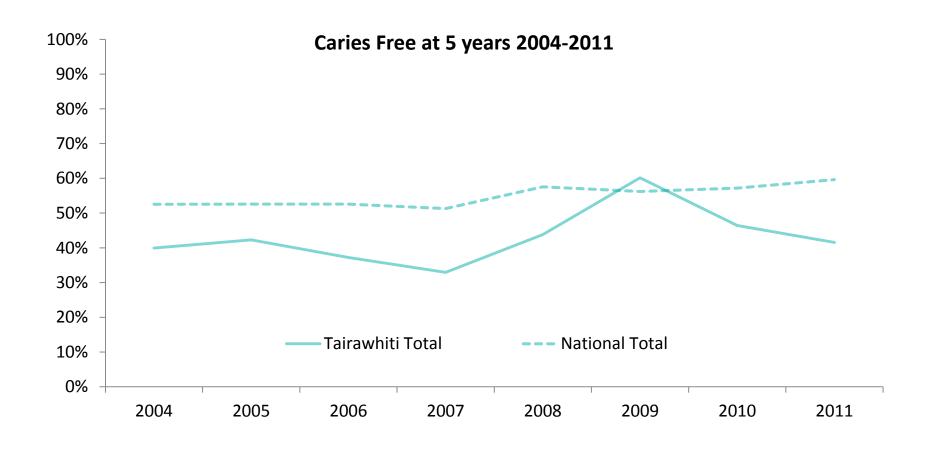
Life expectancy at birth



Life expectancy by DHB

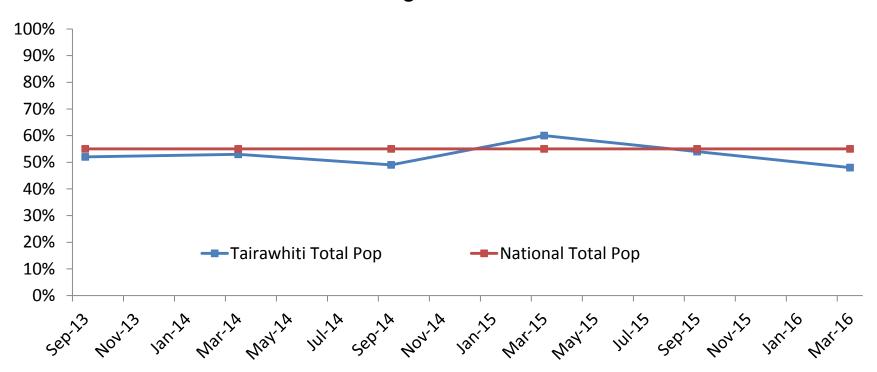


Our children's oral health at 5 years



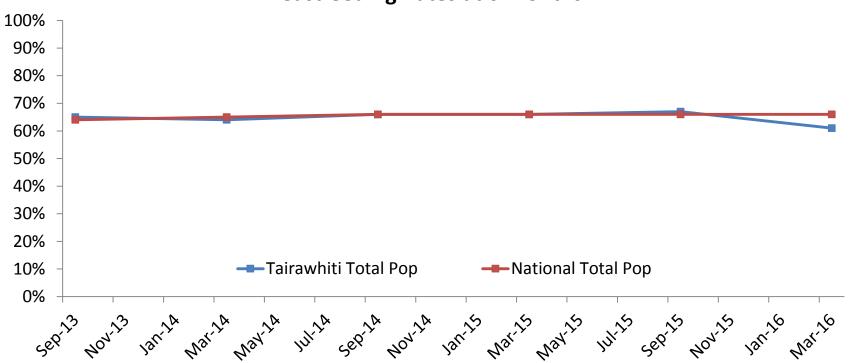
Breastfeeding rates-3months

Breastfeeding rates at 3 months

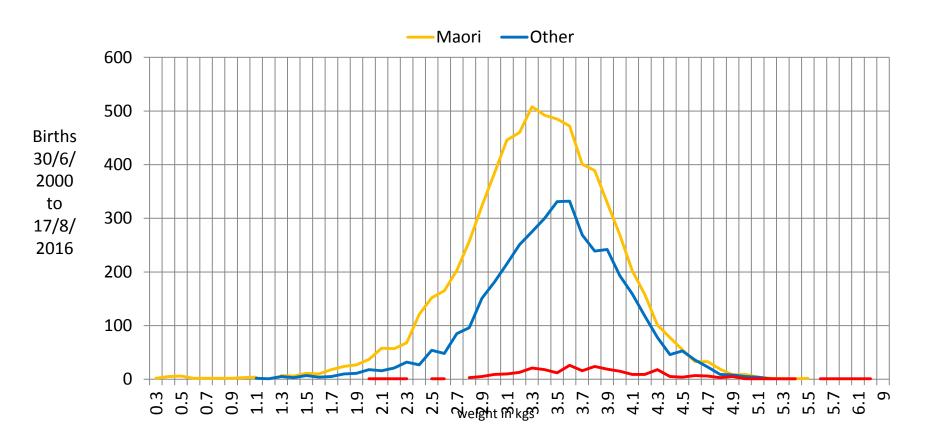


Breast feeding – 6 months

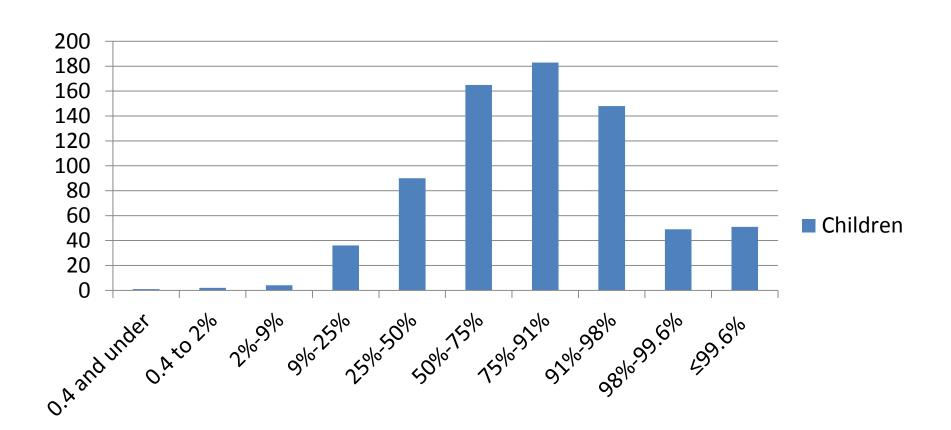




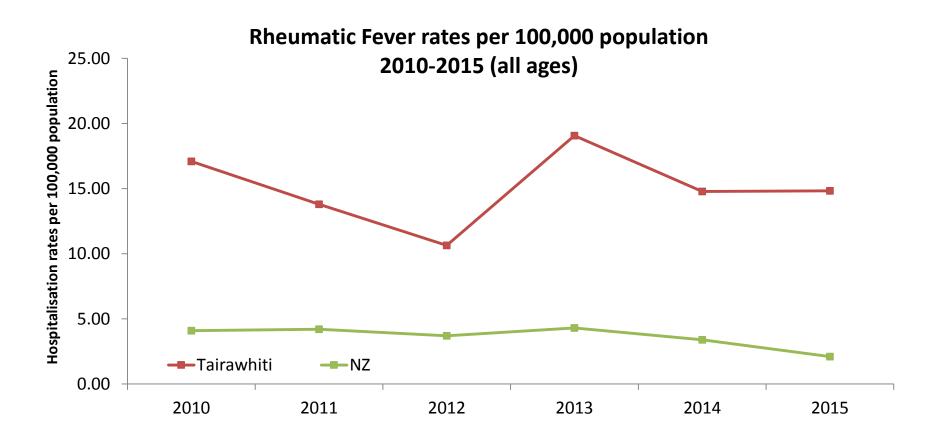
Birth weights



Childhood healthy weight

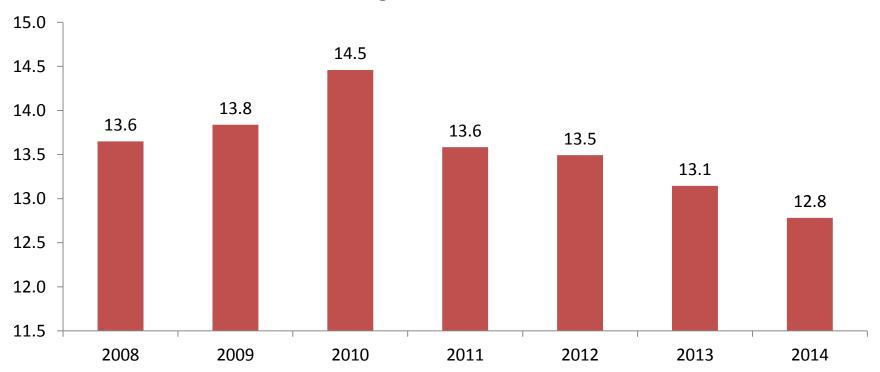


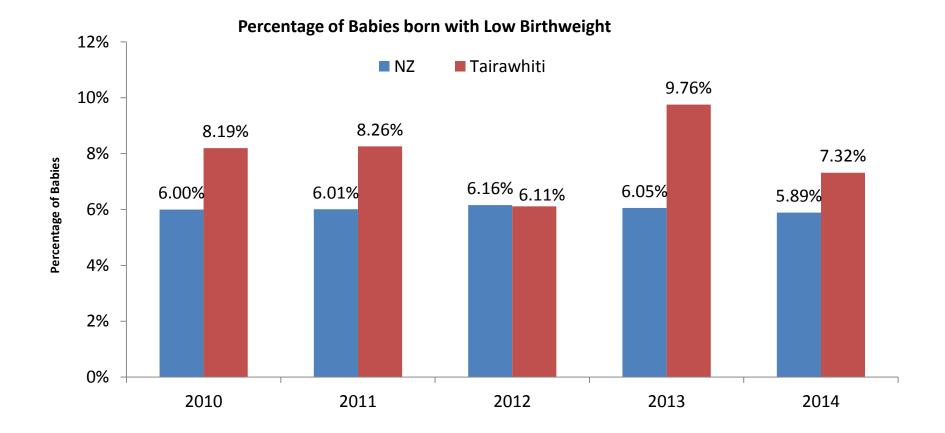
Rheumatic fever



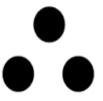
Tobacco and impacts

Smoking 2 weeks after Birth

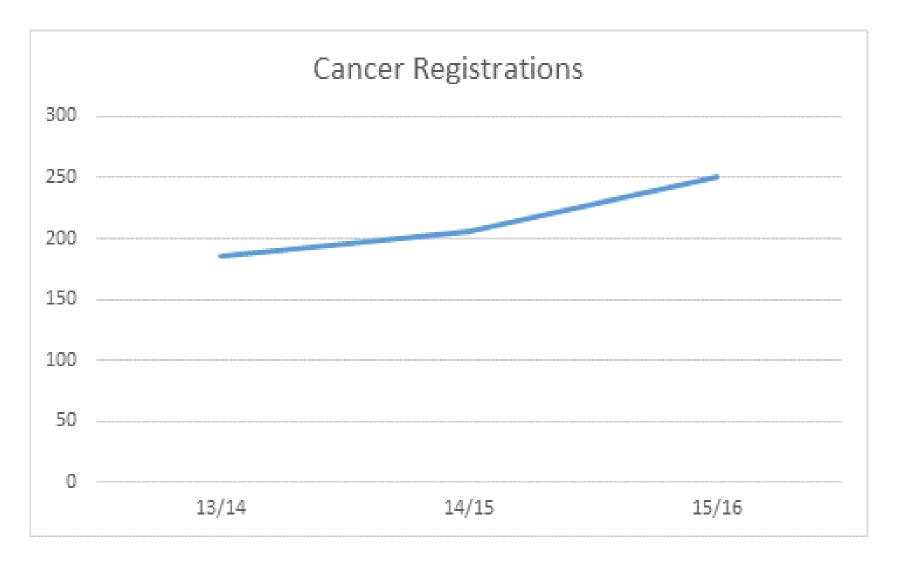




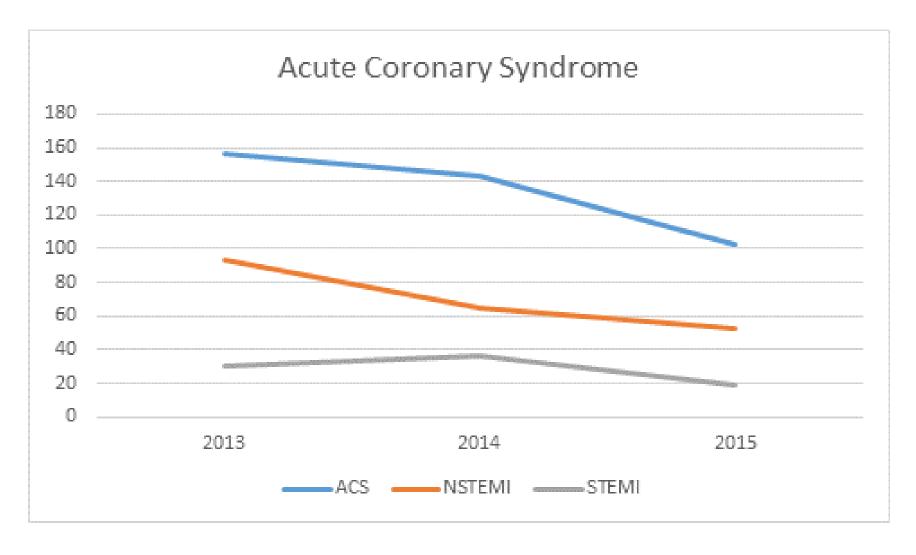
WorstBest



Health making a difference

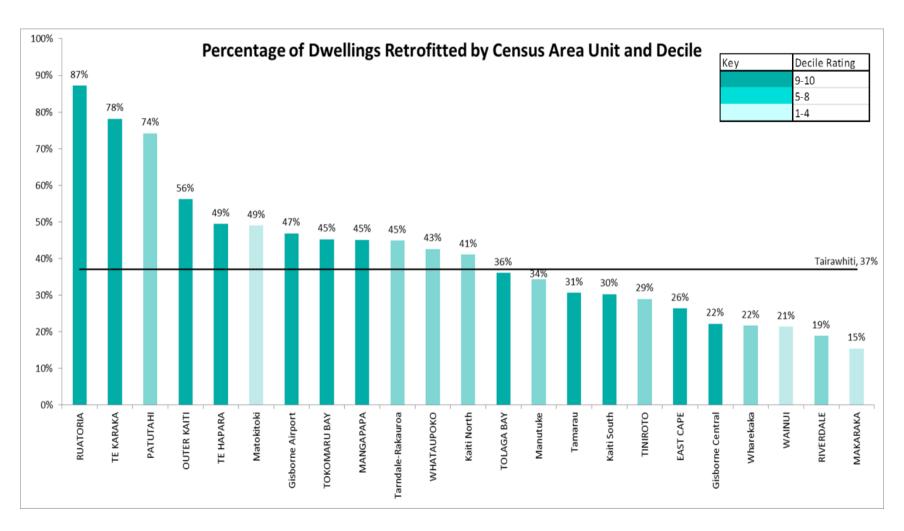


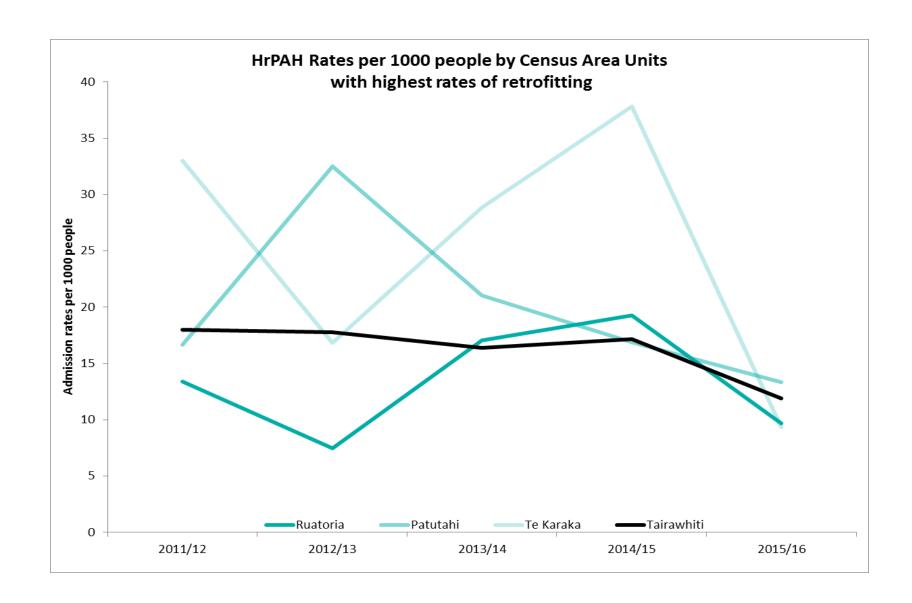
Health making a difference





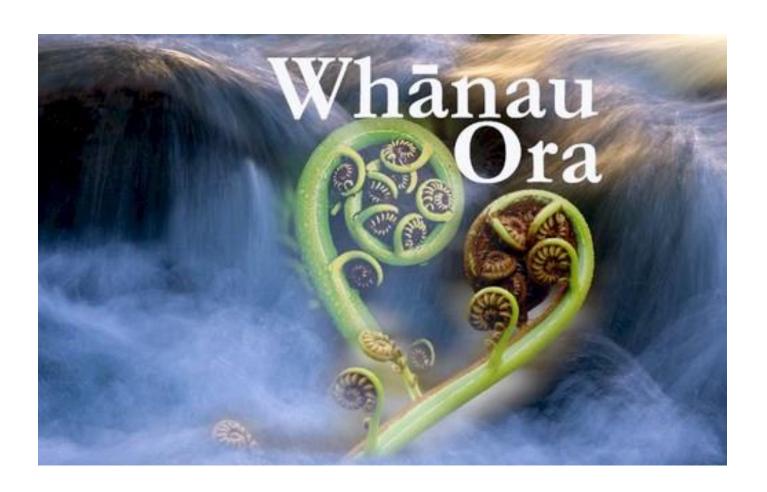
Housing and retrofitting



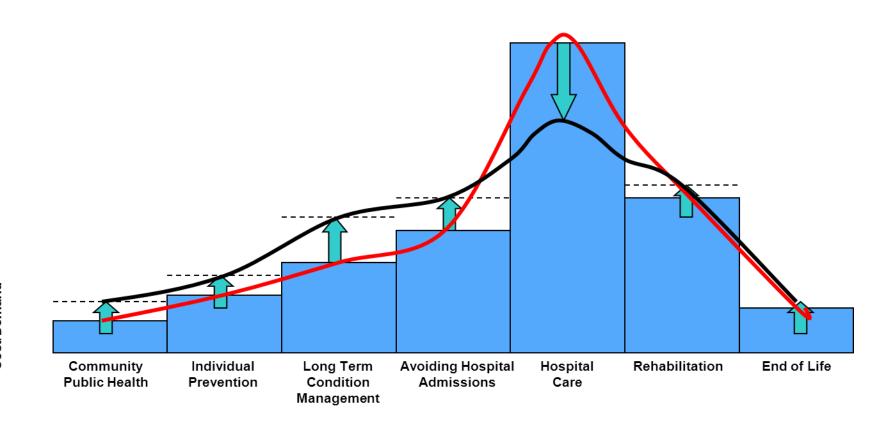


Community engagement, community involvement

- Tinorangatiratanga
- People at the centre
- Outcomes focused
- Whatever it takes



Changing models of care



Cost/Demand

Board Strategic Direction

Strategic and Enabling Pillars

Join

Patient, family/whanau centred care.

Outcomes:

Philosophy of "What matters to you" drives all services.

Whanau Ora approaches.

Know

Excellent lwi/community, family/whanau knowledge and engagement.

Outcomes:

Knowledgeable communities, families/whanau and people.

Whanau networks are active.

Shape

Working with community relationships to change health for good.

Outcomes:

Collaborative connected Tairawhiti. Shared vision for a healthy Tairawhiti.

Vision

Building a "will do" culture as the way we do things around here.

Outcomes:

Positive culture and environment.
Adaptability.
Flexibility.

Connect

Enabling good health and well-being through technology.

Outcomes:

Connected Tairawhiti. Information shared across all. Data equals intelligent information.

Hauora Tairāwhiti

- Our vision
 - Whaia te Hauora I roto I te Kotahitanga
 - A Healthier Tairāwhiti by Working Together
- Our values
 - Whakarangatira -enrich
 - Awhi support
 - Kotahitanga togetherness
 - Aroha- compassion

Turning words into action - E Tipu E Rea

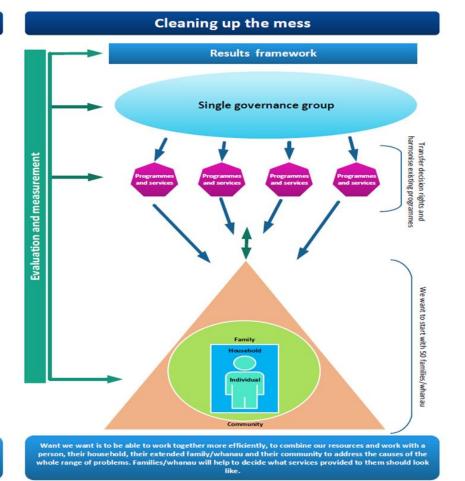
E TIPU E REA OUTCOME FRAMEWORK (0 – 6 YEARS) Tamariki Ora – Thriving Children **Targets & Proxy Indicators** Health Determinants Risk & Protective Factors Social Indicators The markers that give us hope that we are on track Maternal Mental Health Medicine / Tx adherer mmunisation Rates Performance Measures Structural Measures Process Measures Outcome Measures Patient Experience What do we need to do on the ground everyday Assesses the features of a care setting. Process measures are used to determine the Evaluates patient health as a result of the Provides feedback on patients including facilities, competencies, extent to which providers consistently give care received. experiences of care. personnel and/or policies related to patients specific services that are consistent care delivery. with recommended guidelines for care. Hapu Mama's registered with LMC within 12 New Born registered with GP and WCP

Tairāwhiti Social Investment proposal

We have 12 governance and advisory groups Programmes and services Programmes and services Programmes and services Programmes and services Programmes and services

At the moment we have 12 different governance and advisory groups, overseeing programmes and services that are all being delivered to the same people independently. All the governance groups and programmes have different goals and don't work together.

Family







Yes – there is the Tairāwhiti way

- Ruia initiative
- Tairawhiti prisoners reintegration
- Social sector trial
- Children's Team
- Youth employment
- Whangaia Ngā Pā Harakeke (in its infancy)
- Tackling childhood obesity (in its infancy)
- Housing (in its infancy)



Our future is our children therefore our focus

Yeah- but what exactly?

- Intensified cross sector support to ensure the best and healthiest start to life
- Partnerships with iwi, employers, Education, WINZ to support employment and readiness for employment
- Enhanced political leadership to enable the Tairāwhiti kaupapa

3.4 Leighton Evans

General Manager, Eastland Community Trust









TACKLING POVERTY NZ GISBORNE M E E T I N G

Employment

- Supporting others a collective community solution
- Investing in business doing our bit

Education

Critical enabler – Tairawhiti the Learning Region







TACKLING POVERTY NZ GISBORNE M E E T I N G

3.5 Linda Coulston

Manager, Tairāwhiti Supergrans







Whanau are supported and given tools to reduce the risk of vulnerability

Vulnerable people have the skills to self-manage and the confidence to pursue their aspirations.

Collective Collaboration: Locally, looking at the real issues and collectively addressing them.

Thank you for listening today. Please take a look at our face book page SuperGrans Tairawhiti or our web page which we update on a regular basis.

https://www.facebook.com/TairawhitiSuperGrans/?ref=bookmarks



3.6 Annette Toupili

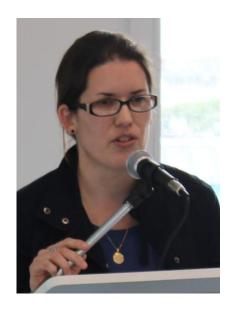
Resident of a Deprivation 10 neighbourhood in Tairāwhiti





3.7 Jess Jacobs

Single mother and volunteer, helping the homeless and hungry in Gisborne





Exercise 1: Who

TacklingPovertyNZ Workshop

Name: Manawatu, 15 August 2016

Exercise 1: Maps (the 'who')

Task: Visually represent the poverty landscape in your community

Step 1: Consider these two established definitions of poverty: absolute poverty as defined by the United Nations Education, Scientific and Cultural Organisation (UNESCO), and hardship poverty as defined by the New Zealand Treasury.

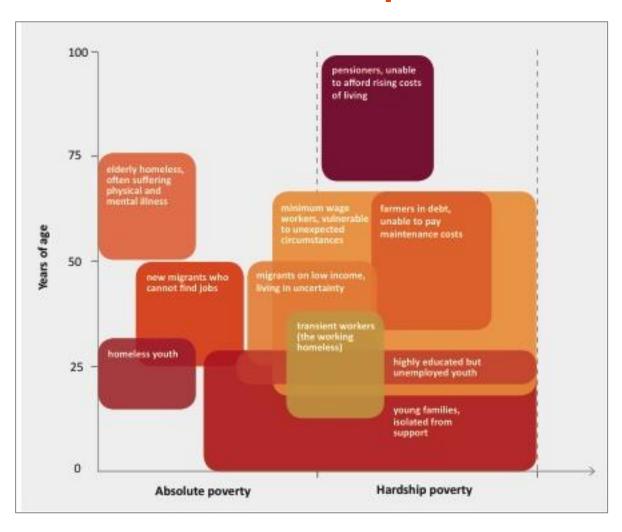
- 'Absolute poverty' is when an individual does not have access to the amount of money necessary for
 meeting basic needs such as food, clothing and shelter.
- 'Hardship' poverty is when an individual is constrained by their material circumstances from achieving a minimum 'decent' level of wellbeing.

For the purposes of this exercise, imagine these types of poverty as one end of a continuum of wellbeing – at the other end of the continuum is a high level of individual and communal wellbeing that is sustainable over the long term.

Step 2: Discuss with your group the different demographic groups that are affected by poverty in your area.

Step 3: Fill in the map below by positioning the 'affected groups' you have identified according to their age range and the extremity of their situation.

Queenstown example of the map



Exercise 2: The Ideas

TacklingPover	tyNZ Workshop	Name:
Exercise 2: Post-its (the 'ideas')		Manawatu, 15 August 2016
Task: Think about hov	v and why poverty affects different groups in	n different ways and how change could
Step 1: Fill in the left-har	nd column with the 'affected groups' identified	in Exercise 1.
	r group the issues that these groups are faced v r ideas and observations on how change could	
Step 3: Write your ideas	and observations on post-its to present to the	plenary and display on the wall.
Please use this space to resource in the group wo	jot notes down during the panel discussion. Thork that follows.	nis worksheet will then provide a useful
Affected group from Exercise 1)	How and why they are affected	

4.0 Challenges and opportunities

- 1. Get the most out of everyone in the group What do you think, feel, see going forward? What are we missing? What is getting in the way?
- 2. Develop consensus: test assumptions, deal with myths
- Build and share solutions
- 4. Strategy is about choice What ideas should we focus on? What should we say no to?
- 5. Successful strategy is about pitch Turning 'the hows' into actions
- 6. Identify who needs to do what 'to bring about change' What local players and/or national players?

Exercise 3: The How

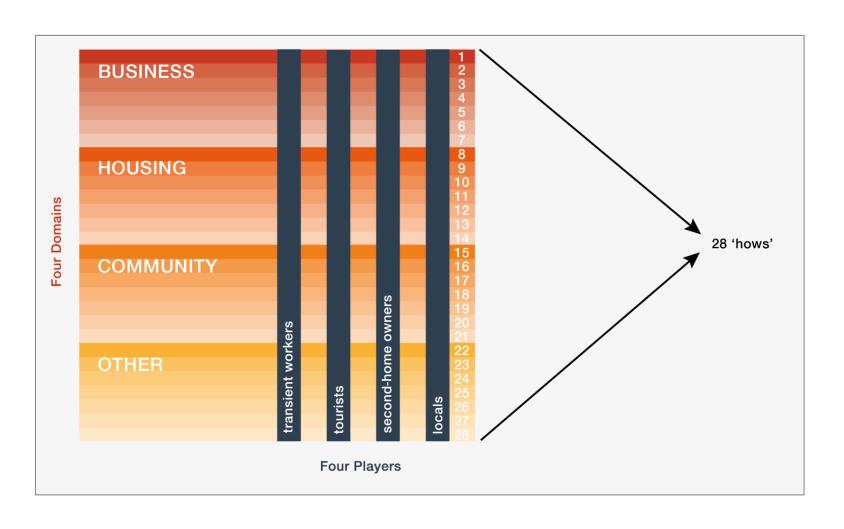
TacklingPovertyNZ Workshop	Name:
Exercise 3: Seven ways (the 'how')	Manawata, 13 August 2010
Task: Develop seven specific, actionable ways to address the iss	ues
Step 1: Brainstorm with your group possible ways to address the idea: chosen. Record your thinking in the left-hand column.	s that come under the domain you have
Step 2: Narrow your ideas down into seven actions or 'hows'. These a level (please specify). You will present these to the plenary and presentation.	
Please use this space to jot notes down during the panel discussion. resource in the group work that follows.	This worksheet will then provide a useful
deas and possible actions (specific ideas from Exercise 2) Seven how	s

Queenstown example of '7 hows' by topic

3.3.1 The housing domain

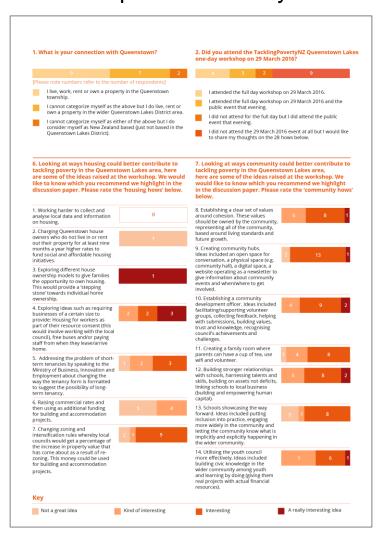
- Working harder to collect and analyse local data and information on housing.
- Charging Queenstown house owners who do not live in or rent out their property for at least nine months a year higher rates to fund social and affordable housing initiatives.
- Exploring different house ownership models to give families the opportunity to own housing. This would provide a 'stepping stone' towards individual home ownership.
- 4. Exploring ideas such as requiring businesses of a certain size to provide: Housing for workers as part of their resource consent (this would involve working with the local council), free buses and/or paying staff from when they leave/arrive home.
- Addressing the problem of short-term tenancies by speaking to the Ministry of Business, Innovation and Employment about changing the way the tenancy form is formatted to suggest the possibility of long-term tenancy.
- 6. Raising commercial rates and then using as additional funding for building and accommodation projects.
- 7. Changing zoning and intensification rules whereby local councils would get a percentage of the increase in property value that has come about as a result of re-zoning. This money could be used for building and accommodation projects.

Queenstown example of '28 hows' by players



Queenstown example of survey

(we will email you a link to complete the survey in the next few weeks)



Queenstown example of discussion paper



Where are you on the transition to a talent based economy?

Job-based economy

Organisational Structure

Hierarchical (controlling) Change is made from the top down

Change is made by people building and sharing ideas. The best ideas are then woven into the organisation

Type of thinking

Fast thinking (reactive)

Looks backward to predict the future

Tends to respond to the noise and those that are perceived to have power (often overreacting)

test thinking and reflection – what is

Output focus

Goal-orientated

Metrics most commonly used

Quantity

Key question: How do we store and search all of this data? (The problem is information overload)

Quality

so we get the information we need? (The problem is how to curate the information

Communication

Embraces traditional marketing and media tools (one-way)

Risk

Identifies and manage risk events

position itself against a range of events (where possible improving its position when negative events happen)

Funding

Banks

crowdsourcing, microfinancing and other forms of collaboration

Pivot Point

When the CEO changes

To be innovative, robust

and resilient

Aim

To be the best

"A place where talent wants to live"



Sir Paul Callaghan

Watch Sir Paul Callaghan's 20 minute video: StrategyNZ: Mapping our Future workshop: A place where talent wants to live on our YouTube Channel, 2011

"Never worry about the things you are not good at. Discover what you are good at and do that, and do it with commitment. But always respect those whose talents are different from your own."

"Never underestimate the capacity of those vounger than you to surprise you with their talent. Learn from them, and always revel in the opportunity to combine talents to build a team."

Read Luminous Moments, Bridget Williams Books, 2014

What is talent?



The Institute discovered from 30 in-depth interviews we undertook with New Zealanders in 2013 that talent was best defined in terms of three components: character (the key component), personality, and a commitment to learning and practising skills. Read the interviews in the TalentNZ Journal – see http://talentnz.org/2013-journal-interviews. Interestingly, these ideas around talent have also been developed by the World Economic Forum (see below).

21st-Century Skills



tencies and character qualities - see http://widgets.weforum.org/nve-2015.

To uncover the skills that meet the needs of a 21st-century marketplace, in 2015 the World Economic Forum conducted a meta-analysis of research about 21st-century skills in primary and secondary education. They distilled the research into 16 skills in three broad categories: foundational literacies, compe-

How do you create a talent based economy?

Grow



- 2. Build curriculums fit for the future
- 3. Incentivise young people who want to
- 4. Incentivise young people who want a

Attract



Retain



- 15. Use the talents we have
- 16. Provide clear career pathways for individuals
- 17. Foster a caring and enjoyable environment (Manaaki)
- 18. Focus on creating a good entry and exit
- 19. Combine talents to build effective teams
- 20. Communicate future intentions
- 21. Share community goals

Connect



- 22. Take responsibility for connecting
- 23. Connect existing talent with a purpose
- 24. Create twinning opportunities
- 25. Embrace diaspora
- 26. Create hubs
- 27. Create an online presence
- 28. Manage logistics by aligning people, data, products and services

Thank you Gisborne



Use #tacklingpovertynz to join the national conversation

