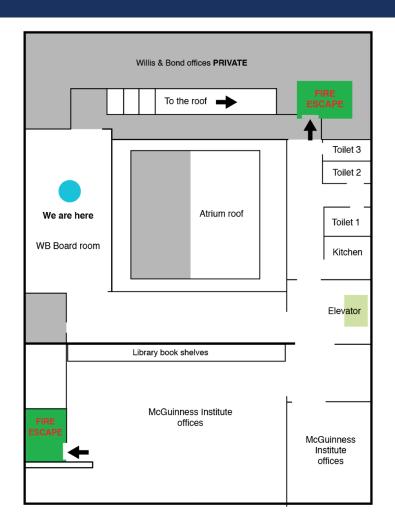
HOW NEW ZEALAND COULD IMPROVE ITS REPORTING FRAMEWORKS?

I AUGUST 2018

MCGUINNESS INSTITUTE
TE HONONGA WAKA

HEALTH AND SAFETY





Report 17
2058
Reporting NZ
Building a Reporting
Landscape Fit for
Purpose

MCGUINNESS INSTITUTE

AGENDA

About the McGuinness Institute

Section 2 – Hindsight: Evolution of the reporting framework

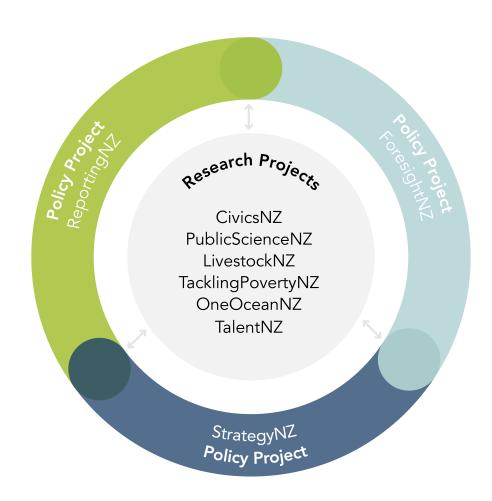
Section 3 – Insights: Primary research

Section 4 – Foresight: Trends

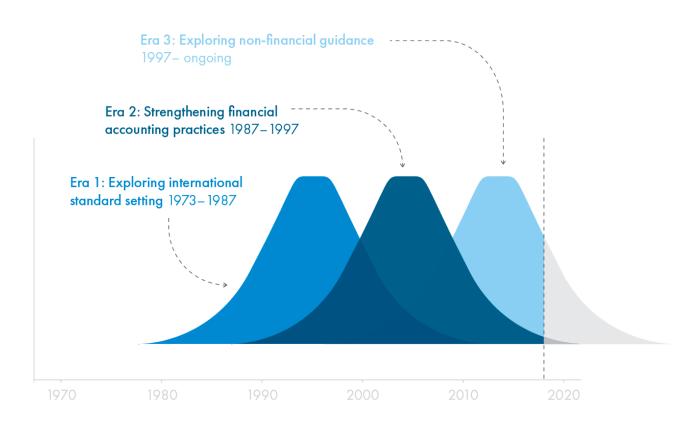
Section 5 – Analysis of the New Zealand reporting framework

Section 6 – Policy knots

Section 7 – Recommendations

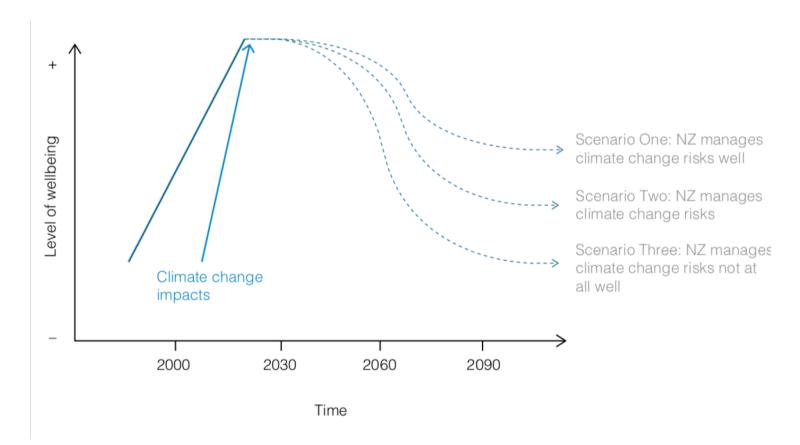


SECTION 2 – HINDSIGHT: EVOLUTION OF THE REPORTING FRAMEWORK





SECTION 3 – INSIGHTS: PRIMARY RESEARCH





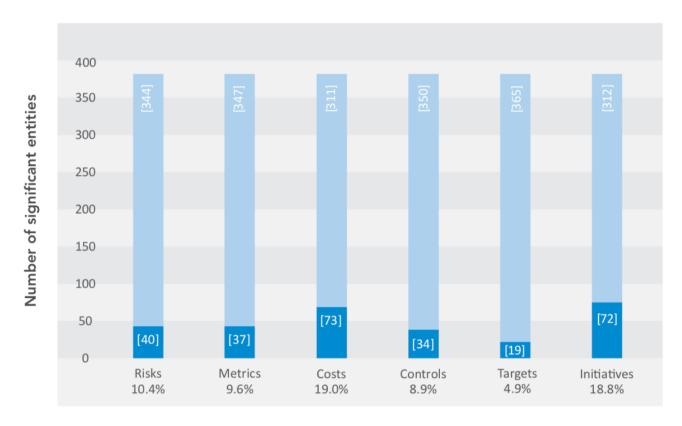
Phase 1:

Identify the problem (risks)

Phase 2:

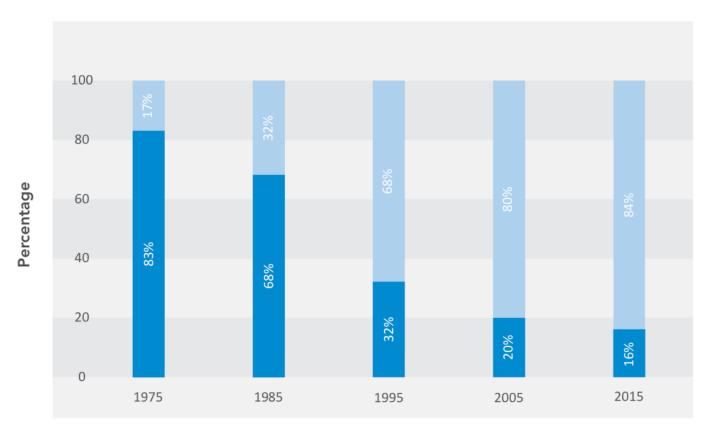
Understand and benchmark the problem (metrics and costs) Phase 3:

Take steps to manage the problem (controls, targets and initiatives)



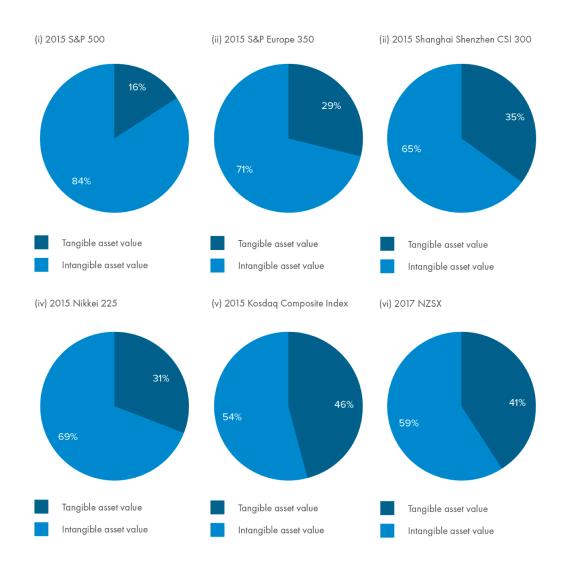
Climate change information categories

- Significant entities that did not disclose climate change information
- Significant entities that disclosed climate change information



Year

- Intangible assets (market capitalisation less net tangible asset value)
- Tangible assets (net tangible asset value)



SECTION 4 – FORESIGHT: TRENDS

Trends: Forces shaping the overall system





× 3. Increasing level of distrust

4. Growth of big data and information explosion

(a) 5. Increasing cybersecurity and data privacy concerns

옷) 6. New business models

7. Increasing activism

2013 Reporting framework

Implications: Changing the framework

1. The need for risk and governance reporting obligations

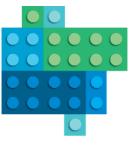
2. The need for climate change reporting obligations

(\$9) 3. The need for taxation reform

4. Emergence of new reporting practices

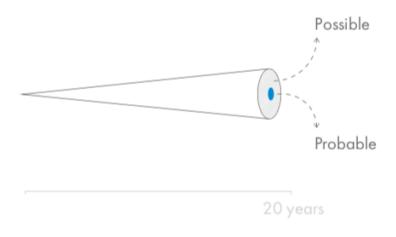
5. Increase in number and frequency of standards and guidelines

igl(igl) 6. The need for auditing reform

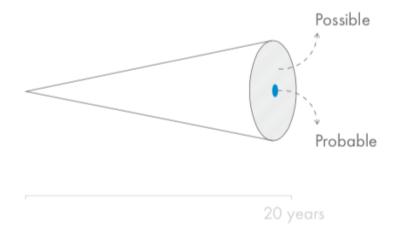


2018 Reporting framework



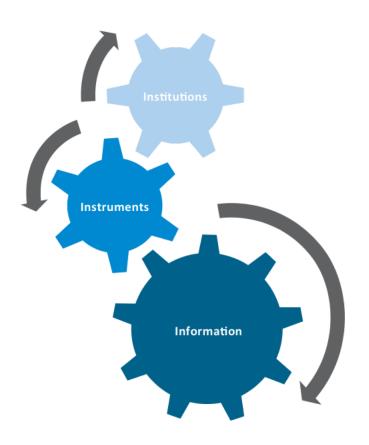


Certain, simple future



Complex, uncertain future

SECTION 5 – ANALYSIS OF THE REPORTING FRAMEWORK

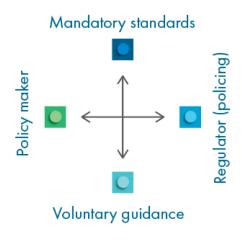




SECTION 6 – POLICY KNOTS

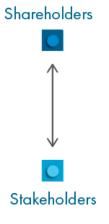
- 1. Tensions over who holds power:
- CEO
- Shareholders Board

2. Tensions over who writes and who regulates standards/guidance:

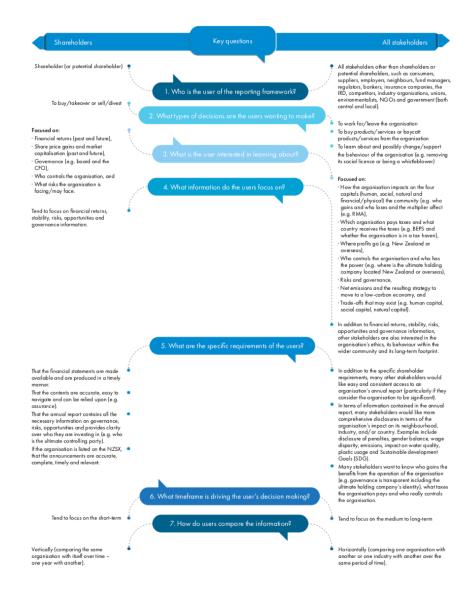


- 3. Tensions between reporting instruments:
- Regulatory filings

 Financial Annual reports statements
- 4. Tensions between reporting audiences:







SECTION 7 – RECOMMENDATIONS

Administrative recommendations

Legislation recommendations

The purpose of the reporting framework remains the same

Strategic recommendations

The purpose is updated



- The reporting framework is unnecessarily complex, outdated and inefficient. The framework has not been reviewed as a whole since the 1990s, not since the passing of the Companies Act 1993 and the Public Finance Act 1989.
- The legislation is not well integrated, especially the interaction of the Companies Act 1993 and the Financial Reporting Act 2013.
- The private sector reporting system continues to focus on shareholders even though shareholders are now working hard to report to stakeholders, as evidenced by the Climate Leaders Coalition. However without guidance on initiatives such as these they are likely to be unsustainable.
- The public sector reporting system continues to be made up of separate sub-systems and, as such, fails to capitalise on the benefits of integration and scale.
- Financial statements are losing their relevance as price (market value) and tangible assets on balance sheets become increasingly disconnected.
- Penalties for non-compliance with reporting requirements are low or non-existent (e.g. s 211 of the Companies Act).
- Timing boundaries for publication are unnecessarily long (e.g. currently some companies have five months from balance date to file financial statements).
- The IASB is unlikely to resolve reporting on non-financial information in the short to medium-term; their focus will continue to be maintenance of the status quo.
- Unlike financial statements that follow international standards, the annual report and national filings can be managed by each country.
- There is no one responsible for stewardship of the whole system.

THANK YOU



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