

# **Government Department Strategies Handbook**

## **He Puna Rautaki**

As at 31 December 2018  
Prepared by the McGuinness Institute

# **Government Department Strategies Handbook**

## He Puna Rautaki

As at 31 December 2018  
Prepared by the McGuinness Institute

The McGuinness Institute has used reasonable care in collecting and presenting the information provided in this publication. However, the Institute makes no representation or endorsement that this resource will be relevant or appropriate for its readers' purposes and does not guarantee the accuracy of the information at any particular time for any particular purpose. The Institute is not liable for any adverse consequences, whether they be direct or indirect, arising from reliance on the content of this publication. Where this publication refers to links to any website or other source, such links are provided solely for information purposes and the Institute is not liable for the content of such website or other source.

This document is printed on Advance Laser uncoated paper which is an environmentally responsible paper produced using Elemental chlorine Free (ECF) pulp sourced from Sustainable & Legally Harvested Farmed Trees, and manufactured under the strict ISO14001 Environmental Management System. The cover is printed on 400 gsm splendorgel.

*Government Department Strategies Handbook – He Puna Rautaki*

ISBN 978-1-98-851898-5

Some rights reserved

McG Publishing

Text © McGuinness Institute, May 2019

McGuinness Institute

Level 1A, 15 Allen Street, Wellington, New Zealand

[www.mcguinnessinstitute.org](http://www.mcguinnessinstitute.org)

2018 research team: Madeleine Foreman (lead), Wei Kai Chen (assistant lead), Reuben Brady, Holly Diepraam, Isabella Smith and Freya Tearney

Past research team: Annie McGuinness, Renata Mokena-Lodge, George Spittle, Karri Shaw and Hannah Steiner-Mitchell

Editor: Ella Reilly

Designers: Becky Jenkins and Billie McGuinness

Printed in New Zealand by Wakefields Digital



The McGuinness Institute is grateful for the work of Creative Commons, which inspired our approach to copyright. Except where otherwise noted, this work is available under a Creative Commons Attribution-NonCommercial-NoDerivatives 4.0 International Licence. To view a copy of this license visit: [creativecommons.org/licenses/by-nc-nd/4.0](http://creativecommons.org/licenses/by-nc-nd/4.0)

‘Ki te kāhore he whakakitenga  
ka ngaro te iwi’  
‘Without foresight or vision  
the people will be lost’

– King Tāwhiao

‘We haven’t got the money,  
so we’ll have to think’

– Ernest Rutherford

‘The rain that refreshes the parched  
ground is made up of single drops’

– Kate Sheppard

---

## Table of Contents

Preface	8
Introduction	10
Scoring GDSs	14
GDS Checklist	16
Glossary	17
Abbreviations	18
Lists of Government Department Strategies (GDSs)	
A. GDSs by government department	19
B. GDSs in alphabetical order	24
C. GDSs by date published	29
D. GDSs in rank order	35
GDSs in Detail by Department	
1. Crown Law Office	40
2. Department of Conservation	41
3. Department of Corrections	49
4. Department of Internal Affairs	56
5. Department of the Prime Minister and Cabinet	59
6. Education Review Office	62
7. Government Communications Security Bureau	64
8. Inland Revenue Department	66
9. Land Information New Zealand	68
10. Ministry for Culture and Heritage	76
11. Ministry for Pacific Peoples	78
12. Ministry for Primary Industries	80
13. Ministry for the Environment	94

14. Ministry for Women	104
15. Ministry of Business, Innovation, and Employment	105
16. Ministry of Defence	120
17. Ministry of Education	124
18. Ministry of Foreign Affairs and Trade	132
19. Ministry of Health	137
20. Ministry of Housing and Urban Development	170
21. Ministry of Justice	172
22. Ministry of Maori Development	174
23. Ministry of Social Development	177
24. Ministry of Transport	187
25. New Zealand Customs Service	197
26. New Zealand Security Intelligence Service	199
27. Oranga Tamariki—Ministry for Children	201
28. Serious Fraud Office	204
29. State Services Commission	205
30. Statistics New Zealand	208
31. Te Kāhui Whakamana Rua Tekau mā Iwa—Pike River Recovery Agency	215
32. The Treasury	216
Index	220



---

## Preface

*The Act [State Sector Act 1988] is currently based on a model of a single department delivering, with strong lines of vertical accountability from one Chief Executive to a single Minister. That doesn't work where we need agencies working collectively, across organisational boundaries, to achieve results for New Zealanders.*

*There is also an expectation that public services are more accessible and organised with the citizen at the centre.*

— Hon Chris Hipkins, 4 September 2018

Towards the end of 2018 the Minister of State Services, Hon Chris Hipkins, launched a consultation process for reforming New Zealand's public service to improve its accessibility, organisation and ability to collaborate. This focus aligns with research the McGuinness Institute has undertaken for the *2018 GDS Index*, the third update.

Government department strategies (GDSs) are prepared and published by government departments in order to share how a department will tackle a significant public policy issue. The goal is to enable citizens to read, digest, reflect and ideally engage in public policy issues with a view to improving the wellbeing of citizens. From the Institute's perspective, because GDS documents are published with the wider public in mind, they are a type of external corporate document. It is important to note that government departments also produce a range of internal strategy documents for staff or for specific external parties, such as Ministers, MPs and other unique stakeholders. GDSs are therefore only one output of the wider strategy process operating within departments.

This document, *Government Department Strategies Handbook – He Puna Rautaki*, is an important addition to the *2018 GDS Index*'s publications collection. It gives a one-page summary of key data for each operational GDS as at 31 December 2018. There are a total of 148 operational GDSs listed on the *2018 GDS Index*. The *Handbook*'s purpose is twofold. First, it aims to encourage government departments to look beyond their borders, guide them towards integration and connectedness, and ultimately to increase the usability and transparency of GDS documents. Second, it is intended to make government's strategic initiatives more accessible for the public, while empowering citizens to work with government to achieve the goals of the initiatives and evaluate their effectiveness.

A key development in the *2018 GDS Index* is highlighting the ownership of GDSs held by more than one department, which we have called 'jointly held' GDSs. In the *2015 GDS Index*, these types of GDSs were only listed once (under the first government department mentioned); in the *2018 GDS Index* they are listed under each holding department. We have also indicated which GDSs have been transferred between departments, as we believe this is important information to track.

As GDSs are designed to address significant issues of their day, we believe there is considerable historical value in learning lessons from past strategies. However, this information is often lost in the current system because non-operational GDSs are removed from websites and there is no central register. To help build coordination across the public service and learn lessons from past strategies, we would like to see the State Services Commission (SSC) establishing a publicly available register of all operational and non-operational GDSs. We also suggest that the SSC might like to consider creating a guide for government departments on how to prepare, write and publish GDSs.

Thank you to government department officials for their assistance, patience and interest in our work. We hope that we have honoured your hard work and that this *Handbook* helps to continue the conversation around GDSs and their capacity to drive change.

A full set of publications support this handbook:

1. *Working Paper 2019/01 – Methodology for the Government Department Strategies Index New Zealand*
2. *Working Paper 2019/02 – Lists of Government Department Strategies Between 1 July 1994 and 31 December 2018*
3. *Working Paper 2019/03 – Scoring Tables Collating and Ranking Government Department Strategies in Operation as at 31 December 2018*
4. *Working Paper 2019/04 – Analysis of Government Department Strategies Between 1 July 1994 and 31 December 2018*

These can be found on the McGuinness Institute website's publications page at [www.mcguinnessinstitute.org/publications](http://www.mcguinnessinstitute.org/publications). More detailed information, including PDFs of each GDS, can be found on the GDS website at [www.gdsindexnz.org](http://www.gdsindexnz.org).



Wendy McGuinness  
Chief Executive  
McGuinness Institute

---

## Welcome to the Government Department Strategies Handbook – He Puna Rautaki

Here you will find a list of all government department strategies (GDSs) in operation. GDSs, in effect, drive and guide public policy. The documents provide citizens with a window into the workings of government and act as critical instruments for policymakers in bringing about change. Together GDSs help build trust in government activities through transparency, accountability and public engagement.

The preparation of GDSs is a significant public investment. While a great deal of thought and effort goes into the creation of GDSs, they are often difficult to find within the machinery of government.

The *Handbook* aims to change this through providing clear lines of stewardship. Its purpose is to enable:

- Ministers and Associate Ministers to review GDSs under their control with a view to improving outcomes;
- Members of Parliament to learn more about the work currently undertaken by departments with a view to improving discussions on public policy in the House;
- Chief Executives to learn more about GDSs that are driving their work programmes and those

of other departments, with a view to improving alignment and collaboration; and

- Other stakeholders (such as public servants and other public service leaders, businesses, NGOs and the general public) to learn more about what is driving the work and thinking of departments, with a view to understanding trade-offs, improving feedback from consultation processes and gathering wider public support for specific strategies.

### 1. What is a GDS?

The McGuinness Institute defines a GDS according to four criteria. It must:

- Be a publicly available statement or report;
- Be generated by government departments with a national rather than a local focus;
- Contain long-term thinking presented in such a way that the strategy links to a long-term vision or aim, and ideally provide clarity over the factors that may impinge on the attainment of that vision or aim; and
- Guide the department's thinking and operations over the long-term (i.e. contain a high-level work programme to achieve change over two years or more).

This definition excludes Statements of Intent and Four Year Plans.

### 2. What is the GDS Index?

The *GDS Index* ranks each of the GDSs in operation by content of essential information. The *GDS Index* does not rate the strategy, it rates the extent to which essential information is provided in the strategy document so readers can go on and assess the quality of the strategic approach for themselves.

*GDS Index* information can be viewed in a number of ways: (i) Lists A–D (pages 19–39), (ii) PDFs of each GDS on the *GDS Index* website at [gdsindexnz.org](http://gdsindexnz.org) and (iii) *Working Papers 2019/01–2019/04* on the Institute's website (under Publications). Importantly, *Working Paper 2019/04* graphs and analyses the existing GDSs as a single data set.

### 3. What is the Scorecard?

In 2014, the Institute created a *Scorecard* to score each GDS. Page 14 briefly explains the scoring process, page 15 contains the *Scorecard* and page 16 sets out a guidance checklist for those about to publish a GDS.

The *Scorecard* was developed in collaboration with strategy experts. We would like to thank the following people for their advice and feedback: Professor Stephen Cummings, Director of The Atom Innovation Space, Victoria University; Patrick Nolan, Productivity Commission; James Palmer, Chief Executive, Hawkes Bay Regional Council; Rodney Scott, Chief Policy Advisor,

State Services Commission; and Simon Wakeman, Principal Advisor for Innovation Policy, Ministry of Business, Innovation and Employment.

### 4. What is the relationship between stewardship and strategy?

Stewardship is defined in s 2 of the State Sector Act 1988 as the 'active planning and management of medium- and long-term interests, along with associated advice'. The Act is currently under review as part of a broader consultation process on reform to modernise the public service. This reform aims to help the public service be responsive to the needs of New Zealanders, 30 years on from when the Act was initially passed.

GDSs assist government departments in carrying out their constitutional roles by providing continuity through ministerial and governmental change. Effective strategy helps governments solve challenging problems, which is why GDSs are important instruments in managing the long-term interests of New Zealanders.

Strategy concerns choice. What we choose to focus on as individuals, communities and a nation indicates the direction we are likely to travel. Depending on the intensity of our focus and the quality of our strategic thinking we might drift slowly on a fixed trajectory, only changing direction in response to a disruptive event, or we

may move rapidly and responsively, working to be proactive, agile and open to emerging opportunities and challenges.

Developing an effective strategy requires a deep understanding of where we have been (hindsight), where we are now (insight) and where we want to go (foresight). The cone of plausibility (see Figure 1 opposite) illustrates the connection between hindsight, insight and foresight and distinguishes between possible, probable and preferred futures.

A strategy is often sought and developed at a time when an issue is considered to be of sufficient importance to require deep consideration and planning. They will typically endure for 3–6 years, although some may be in operation for much longer. This means that, in any one year, the GDSs may range in age from newly approved with implementation just beginning, to almost complete and either ready to be archived or awaiting the finalisation of a new GDS prior to being archived.

#### 5. Who is responsible for the implementation of the GDS?

It is currently unclear who is responsible for the implementation and monitoring of GDSs – is it Ministers, Chief Executives or other officials?

The Institute believes that the Chief Executive (CE) of a department (or departments if jointly held) is

responsible for creating, monitoring, reviewing, updating and/or archiving strategies. Exceptions may occur when a strategy is required by legislation or when it is required or approved by the Crown (via Cabinet Minutes).

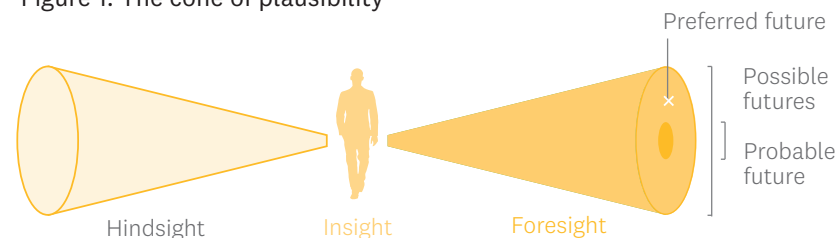
For seamless government there is value in not making GDSs political. GDSs should be part of the regular conversation between Ministers and officials, and should be a matter of public record in the department's annual report and, where appropriate, the Statement of Intent and the Briefing to the Incoming Minister.

#### 6. What is the role of a strategy map?

According to strategy experts Robert S. Kaplan and David P. Norton, strategy maps are a 'visual representation' of strategy. The Institute believes they create value for an organisation and stakeholders by illustrating relationships between internal processes that improve external performance, indicating which of an 'organisation's intangible assets—human capital, information capital, and organisation capital' can help improve the organisation's performance.

Strategy maps enable GDS readers to understand the direction of policy (the means) and what success might look like (the end). A comprehensive strategy map can still contain many of the key components of the *Scorecard* and are therefore included in the *GDS Index*. To learn more about effective strategy maps, see *Working Paper 2019/04 – Analysis*.

Figure 1: The cone of plausibility



#### 7. What should happen when a GDS is no longer in operation?

The Institute believes GDSs should be assessed before being archived. This will help ensure lessons are learnt. Once archived, they should still be publicly accessible, such as on the government department's website, and clearly labelled as archived.

This could be achieved by attaching a page at the front of the GDS with a brief explanation as to when and why it has been archived, with an assessment of the strategy and lessons learnt. Reasons for archiving strategies may include (but are not limited to) being replaced by an updated strategy, a change in government policy, or the strategy being replaced by legislation.

#### 8. Why a Handbook?

The *Handbook* aims to contribute to a discussion on whether we have too many (or too few) GDSs, whether more guidance (or less) is needed, whether a hierarchy of strategy documents would be useful and whether we need more clarify over who is accountable for the quality, quantity and durability of GDSs.

One of the findings of the *2014 GDS Index* and *2015 GDS Index* was the uneven content of GDSs and the inability to find and access GDS documents on government websites. The *Handbook* is the Institute's response to these challenges. We welcome feedback, particularly on how the *GDS Index* methodology and *Handbook* could be made more useful.

Developing durable strategies in times of uncertainty and complexity will not be easy. It is important not to become too attached to solutions and instead be open to ideas and experiment more. This might mean more pilot strategies – learning through doing, observing results and sharing thoughts.

GDSs could waste resources and limit creativity, or they could be the perfect policy solution in times of complexity and uncertainty. The challenge is for New Zealand to revisit the role and purpose of GDSs and ensure these policy instruments are fit for the future.

## Scoring GDSs

The *GDS Index* scoring is completed by two policy analysts, one intermediate and one junior, using the *Scorecard* opposite. One analyst had 20 minutes to complete the scoring for each GDS; the other had as long as they needed. The final score for each GDS is the average of these two scores. If there was a material difference (a variation of two points or more for each sub-element), the difference was discussed between the scorers and the score adjusted accordingly.

GDSs that are jointly held are scored identically, apart from element 6. As a result, jointly held GDSs may have two different final scores.

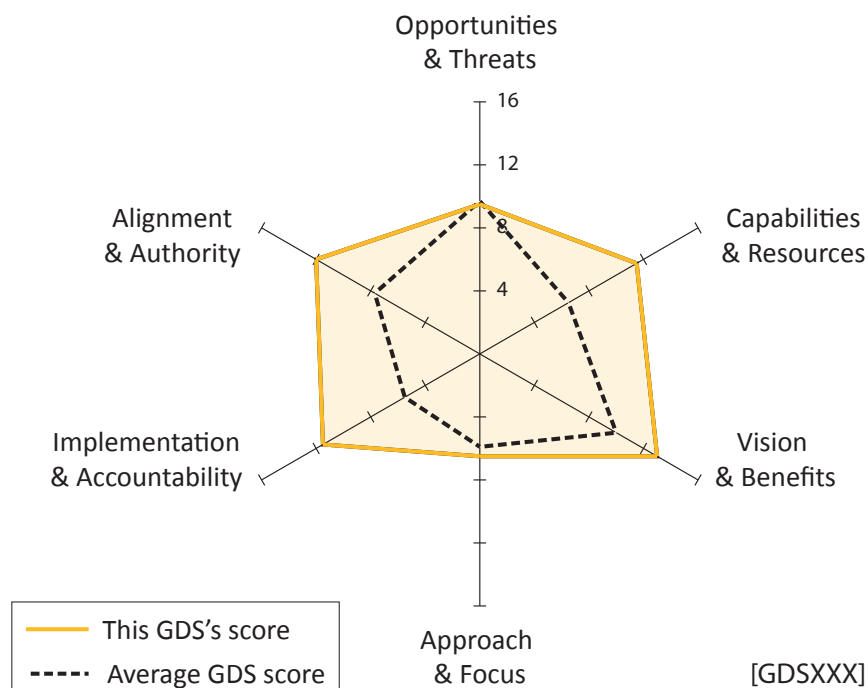
The example radar chart below illustrates the score of a GDS compared with the average score of all operational GDSs.

— This GDS's score

The score of the GDS against each of the six elements is represented by a yellow line.

----- Average GDS score

The average score of all operational GDSs is represented by a dotted black line.



The Government Department Strategies Index Scorecard					
6	Alignment and Authority	5	Implementation and Accountability	4	Approach and Focus
6.1	Does it discuss predecessors to the strategy and identify any lessons learnt from these?	5.1	Does it identify who is responsible for implementing the GDS?	4.1	Does it break down the vision into a number of strategic goals/objectives that are tangible, specific and different from each other?
6.2	Does it align with its department's SOI?	5.2	Does it identify who will report on its progress?	4.2	Does it identify a range of strategic approaches to solve the problem?
6.3	Does it align with its department's 4YP?	5.3	Does it explain how progress will be reported (e.g. reports and statistics) and over what time frames?	4.3	Does it clearly describe the chosen approach, outlining what it will and will not do?
6.4	Does it align with its department's annual report?	5.4	Does it discuss whether the GDS will undergo a final review once it is completed, updated or expired?	4.4	Does it highlight the risks, costs and benefits of the chosen pathway/approach (e.g. possible unintended consequences)?
3	Vision and Benefits	2	Capabilities and Resources	1	Opportunities and Threats
3.1	Does it provide a clear vision as to what success would look like (a desired future condition)?	2.1	Does it identify current and future capabilities?	1.1	Does it identify opportunities going forward?
3.2	Does it identify who the beneficiaries are and how they will benefit?	2.2	Does it identify what capabilities it does not have and needs to acquire or work around?	1.2	Does it identify threats going forward?
3.3	Does it describe how success will be measured and over what time frame?	2.3	Does it identify current and future resources?	1.3	Does it contain a clear statement describing the problem that this strategy is trying to solve?
3.4	Does it describe how success will be measured and over what time frame?	2.4	Does it identify what resources it does not have and needs to acquire or work around?		

## GDS Checklist

In addition to the *Scorecard* (which outlines the information readers need to know to assess the quality of a GDS), we have created the following guidance checklist for those preparing GDSs to consider.

### Improve publication information by ensuring each GDS includes:

- The strategy's official title (both te reo Māori and English), stated on the front page.
- All publication information (ideally on the inside cover of the document). This should include the original date of publication and date of release to the public (if different from the publication date), ISBN number and permalink. If the title of the strategy has changed, this should be stated. If the strategy is republished with an addendum or update, this history should be acknowledged, using the original publication name and date as a starting point. If the strategy was held by more than one department (or another organisation), this should be stated. If the strategy was prepared by a department but not held by that department, this distinction needs to be clear. If the strategy replaces a previous strategy, this should be stated.
- The signature of the responsible department(s) Chief Executive(s).

### Improve content by ensuring each GDS includes:

- The purpose (or problem) the GDS aims to achieve (or solve);
- The approach the department will take (and not take) to achieve its purpose or solve the problem (ideally using a one-page strategy map);
- The name of any strategy that the GDS replaces; and
- A date by which the GDS will be reviewed or completed and/or a list of factors that would lead to a review.

### Improve accessibility and accountability by ensuring each department includes a list of GDSs in operation in their:

- Annual report and, where appropriate, strategic intentions (or Statements of Intent);
- Briefing to the Incoming Minister (BIM); and
- Website, under a publications search or tab with searchable, downloadable PDFs of all the GDSs.

## Glossary

### Government Department Strategy (GDS)

A government department strategy must:

- Be a publicly available statement or report;
- Be generated by government departments with a national rather than a local focus;
- Demonstrate long-term thinking presented in such a way that the strategy links to a long-term vision or aim, and ideally provide clarity over the factors that may impinge on the attainment of that vision or aim; and
- Guide the department's thinking and operations over the long-term (i.e. contain a high-level work programme to achieve change over two years or more).

### Plan

A plan is operational in nature; it focuses on who will do what and when. It does not explore tensions/trade-offs in the external environment or the strategic options in any detail.

### Possible futures

Possible futures are the wide range of potential outcomes (including probable and improbable futures). Possible futures speak to the idea of 'what we know, what we know we don't know and what we don't know we don't know'.

### Preferred future

A preferred future is a future most desired by an individual or group.

### Probable future

The probable future is the most likely outlook.

### Strategic approach

Describes the agreed means to achieving the desired vision.

### Strategy

A strategy maintains a balance between ends and means. Professor Lawrence Freedman suggests that strategy is to do with determining objectives and the 'resources and methods available for meeting such objectives. This balance requires not only finding out how to achieve desired ends but also adjusting ends so that realistic ways can be found to meet them by available means'.

### Strategy maps

Strategy maps provide 'the visual framework for integrating the organization's objectives [and] illustrates the cause-and-effect relationships that link desired outcomes'.



## Abbreviations

DoC	Department of Conservation
DIA	Department of Internal Affairs
DPMC	Department of the Prime Minister and Cabinet
ERO	Education Review Office
GDS	Government department strategy
GSCB	Government Communications Security Bureau
IRD	Inland Revenue Department
LINZ	Land Information New Zealand
MCH	Ministry for Culture and Heritage
MPP	Ministry for Pacific Peoples
MPI	Ministry for Primary Industries
MfE	Ministry for the Environment
MBIE	Ministry of Business, Innovation, and Employment
MoD	Ministry of Defence
MoE	Ministry of Education
MFAT	Ministry of Foreign Affairs and Trade
MoH	Ministry of Health
HUD	Ministry of Housing and Urban Development
MoJ	Ministry of Justice
TPK	Ministry of Maori Development
MSD	Ministry of Social Development
MoT	Ministry of Transport
NZSIS	New Zealand Security Intelligence Service
SFO	Serious Fraud Office
SSC	State Services Commission
StatsNZ	Statistics New Zealand

## List A: GDSs by government department [148]

- Crown Law Office**
- Department of Conservation**
  - Biodiversity Strategy
  - Subantarctic Islands Research Strategy
  - Hector’s and Maui’s Dolphin Threat Management Plan
  - National Education Strategy 2010–2030
  - Information Systems Strategic Plan
  - Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)
  - National Compliance Strategy
- Department of Corrections**
  - National Historic Heritage Strategy
  - Our Drug and Alcohol Strategy Through to 2020
  - Health and Safety Strategy 2016–2020
  - Change Lives Shape Futures: Investing in Better Mental Health for Offenders
  - Change Lives Shape Futures: Reducing Re-offending Among Māori
  - Change Lives Shape Futures: Wahine - E rere ana ki te Pae Hou – Women’s Strategy
- Department of Internal Affairs**
  - Te Huri Mōhiotanga Hei Uara: Nga Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic directions to 2030
  - Archives 2057 Strategy
- Department of the Prime Minister and Cabinet**
  - National Civil Defence Emergency Management Strategy
  - Cyber Security Strategy 2015
- Education Review Office**
  - Pacific Strategy
- Government Communications Security Bureau**
  - Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)
- Inland Revenue Department**
  - Our Corporate Strategy
- Land Information New Zealand**
  - Power of ‘Where’ Drives New Zealand’s Success
  - Cadastre 2034
  - Positioning Strategy
  - He Whāriki Maurua – Business with Māori Strategy
  - Topographic Strategy

- 
- Outcomes Framework
  - Crown Property Strategy
10. **Ministry for Culture and Heritage**
- Cultural Sector Strategic Framework
11. **Ministry for Pacific Peoples**
- Pacific Languages Framework
12. **Ministry for Primary Industries**
- Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru
  - Harvest Strategy Standard for New Zealand Fisheries
  - Cadmium and New Zealand Agriculture and Horticulture
  - Research and Science Information Standard for New Zealand Fisheries
  - Aquaculture Strategy and Five-year Action Plan to Support Aquaculture
  - Animal Welfare Matters
  - Science Strategy – Rautaki Putaiao
  - Biosecurity 2025 Direction Statement
  - Campylobacter Risk Management Strategy 2017
  - Primary Sector Science Roadmap – Te Ao Tūroa
  - Growing and Protecting New Zealand
  - Essential Freshwater (jointly held between MPI and MfE)
  - National Blue Cod Strategy
13. **Ministry for the Environment**
- Urban Design Protocol
  - National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants
  - Waste Strategy
  - Clean Healthy Air for All New Zealanders
  - Hitting the Mark – Our Strategic Plan to 2045
  - Mātauranga Whakauka Taiao: Environmental Education for Sustainability (jointly held between DoC and MfE)
  - Our Science Strategy – Rautaki Pūtaiao
  - Essential Freshwater (jointly held between MPI and MfE)
  - Shared Interests in Freshwater
14. **Ministry for Women**
15. **Ministry of Business, Innovation, and Employment**
- Vision Mātauranga
  - Oil Emergency Response Strategy
  - Energy Efficiency and Conservation Strategy 2011–2016
  - Energy Strategy
  - Strategy to 2040 – He Kai Kei Aku Ringa
  - Refugee Settlement

- 
- He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy
  - Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)
  - Investment Attraction Strategy
  - Pacific Economic Strategy
  - National Statement of Science Investment
  - Tourism Strategy 2016
  - Energy Efficiency and Conservation Strategy 2017–2022
  - Health and Safety at Work Strategy
16. **Ministry of Defence**
- Defence Capability Plan 2014
  - Defence White Paper 2016
  - Strategic Defence Policy Statement
17. **Ministry of Education**
- Pasifika Education Plan
  - Tau Mai Te Reo – The Māori Language in Education Strategy
  - Ka Hikitia – Accelerating Success: The Māori Education Strategy
  - Tertiary Education Strategy 2014 (was jointly held between MBIE and MoE but then became solely MoE)
  - Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)
  - International Student Wellbeing Strategy
  - International Education Strategy – He Rautaki Mātauranga A Ao
18. **Ministry of Foreign Affairs and Trade**
- International Development Policy Statement
  - Antarctic and Southern Ocean Science
  - Our People Strategy
  - Diversity and Inclusion Strategy 2018–2028
19. **Ministry of Health**
- Reduced Waiting Times for Public Hospital Elective Services
  - Palliative Care Strategy
  - Primary Health Care Strategy
  - Sexual and Reproductive Health Strategy – Phase One
  - Health of Older People Strategy
  - Youth Health 2002
  - Cancer Control Strategy
  - Suicide Prevention Strategy
  - Medicines New Zealand
  - Ambulance Service Strategy
  - National Plan for Child Cancer Services in New Zealand

- Whāia Te Ao Mārama – The Māori Disability Action Plan for Disability Support Services
  - Rising to the Challenge – The Mental Health and Addiction Service Development Plan
  - Suicide Prevention Action Plan
  - National Health IT Plan Update
  - Care Closer to Home
  - 'Ala Mo'ui – Pathways to Pacific Health and Wellbeing
  - He Korowai Oranga – Māori Health Strategy
  - Cancer Plan
  - Disability Support Services Strategic Plan
  - Implementing Medicines New Zealand
  - Cancer Health Information Strategy
  - National Drug Policy 2015
  - Living Well with Diabetes
  - Health Strategy 2016
  - Pharmacy Action Plan
  - Strategy to Prevent and Minimise Gambling Harm
  - Disability Strategy 2016 (jointly held between MSD and MoH)
  - Faiva Ora 2016–2021 – National Pasifika Disability Plan
  - Whāia Te Ao Mārama – The Māori Disability Action Plan
  - Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy
  - Mental Health and Addiction Workforce Action Plan
20. **Ministry of Housing and Urban Development**
- Public Housing Plan
21. **Ministry of Justice**
- Our Māori Strategy – Te Haerenga
22. **Ministry of Maori Development**
- Te Rautaki Reo Māori – Māori Language Strategy 2014
  - Māori Housing Network Investment Strategy
23. **Ministry of Social Development**
- Positive Ageing Strategy
  - Youth Development Strategy Aotearoa
  - Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa
  - Disability Action Plan
  - Disability Strategy 2016 (jointly held between MSD and MoH)
  - Social Housing Investment Strategy
  - Youth Investment Strategy
  - Employment and Social Outcomes Investment Strategy
  - Sign Language Strategy

24. **Ministry of Transport**
- Safer Journeys: Road Safety Strategy 2010–2020
  - National Airspace Policy
  - International Air Transport Policy
  - Intelligent Transport Systems Technology Action Plan
  - Safer Journeys: Action Plan 2016–2020
  - Transport Domain Plan
  - Transport Research Strategy
  - Framework for Shaping our Transport System
  - Government Policy Statement on Land Transport
25. **New Zealand Customs Service**
- Customs 2020
26. **New Zealand Security Intelligence Service**
- Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)
27. **Oranga Tamariki—Ministry for Children**
- Children's Action Plan
  - Youth Justice Work Programme (previously called Youth Crime Action Plan)
28. **Serious Fraud Office**
29. **State Services Commission**
- Leadership Strategy for the State Services
  - Open Government Partnership
30. **Statistics New Zealand**
- Transforming the New Zealand Census of Population and Dwellings
  - 2018 Census Strategy
  - 2018 Census Data Quality Management Strategy
  - Open Data Action Plan
  - Empowering Agencies to Use Data More Effectively
  - Data Strategy and Roadmap for New Zealand
31. **Te Kāhui Whakamana Rua Tekau mā Iwa—Pike River Recovery Agency**
32. **The Treasury**
- Thirty Year New Zealand Infrastructure Plan
  - He Tirohanga Mokopuna – 2016 Statement on the Long-term Fiscal Position
  - He Puna Hao Pātiki – 2018 Investment Statement



## List B: GDSs in alphabetical order [148]

1. 'Ala Mo'ui – Pathways to Pacific Health and Wellbeing
2. 2018 Census Data Quality Management Strategy
3. 2018 Census Strategy
4. Ambulance Service Strategy
5. Animal Welfare Matters
6. Antarctic and Southern Ocean Science
7. Aquaculture Strategy and Five-year Action Plan to Support Aquaculture
8. Archives 2057 Strategy
9. Biodiversity Strategy
10. Biosecurity 2025 Direction Statement
11. Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru
12. Cadastre 2034
13. Cadmium and New Zealand Agriculture and Horticulture
14. Campylobacter Risk Management Strategy 2017
15. Cancer Control Strategy
16. Cancer Health Information Strategy
17. Cancer Plan
18. Care Closer to Home
19. Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa
20. Change Lives Shape Futures: Investing in Better Mental Health for Offenders
21. Change Lives Shape Futures: Reducing Re-offending Among Māori
22. Change Lives Shape Futures: Wahine - E rere ana ki te Pae Hou – Women's Strategy
23. Children's Action Plan
24. Clean Healthy Air for All New Zealanders
25. Crown Property Strategy
26. Cultural Sector Strategic Framework
27. Customs 2020
28. Cyber Security Strategy 2015
29. Data Strategy and Roadmap for New Zealand
30. Defence Capability Plan 2014

31. Defence White Paper 2016
32. Disability Action Plan
33. Disability Strategy 2016 (jointly held between MSD and MoH)
34. Disability Strategy 2016 (jointly held between MSD and MoH)
35. Disability Support Services Strategic Plan
36. Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)
37. Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)
38. Diversity and Inclusion Strategy 2018–2028
39. Employment and Social Outcomes Investment Strategy
40. Empowering Agencies to Use Data More Effectively
41. Energy Efficiency and Conservation Strategy 2011–2016
42. Energy Efficiency and Conservation Strategy 2017–2022
43. Energy Strategy
44. Essential Freshwater (jointly held between MPI and MfE)
45. Essential Freshwater (jointly held between MPI and MfE)
46. Faiva Ora 2016–2021 – National Pasifika Disability Plan
47. Framework for Shaping our Transport System
48. Government Policy Statement on Land Transport
49. Growing and Protecting New Zealand
50. Harvest Strategy Standard for New Zealand Fisheries
51. He Korowai Oranga – Māori Health Strategy
52. He Puna Hao Pātiki – 2018 Investment Statement
53. He Tirohanga Mokopuna – 2016 Statement on the Long-term Fiscal Position
54. He Whāriki Maurua – Business with Māori Strategy
55. He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy
56. Health and Safety at Work Strategy
57. Health and Safety Strategy 2016–2020
58. Health of Older People Strategy
59. Health Strategy 2016
60. Hector's and Maui's Dolphin Threat Management Plan
61. Hitting the Mark – Our Strategic Plan to 2045
62. Implementing Medicines New Zealand

- 
63. Information Systems Strategic Plan
  64. Intelligent Transport Systems Technology Action Plan
  65. International Air Transport Policy
  66. International Development Policy Statement
  67. International Education Strategy – He Rautaki Mātauranga A Ao
  68. International Student Wellbeing Strategy
  69. Investment Attraction Strategy
  70. Ka Hikitia – Accelerating Success: The Māori Education Strategy
  71. Leadership Strategy for the State Services
  72. Living Well with Diabetes
  73. Māori Housing Network Investment Strategy
  74. Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)
  75. Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)
  76. Medicines New Zealand
  77. Mental Health and Addiction Workforce Action Plan
  78. Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)
  79. Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)
  80. National Airspace Policy
  81. National Blue Cod Strategy
  82. National Civil Defence Emergency Management Strategy
  83. National Compliance Strategy
  84. National Drug Policy 2015
  85. National Education Strategy 2010–2030
  86. National Health IT Plan Update
  87. National Historic Heritage Strategy
  88. National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants
  89. National Plan for Child Cancer Services in New Zealand
  90. National Statement of Science Investment
  91. Oil Emergency Response Strategy
  92. Open Data Action Plan

- 
93. Open Government Partnership
  94. Our Corporate Strategy
  95. Our Drug and Alcohol Strategy Through to 2020
  96. Our Māori Strategy – Te Haerenga
  97. Our People Strategy
  98. Our Science Strategy – Rautaki Pūtaiao
  99. Outcomes Framework
  100. Pacific Economic Strategy
  101. Pacific Languages Framework
  102. Pacific Strategy
  103. Palliative Care Strategy
  104. Pasifika Education Plan
  105. Pharmacy Action Plan
  106. Positioning Strategy
  107. Positive Ageing Strategy
  108. Power of ‘Where’ Drives New Zealand’s Success
  109. Primary Health Care Strategy
  110. Primary Sector Science Roadmap – Te Ao Tūroa
  111. Public Housing Plan
  112. Reduced Waiting Times for Public Hospital Elective Services
  113. Refugee Settlement
  114. Research and Science Information Standard for New Zealand Fisheries
  115. Rising to the Challenge – The Mental Health and Addiction Service Development Plan
  116. Safer Journeys: Action Plan 2016–2020
  117. Safer Journeys: Road Safety Strategy 2010–2020
  118. Science Strategy – Rautaki Putaiao
  119. Sexual and Reproductive Health Strategy – Phase One
  120. Shared Interests in Freshwater
  121. Sign Language Strategy
  122. Social Housing Investment Strategy
  123. Strategic Defence Policy Statement
  124. Strategy to 2040 – He Kai Kei Aku Ringa
  125. Strategy to Prevent and Minimise Gambling Harm

126.	Subantarctic Islands Research Strategy
127.	Suicide Prevention Action Plan
128.	Suicide Prevention Strategy
129.	Tau Mai Te Reo – The Māori Language in Education Strategy
130.	Te Huri Mōhiotanga Hei Uara: Nga Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic directions to 2030
131.	Te Rautaki Reo Māori – Māori Language Strategy 2014
132.	Tertiary Education Strategy 2014 (was jointly held between MBIE and MoE but then became solely MoE)
133.	Thirty Year New Zealand Infrastructure Plan
134.	Topographic Strategy
135.	Tourism Strategy 2016
136.	Transforming the New Zealand Census of Population and Dwellings
137.	Transport Domain Plan
138.	Transport Research Strategy
139.	Urban Design Protocol
140.	Vision Mātauranga
141.	Waste Strategy
142.	Whāia Te Ao Mārama – The Māori Disability Action Plan
143.	Whāia Te Ao Mārama – The Māori Disability Action Plan for Disability Support Services
144.	Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy
145.	Youth Development Strategy Aotearoa
146.	Youth Health 2002
147.	Youth Investment Strategy
148.	Youth Justice Work Programme (previously called Youth Crime Action Plan)

## List C: GDSs by date published [148]

February, 2000	Biodiversity Strategy
March, 2000	Reduced Waiting Times for Public Hospital Elective Services
February, 2001	Palliative Care Strategy
February, 2001	Primary Health Care Strategy
April, 2001	Positive Ageing Strategy
October, 2001	Sexual and Reproductive Health Strategy – Phase One
January, 2002	Youth Development Strategy Aotearoa
April, 2002	Health of Older People Strategy
September, 2002	Youth Health 2002
August, 2003	Cancer Control Strategy
March, 2005	Urban Design Protocol
May, 2005	Subantarctic Islands Research Strategy
June, 2006	Suicide Prevention Strategy
December, 2006	National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants
July, 2007	Vision Mātauranga
August, 2007	Hector's and Maui's Dolphin Threat Management Plan
October, 2007	Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru
December, 2007	Medicines New Zealand
March, 2008	National Civil Defence Emergency Management Strategy
July, 2008	Oil Emergency Response Strategy
October, 2008	Harvest Strategy Standard for New Zealand Fisheries
June, 2009	Ambulance Service Strategy
March, 2010	Safer Journeys: Road Safety Strategy 2010–2020
October, 2010	Waste Strategy
February, 2011	Cadmium and New Zealand Agriculture and Horticulture
March, 2011	National Education Strategy 2010–2030
March, 2011	International Development Policy Statement
April, 2011	Antarctic and Southern Ocean Science

May, 2011	Research and Science Information Standard for New Zealand Fisheries
August, 2011	Clean Healthy Air for All New Zealanders
August, 2011	Energy Efficiency and Conservation Strategy 2011–2016
August, 2011	Energy Strategy
December, 2011	National Plan for Child Cancer Services in New Zealand
April, 2012	Aquaculture Strategy and Five-year Action Plan to Support Aquaculture
April, 2012	National Airspace Policy
April, 2012	Transforming the New Zealand Census of Population and Dwellings
August, 2012	Whāia Te Ao Mārama – The Māori Disability Action Plan for Disability Support Services
August, 2012	International Air Transport Policy
October, 2012	Pacific Languages Framework
October, 2012	Children’s Action Plan
November, 2012	Strategy to 2040 – He Kai Kei Aku Ringa
November, 2012	Pasifika Education Plan
December, 2012	Refugee Settlement
December, 2012	Rising to the Challenge – The Mental Health and Addiction Service Development Plan
January, 2013	Pacific Strategy
May, 2013	Animal Welfare Matters
May, 2013	Suicide Prevention Action Plan
June, 2013	Tau Mai Te Reo – The Māori Language in Education Strategy
July, 2013	Ka Hikitia – Accelerating Success: The Māori Education Strategy
October–December, 2013	National Historic Heritage Strategy
October, 2013	Youth Justice Work Programme (previously called Youth Crime Action Plan)
November, 2013	Power of ‘Where’ Drives New Zealand’s Success
November, 2013	National Health IT Plan Update
November, 2013	Leadership Strategy for the State Services

February, 2014	Cadastre 2034
February, 2014	Care Closer to Home
February, 2014	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa
March, 2014	Tertiary Education Strategy 2014 (was jointly held between MBIE and MoE but then became solely MoE)
May, 2014	Positioning Strategy
May, 2014	Disability Action Plan
May, 2014	Intelligent Transport Systems Technology Action Plan
June, 2014	Defence Capability Plan 2014
June, 2014	’Ala Mo’ui – Pathways to Pacific Health and Wellbeing
June, 2014	He Korowai Oranga – Māori Health Strategy
July, 2014	He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy
July, 2014	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)
July, 2014	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)
July, 2014	Te Rautaki Reo Māori – Māori Language Strategy 2014
August, 2014	Cultural Sector Strategic Framework
September, 2014	He Whāriki Maurua – Business with Māori Strategy
December, 2014	Cancer Plan
March, 2015	Topographic Strategy
April, 2015	Information Systems Strategic Plan
June, 2015	Disability Support Services Strategic Plan
June, 2015	Implementing Medicines New Zealand
July, 2015	Investment Attraction Strategy
July, 2015	Cancer Health Information Strategy
August, 2015	Pacific Economic Strategy
August, 2015	National Drug Policy 2015
August, 2015	Thirty Year New Zealand Infrastructure Plan
September, 2015	Customs 2020
October, 2015	Science Strategy – Rautaki Putaiao

October, 2015	National Statement of Science Investment
October, 2015	Living Well with Diabetes
October, 2015	Māori Housing Network Investment Strategy
December, 2015	Cyber Security Strategy 2015
December, 2015	Hitting the Mark – Our Strategic Plan to 2045
March, 2016	Our Drug and Alcohol Strategy through to 2020
March, 2016	Safer Journeys: Action Plan 2016–2020
April, 2016	Health Strategy 2016
May, 2016	Health and Safety Strategy 2016–2020
May–September, 2016	Our Corporate Strategy
May, 2016	Pharmacy Action Plan
May, 2016	Strategy to Prevent and Minimise Gambling Harm
June, 2016	Defence White Paper 2016
July, 2016	Transport Domain Plan
July, 2016	Transport Research Strategy
August, 2016	Tourism Strategy 2016
September, 2016	2018 Census Strategy
October, 2016	Open Government Partnership
November, 2016	Biosecurity 2025 Direction Statement
November, 2016	Disability Strategy 2016 (jointly held between MSD and MoH)
November, 2016	Disability Strategy 2016 (jointly held between MSD and MoH)
November, 2016	He Tirohanga Mokopuna – 2016 Statement on the Long-term Fiscal Position
December, 2016	Te Huri Mōhiotanga Hei Uara: Nga Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic directions to 2030
March, 2017	Change Lives Shape Futures: Investing in Better Mental Health for Offenders
March, 2017	Change Lives Shape Futures: Reducing Re-offending Among Māori
May, 2017	Archives 2057 Strategy
May, 2017	Campylobacter Risk Management Strategy 2017
June, 2017	Change Lives Shape Futures: Wahine - E rere ana ki te Pae Hou – Women's Strategy

June, 2017	Primary Sector Science Roadmap – Te Ao Tūroa
June, 2017	Energy Efficiency and Conservation Strategy 2017–2022
June, 2017	International Student Wellbeing Strategy
July, 2017	Growing and Protecting New Zealand
July, 2017	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)
July, 2017	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)
July, 2017	Our People Strategy
July, 2017	2018 Census Data Quality Management Strategy
July, 2017	Open Data Action Plan
August, 2017	National Compliance Strategy
August, 2017	Faiva Ora 2016–2021 – National Pasifika Disability Plan
August, 2017	Social Housing Investment Strategy
September, 2017	Our Māori Strategy – Te Haerenga
September, 2017	Youth Investment Strategy
December, 2017	Outcomes Framework
March, 2018	Whāia Te Ao Marama – The Māori Disability Action Plan
March, 2018	Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy
March, 2018	Empowering Agencies to Use Data More Effectively
March, 2018	He Puna Hao Pātiki – 2018 Investment Statement
April, 2018	Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)
April, 2018	Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)
April, 2018	Mental Health and Addiction Workforce Action Plan
May, 2018	Our Science Strategy – Rautaki Pūtaiao
June, 2018	Crown Property Strategy
June, 2018	Diversity and Inclusion Strategy 2018–2028
June, 2018	Framework for Shaping Our Transport System
June, 2018	Government Policy Statement on Land Transport
July, 2018	Strategic Defence Policy Statement

August, 2018	International Education Strategy – He Rautaki Mātauranga A Ao
August, 2018	Public Housing Plan
October, 2018	Essential Freshwater (jointly held between MPI and MfE)
October, 2018	Essential Freshwater (jointly held between MPI and MfE)
October, 2018	Shared Interests in Freshwater
October, 2018	Employment and Social Outcomes Investment Strategy
October, 2018	Sign Language Strategy
October, 2018	Data Strategy and Roadmap for New Zealand
December, 2018	National Blue Cod Strategy
December, 2018	Health and Safety at Work Strategy

## List D: GDSs in rank order [148]

The *GDS Index* rates the extent to which essential information is provided in the strategy document, rather than rating the quality of the strategy itself. This is so readers can go on and assess the quality of the strategic approach for themselves. For further information on what contributes to the scoring and ranking processes, see *Working Paper 2019/01 – Methodology for the Government Department Strategies Index New Zealand*.

1	Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru	81
2	Rising to the Challenge – The Mental Health and Addiction Service Development Plan	150
3	Tau Mai Te Reo – The Māori Language in Education Strategy	126
4=	Safer Journeys: Road Safety Strategy 2010–2020	188
4=	Ka Hikitia – Accelerating Success: The Māori Education Strategy	127
6	Strategy to 2040 – He Kai Kei Aku Ringa	110
7	Cultural Sector Strategic Framework	77
8	Faiva Ora 2016–2021 – National Pasifika Disability Plan	166
9	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)	129
10	National Statement of Science Investment	116
11	Defence White Paper 2016	122
12=	Urban Design Protocol	95
12=	Clean Healthy Air for All New Zealanders	98
12=	Youth Justice Work Programme (previously called Youth Crime Action Plan)	203
15	National Health IT Plan Update	152
16	Pacific Economic Strategy	115
17	Transforming the New Zealand Census of Population and Dwellings	209
18	Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)	113
19	Government Policy Statement on Land Transport	196
20	Intelligent Transport Systems Technology Action Plan	191
21	Diversity and Inclusion Strategy 2018–2028	136
22=	Information Systems Strategic Plan	46
22=	Primary Sector Science Roadmap – Te Ao Tūroa	90
24=	Mental Health and Addiction Workforce Action Plan	169



24=	Youth Development Strategy Aotearoa	179	56	Energy Efficiency and Conservation Strategy 2017–2022	118
26=	Biodiversity Strategy	42	57=	Our Drug and Alcohol Strategy Through to 2020	51
26=	Suicide Prevention Strategy	145	57=	Science Strategy – Rautaki Putaiao	87
28	Disability Strategy 2016 (jointly held between MSD and MoH)	165	59=	Hector’s and Maui’s Dolphin Threat Management Plan	44
29	Disability Strategy 2016 (jointly held between MSD and MoH)	182	59=	Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)	200
30=	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)	47	59=	Living Well with Diabetes	161
30=	Customs 2020	198	62=	Cyber Security Strategy 2015	61
32=	National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants	96	62=	Ambulance Service Strategy	147
32=	’Ala Mo’ui – Pathways to Pacific Health and Wellbeing	154	62=	Positive Ageing Strategy	178
34	Strategic Defence Policy Statement	123	65	Energy Strategy	109
35=	Pasifika Education Plan	125	66=	Tertiary Education Strategy 2014 (was jointly held between MBIE and MoE but then became solely MoE)	128
35=	Health of Older People Strategy	142	66=	Topographic Strategy	73
37	Outcomes Framework	74	66=	Cadmium and New Zealand Agriculture and Horticulture	83
38=	Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)	65	69	Power of ‘Where’ Drives New Zealand’s Success	69
38=	Thirty Year New Zealand Infrastructure Plan	217	70=	Energy Efficiency and Conservation Strategy 2011–2016	108
38=	Cadastre 2034	70	70=	Waste Strategy	97
41=	Safer Journeys: Action Plan 2016–2020	192	72=	Subantarctic Islands Research Strategy	43
41=	Transport Research Strategy	194	72=	Cancer Plan	156
43=	Our Corporate Strategy	67	74	International Education Strategy – He Rautaki Mātauranga A Ao	131
43=	Disability Support Services Strategic Plan	157	75=	Palliative Care Strategy	139
43=	Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy	168	75=	Māori Housing Network Investment Strategy	176
43=	Te Rautaki Reo Māori – Māori Language Strategy 2014	175	77=	He Korowai Oranga – Māori Health Strategy	155
47=	Defence Capability Plan 2014	121	77=	Pharmacy Action Plan	163
47=	Biosecurity 2025 Direction Statement	88	77=	Disability Action Plan	181
49	Hitting the Mark – Our Strategic Plan to 2045	99	80	National Drug Policy 2015	160
50=	National Civil Defence Emergency Management Strategy	60	81=	Oil Emergency Response Strategy	107
50=	Sign Language Strategy	186	81=	Whāia Te Ao Mārama – The Māori Disability Action Plan for Disability Support Services	149
52	Open Government Partnership	207	81=	He Whāriki Maurua – Business with Māori Strategy	72
53=	National Plan for Child Cancer Services in New Zealand	148	84=	Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)	100
53=	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa	180	84=	Youth Health 2002	143
55	Implementing Medicines New Zealand	158	86	Pacific Languages Framework	79

87	He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy	112	117=	Change Lives Shape Futures: Investing in Better Mental Health for Offenders	53
88=	Open Data Action Plan	212	119=	Our Science Strategy – Rautaki Pūtaiao	101
88=	Primary Health Care Strategy	140	119=	Essential Freshwater (jointly held between MPI and MfE)	102
88=	Positioning Strategy	71	121	2018 Census Strategy	210
91	Cancer Control Strategy	144	122=	International Development Policy Statement	133
92	Our Māori Strategy – Te Haerenga	173	122=	Change Lives Shape Futures: Reducing Re-offending Among Māori	54
93	Reduced Waiting Times for Public Hospital Elective Services	138	124=	Animal Welfare Matters	86
94=	Archives 2057 Strategy	58	124=	Campylobacter Risk Management Strategy 2017	89
94=	He Puna Hao Pātiki – 2018 Investment Statement	219	126	Crown Property Strategy	75
96	Transport Domain Plan	193	127	Public Housing Plan	171
97=	Vision Mātauranga	106	128	International Student Wellbeing Strategy	130
97=	Antarctic and Southern Ocean Science	134	129=	National Airspace Policy	189
97=	Medicines New Zealand	146	129=	National Education Strategy 2010–2030	45
97=	Health Strategy 2016	162	129=	National Historic Heritage Strategy	50
97=	Strategy to Prevent and Minimise Gambling Harm	164	129=	National Blue Cod Strategy	93
97=	Social Housing Investment Strategy	183	133	Empowering Agencies to Use Data More Effectively	213
103	Youth Investment Strategy	184	134	Framework for Shaping Our Transport System	195
104=	Suicide Prevention Action Plan	151	135	Children’s Action Plan	202
104=	Health and Safety Strategy 2016–2020	52	136=	Refugee Settlement	111
106	Health and Safety at Work Strategy	119	136=	Data Strategy and Roadmap for New Zealand	214
107	Our People Strategy	135	138	Cancer Health Information Strategy	159
108	Leadership Strategy for the State Services	206	139	National Compliance Strategy	48
109	Employment and Social Outcomes Investment Strategy	185	140	Te Huri Mōhiotanga Hei Uara: Nga Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic Directions to 2030	57
110=	Tourism Strategy 2016	117	141	2018 Census Data Quality Management Strategy	211
110=	Essential Freshwater (jointly held between MPI and MfE)	92	142	Investment Attraction Strategy	114
110=	Change Lives Shape Futures: Wahine - E rere ana ki te Pae Hou – Women’s Strategy	55	143	Pacific Strategy	63
113	Sexual and Reproductive Health Strategy – Phase One	141	144	Growing and Protecting New Zealand	91
114	Harvest Strategy Standard for New Zealand Fisheries	82	145	Research and Science Information Standard for New Zealand Fisheries	84
115=	Whāia Te Ao Mārama – The Māori Disability Action Plan	167	146	Care Closer to Home	153
115=	Aquaculture Strategy and Five-year Action Plan to Support Aquaculture	85	147	Shared Interests in Freshwater	103
117=	He Tirohanga Mokoopuna – 2016 Statement on the Long-term Fiscal Position	218	148	International Air Transport Policy	190



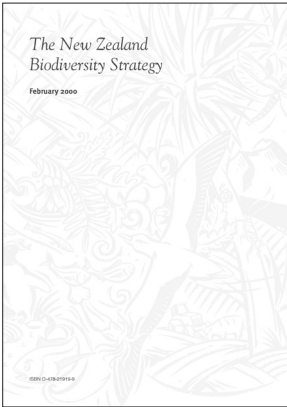
01

Crown Law Office

02

Department of  
Conservation

# Biodiversity Strategy



## Key data

Publication date:	February, 2000
Duration:	2000–NK
Number of pages:	149
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS001

### I. Strategic approach:

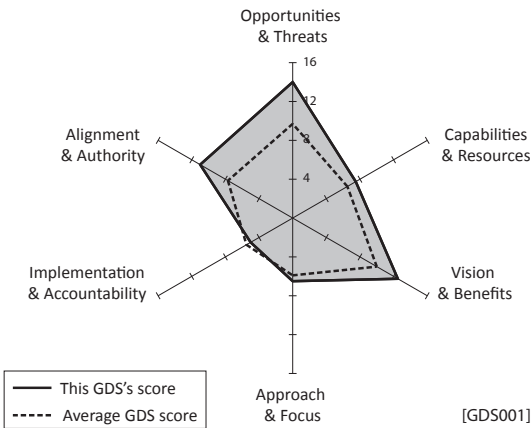
The approach is to manage biodiversity by using a threat management response at all levels (including partnerships between agencies), such as government, land managers and iwi.

### II. Rank:

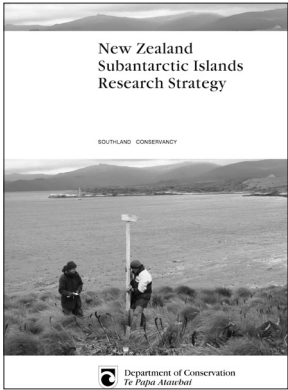
26= out of 148 GDSs

2 out of the 7 GDSs in the Department of Conservation

4 out of 16 GDSs in the Environment sector



# Subantarctic Islands Research Strategy



## Key data

Publication date:	May, 2005
Duration:	2005–NK
Number of pages:	40
Signed by:	Other (not Crown or department staff)
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS002

### I. Strategic approach:

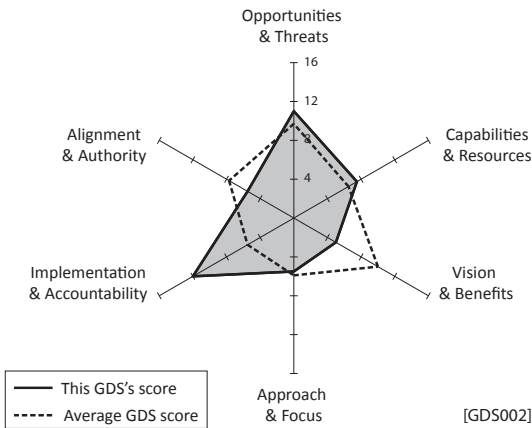
The approach is to set guidelines for researchers desiring access to Southland Conservancy and to provide a tool for managers to decide the appropriate research needed by DoC from this focus area.

### II. Rank:

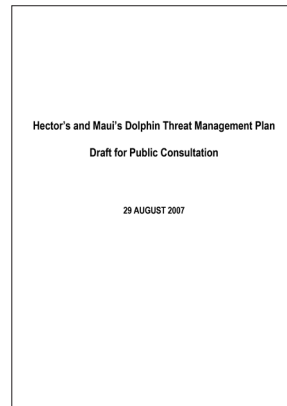
72= out of 148 GDSs

5 out of the 7 GDSs in the Department of Conservation

10 out of 16 GDSs in the Environment sector



# Hector's and Maui's Dolphin Threat Management Plan



## Key data

Publication date:	August, 2007
Duration:	2007–NK
Number of pages:	298
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS003

### I. Strategic approach:

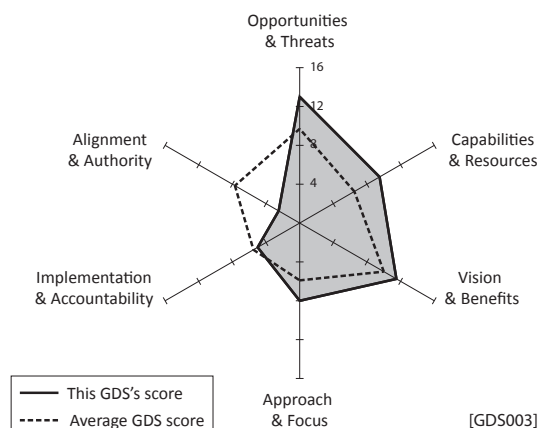
The approach is to manage human-induced threats to Hector's and Maui's dolphins and to seek stakeholder perspectives on the measures contained in the strategy.

### II. Rank:

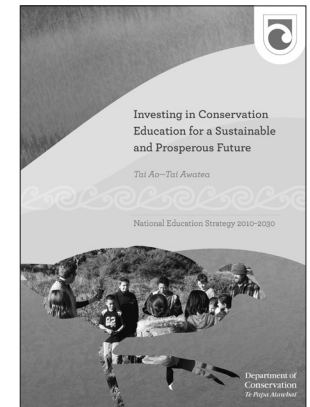
59= out of 148 GDSs

4 out of the 7 GDSs in the Department of Conservation

8 out of 16 GDSs in the Environment sector



# National Education Strategy 2010–2030



## Key data

Publication date:	March, 2011
Duration:	2010–2030
Number of pages:	8
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS004

### I. Strategic approach:

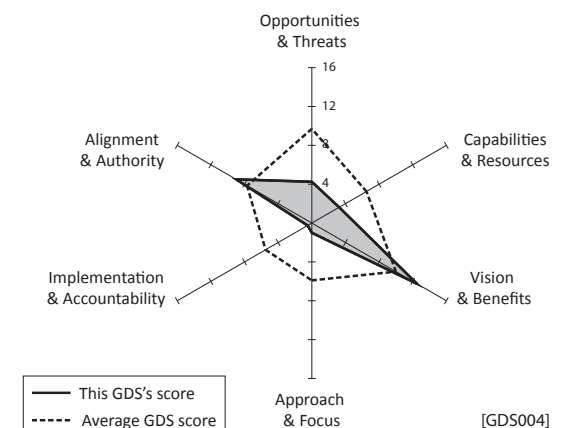
The approach is to target students under 20 years of age to improve their knowledge of conservation by 2030 so that they can practice sustainability in the future.

### II. Rank:

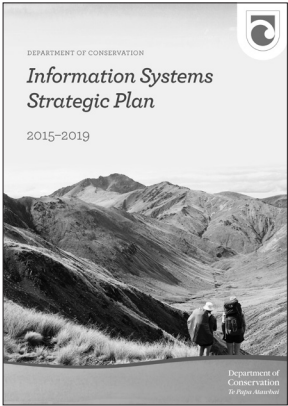
129= out of 148 GDSs

6 out of the 7 GDSs in the Department of Conservation

14 out of 16 GDSs in the Environment sector



# Information Systems Strategic Plan



## Key data

Publication date:	April, 2015
Duration:	2015–2019
Number of pages:	46
Signed by:	Chief Executive and other department staff
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS005

### I. Strategic approach:

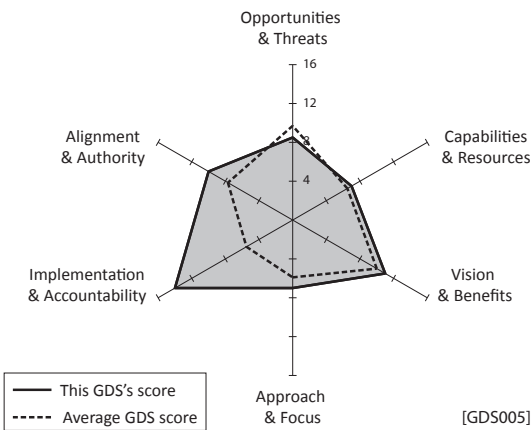
The approach is to upgrade DoC’s information systems in four thematic areas to generate greater productivity and greater mobility.

### II. Rank:

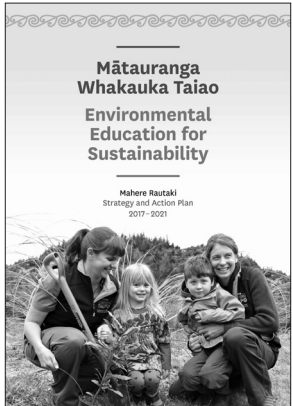
22= out of 148 GDSs

1 out of the 7 GDSs in the Department of Conservation

3 out of 16 GDSs in the Environment sector



# Mātauranga Whakauka Taiao – Environmental Education for Sustainability



## Key data

Publication date:	July, 2017
Duration:	2017–2021
Number of pages:	36
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Ministry for the Environment
Transferred from:	Not applicable

## 2018 GDS Index

GDS006

### I. Strategic approach:

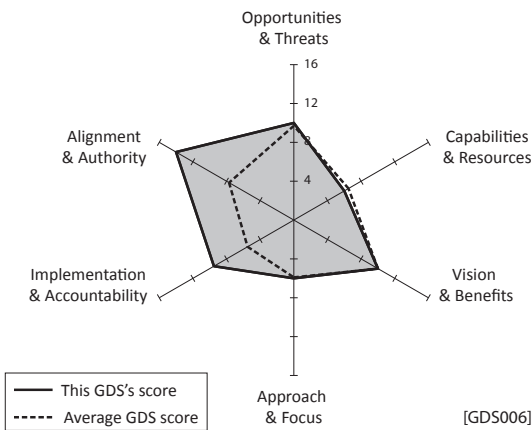
The approach is to implement an Environmental Education for Sustainability (EEfS) strategy to ensure New Zealand’s environment remains healthy and sustainable in the future.

### II. Rank:

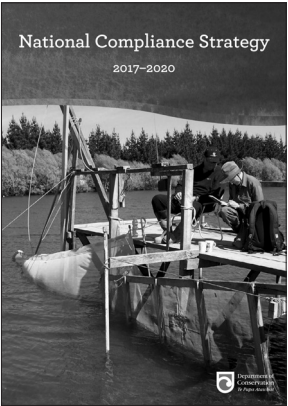
30= out of 148 GDSs

3 out of the 7 GDSs in the Department of Conservation

5 out of 16 GDSs in the Environment sector



# National Compliance Strategy



## Key data

Publication date:	August, 2017
Duration:	2017-2020
Number of pages:	14
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS007

### I. Strategic approach:

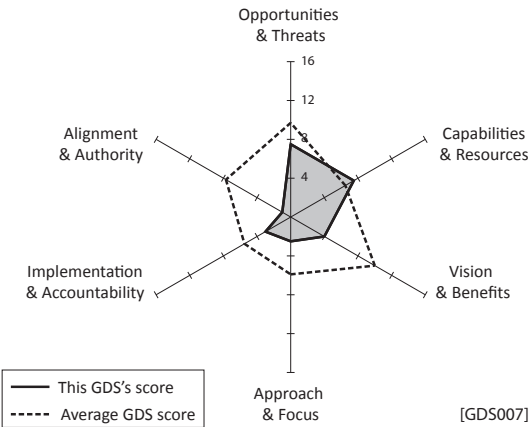
The approach is to improve speed and efficiency when dealing with non-compliance complaints in order to preserve New Zealand’s conservation.

### II. Rank:

139 out of 148 GDSs

7 out of the 7 GDSs in the Department of Conservation

15 out of 16 GDSs in the Environment sector

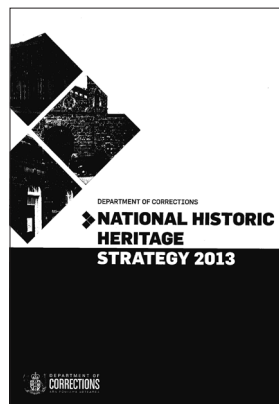


[GDS007]

03

Department of Corrections

# National Historic Heritage Strategy



## Key data

Publication date:	October–December, 2013
Duration:	2013–NK
Number of pages:	46
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS008

### I. Strategic approach:

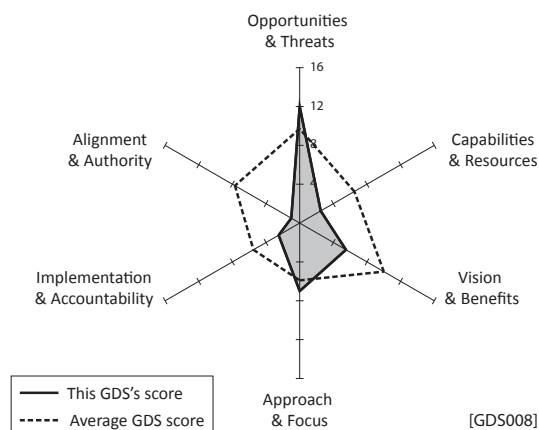
The approach is to provide a reference document for Corrections officials and property managers regarding heritage places and to devise a conservation plan so that the government's heritage policy can be enforced.

### II. Rank:

129= out of 148 GDSs

6 out of the 6 GDSs in the Department of Corrections

7 out of 7 GDSs in the Justice sector



# Our Drug and Alcohol Strategy Through to 2020



## Key data

Publication date:	March, 2016
Duration:	2016–2020
Number of pages:	18
Signed by:	Crown and Chief Executive
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS009

### I. Strategic approach:

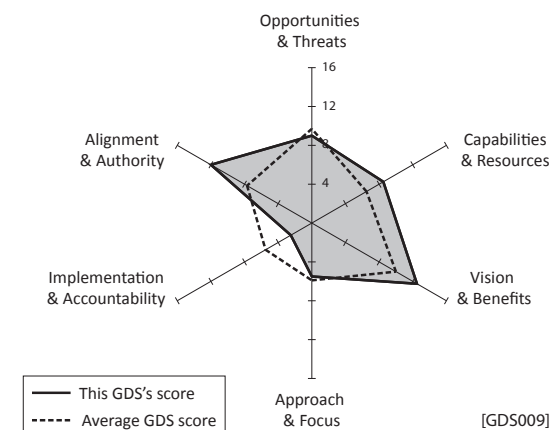
The approach is to lessen the effect of addiction issues in the causal factors of crime within and outside prison by increasing rehabilitation and reducing demand.

### II. Rank:

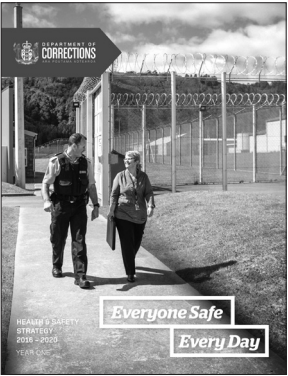
57= out of 148 GDSs

1 out of the 6 GDSs in the Department of Corrections

1 out of 7 GDSs in the Justice sector



# Health and Safety Strategy 2016–2020



## Key data

Publication date:	May, 2016
Duration:	2016–2020
Number of pages:	20
Signed by:	Crown and Chief Executive
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS010

### I. Strategic approach:

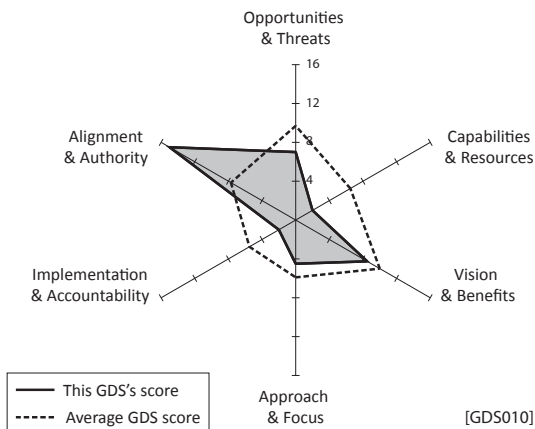
The approach is to partner with and create new agencies to equip New Zealand workers with the skills to create a positive safety and leadership culture.

### II. Rank:

104= out of 148 GDSs

2 out of the 6 GDSs in the Department of Corrections

3 out of 7 GDSs in the Justice sector



# Change Lives Shape Futures: Investing in Better Mental Health for Offenders



## Key data

Publication date:	March, 2017
Duration:	2017–NK
Number of pages:	28
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS011

### I. Strategic approach:

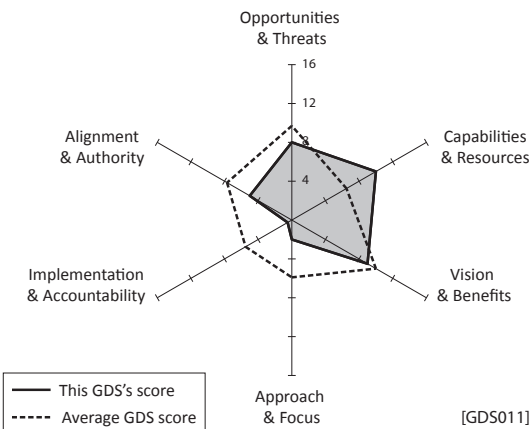
The approach is to increase funding for measures that will support prisoners with mental health issues in order to improve the social conditions that lead to reoffending.

### II. Rank:

117= out of 148 GDSs

4 out of the 6 GDSs in the Department of Corrections

5 out of 7 GDSs in the Justice sector



# Change Lives Shape Futures: Reducing Re-offending Among Māori



## Key data

Publication date:	March, 2017
Duration:	2017–NK
Number of pages:	20
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS012

### I. Strategic approach:

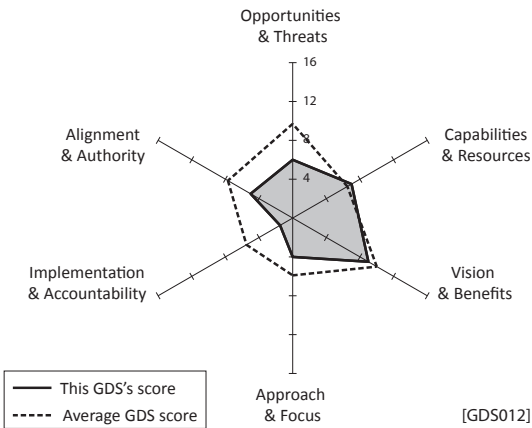
The approach is to create specialised programmes and infrastructure sensitive to Māori prisoners to reduce the number of Māori in prison and lower the reoffending rate.

### II. Rank:

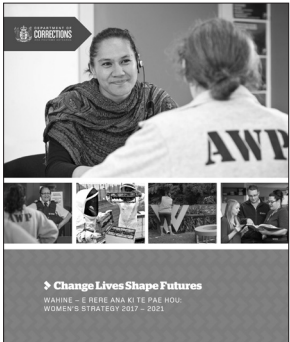
122= out of 148 GDSs

5 out of the 6 GDSs in the Department of Corrections

6 out of 7 GDSs in the Justice sector



# Change Lives Shape Futures: Wahine - E rere ana ki te Pae Hou - Women's Strategy



## Key data

Publication date:	June, 2017
Duration:	2017–2021
Number of pages:	24
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS013

### I. Strategic approach:

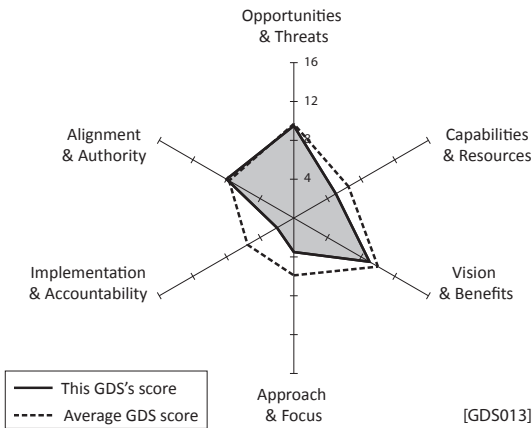
The approach is to implement a gender-responsive strategy based on women offenders' unique wellbeing needs in order to ensure their successful rehabilitation.

### II. Rank:

110= out of 148 GDSs

3 out of the 6 GDSs in the Department of Corrections

4 out of 7 GDSs in the Justice sector

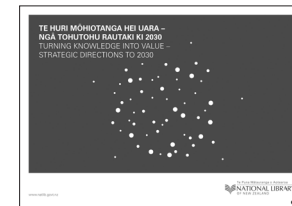




# 04

## Department of Internal Affairs

### Te Huri Mōhiotanga Hei Uara: Nga Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic Directions to 2030



#### Key data

Publication date:	December, 2016
Duration:	2016–2030
Number of pages:	8
Signed by:	Department staff (other than CE) only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

#### 2018 GDS Index

GDS014

#### I. Strategic approach:

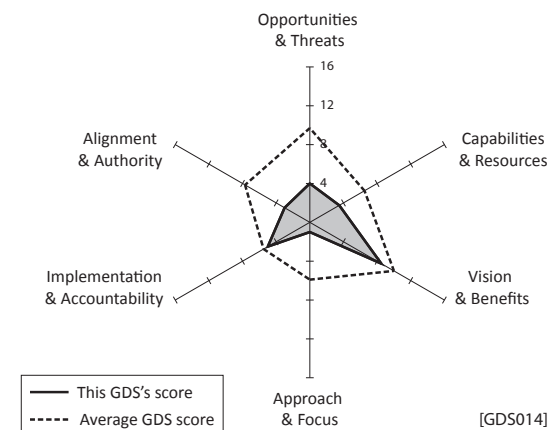
The approach is to ensure the public can easily access, share and create knowledge and that preservation of this knowledge is supported.

#### II. Rank:

140 out of 148 GDSs

2 out of the 2 GDSs in the  
Department of Internal Affairs

17 out of 18 GDSs in the  
Finance and Government  
Administration sector



# Archives 2057 Strategy



## Key data

Publication date:	May, 2017
Duration:	2017-2057
Number of pages:	16
Signed by:	Department staff (other than CE) only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS015

### I. Strategic approach:

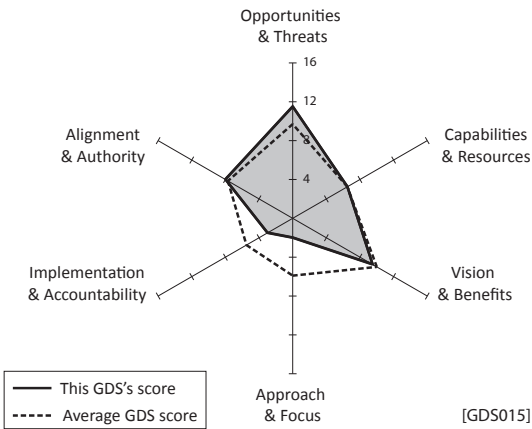
The approach is to ensure public information is archived in a manner that takes into account future changes in technology whilst also ensuring this information is easily accessible to the public.

### II. Rank:

94= out of 148 GDSs

1 out of the 2 GDSs in the Department of Internal Affairs

10= out of 18 GDSs in the Finance and Government Administration sector



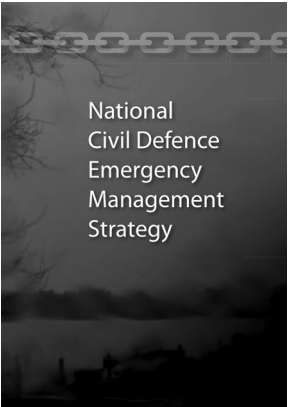
[GDS015]

05

Department of  
the Prime Minister  
and Cabinet

Department of the Prime Minister  
and Cabinet: GDS016–GDS017

# National Civil Defence Emergency Management Strategy



## Key data

Publication date:	March, 2008
Duration:	2007–NK
Number of pages:	20
Signed by:	Crown only
This GDS replaces:	<i>National Civil Defence Emergency Management Strategy (2004)</i>
Jointly held with:	Not applicable
Transferred from:	Department of Internal Affairs

## 2018 GDS Index

GDS016

### I. Strategic approach:

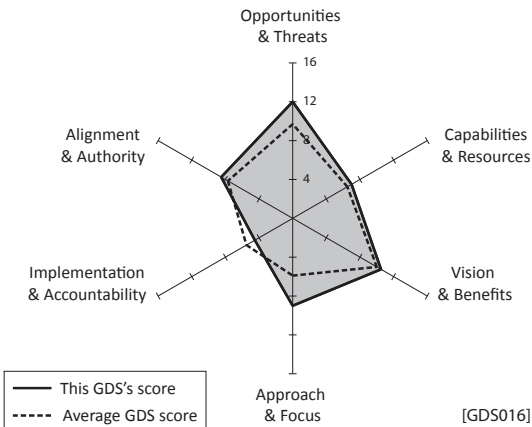
The approach is to manage the risks of dealing with hazards by appointing a CDEM agency to support the strategy.

### II. Rank:

50= out of 148 GDSs

1 out of the 2 GDSs in the Department of the Prime Minister and Cabinet

5 out of 18 GDSs in the Finance and Government Administration sector



# Cyber Security Strategy 2015



## Key data

Publication date:	December, 2015
Duration:	2015–NK
Number of pages:	36
Signed by:	Crown only
This GDS replaces:	<i>Cyber Security Strategy (2011)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS017

### I. Strategic approach:

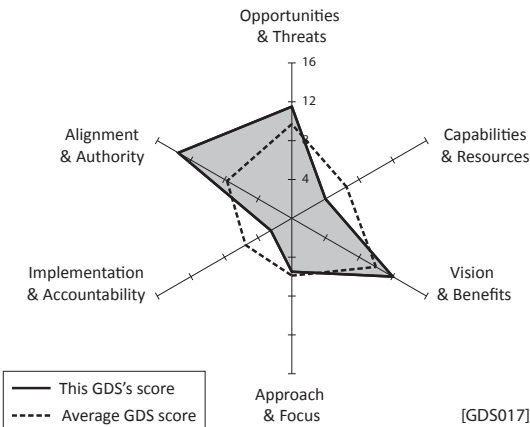
The approach is to encourage New Zealand’s private citizens and public sector to be cautious and conscious online.

### II. Rank:

62= out of 148 GDSs

2 out of the 2 GDSs in the Department of the Prime Minister and Cabinet

8 out of 18 GDSs in the Finance and Government Administration sector



## 06

Education  
Review Office

## Pacific Strategy



## Key data

Publication date:	January, 2013
Duration:	2013–2017
Number of pages:	2
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS018

## I. Strategic approach:

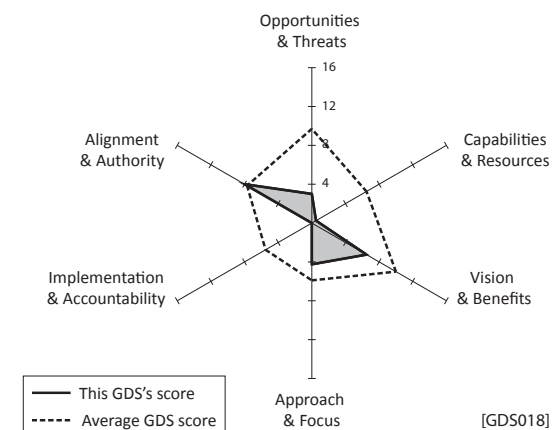
The approach is to review and change early education systems to better accommodate the learning needs of Pacific Peoples.

## II. Rank:

143 out of 148 GDSs

1 out of the 1 GDSs in the  
Education Review Office

11 out of 11 GDSs in the  
Education and Workforce  
sector



[GDS018]

# 07

## Government Communications Security Bureau

## Diversity and Inclusion Strategy 2017-2020



### Key data

Publication date:	April, 2018
Duration:	2017-2020
Number of pages:	44
Signed by:	Chief Executives only
This GDS replaces:	Not applicable
Jointly held with:	New Zealand Security Intelligence Service
Transferred from:	Not applicable

### 2018 GDS Index

GDS019

#### I. Strategic approach:

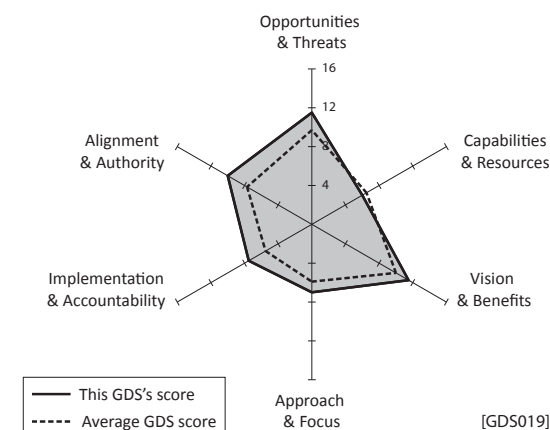
The approach is to support initiatives within the department which will increase both gender and ethnic diversity of staff and the New Zealand Intelligence Community.

#### II. Rank:

38= out of 148 GDSs

1 out of the 1 GDSs in the Government Communications Security Bureau

2= out of 18 GDSs in the Finance and Government Administration sector



[GDS019]

## 08

Inland Revenue  
DepartmentOur Corporate  
Strategy**Key data**

Publication date:	May–September, 2016
Duration:	2016–NK
Number of pages:	54
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

**2018 GDS Index**

GDS020

**I. Strategic approach:**

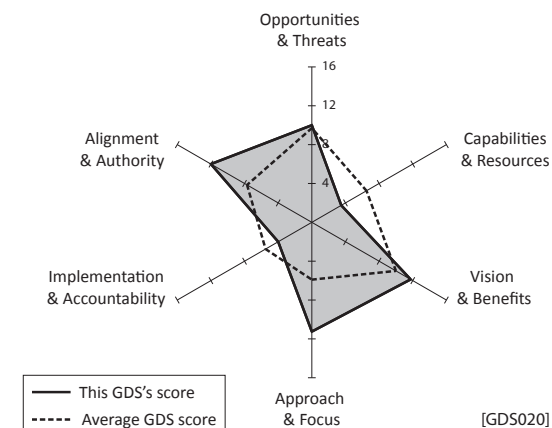
The approach is to improve services to IRD customers by utilising six ‘Strands’, which focus on enabling IRD to be more customer-focused and to utilise technological change.

**II. Rank:**

43= out of 148 GDSs

1 out of the 1 GDSs in the  
Inland Revenue Department

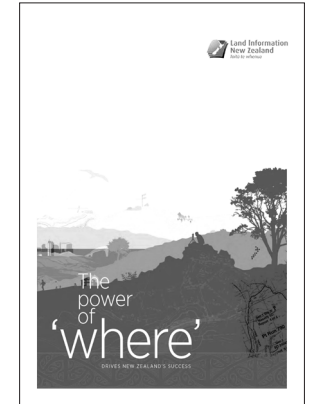
4 out of 18 GDSs in the  
Finance and Government  
Administration sector



# 09

## Land Information New Zealand

### Power of 'Where' Drives New Zealand's Success



#### Key data

Publication date:	November, 2013
Duration:	2013–2023
Number of pages:	14
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

#### 2018 GDS Index

GDS021

#### I. Strategic approach:

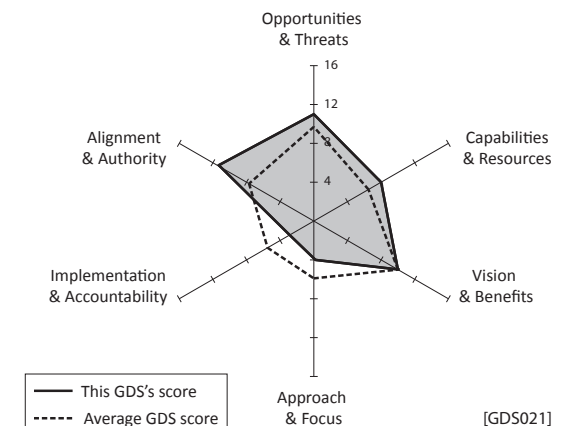
The approach is to strengthen the location information system so that this data can be integrated with other data sources to drive better decision-making.

#### II. Rank:

69= out of 148 GDSs

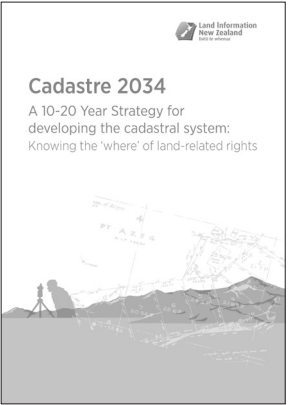
4 out of the 7 GDSs in Land  
Information New Zealand

9 out of 20 GDSs in the  
Primary sector



[GDS021]

# Cadastre 2034



## Key data

Publication date:	February, 2014
Duration:	2014–2034
Number of pages:	44
Signed by:	Department staff (other than CE) only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS022

### I. Strategic approach:

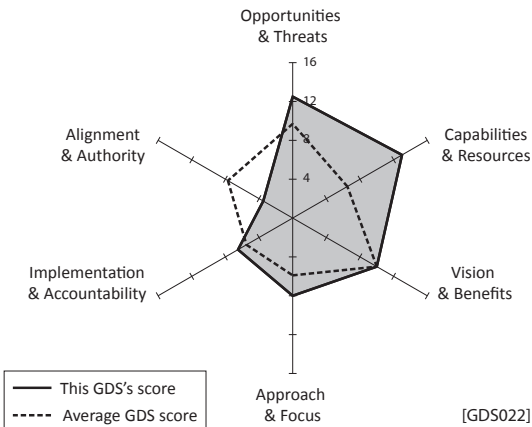
The approach is to support the development of technology and infrastructure that will improve the cadastral system's practical value for users.

### II. Rank:

38= out of 148 GDSs

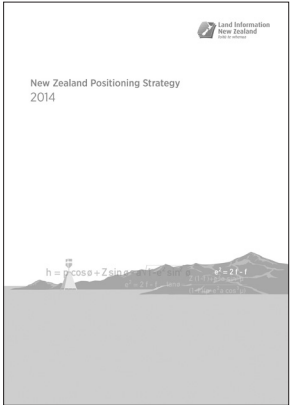
2 out of the 7 GDSs in Land Information New Zealand

4 out of 20 GDSs in the Primary sector



[GDS022]

# Positioning Strategy



## Key data

Publication date:	May, 2014
Duration:	2014–2024
Number of pages:	18
Signed by:	Department staff (other than CE) only
This GDS replaces:	<i>Geodetic Strategy</i> (2003)
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS023

### I. Strategic approach:

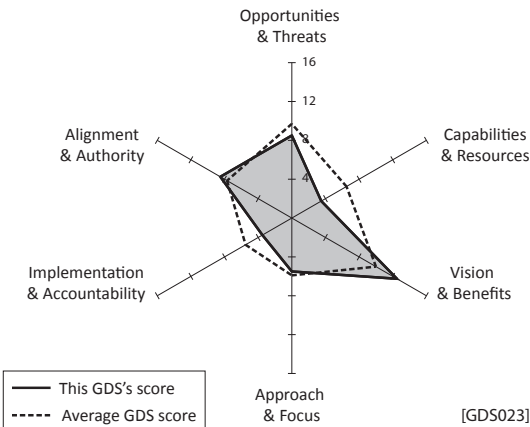
The approach is to oversee the ten-year LINZ timeframe, which will build infrastructure and investment in research that contributes to the strengthening of location information for specialists and the public.

### II. Rank:

88= out of 148 GDSs

6 out of the 7 GDSs in Land Information New Zealand

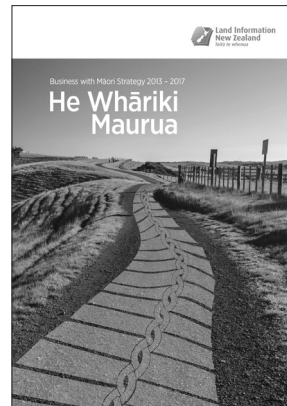
11 out of 20 GDSs in the Primary sector



[GDS023]



# He Whāriki Maurua – Business with Māori Strategy



## Key data

Publication date:	September, 2014
Duration:	2013–2017
Number of pages:	26
Signed by:	Chief Executive, department staff and other
This GDS replaces:	<i>He Whāriki Maurua: Business with Māori Strategy (2013)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS024

### I. Strategic approach:

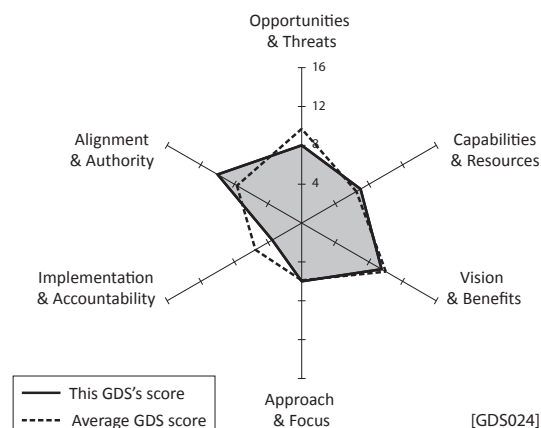
The approach is to link LINZ with iwi in order to ensure New Zealand's geographic location information is maintained and coordinated, especially in a Māori context.

### II. Rank:

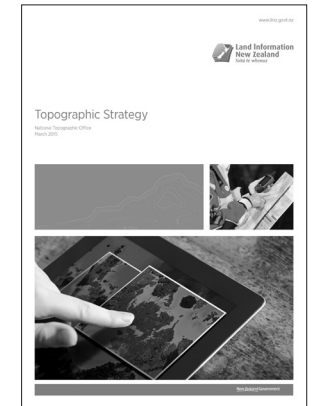
81= out of 148 GDSs

5 out of the 7 GDSs in Land Information New Zealand

10 out of 20 GDSs in the Primary sector



# Topographic Strategy



## Key data

Publication date:	March, 2015
Duration:	2015–NK
Number of pages:	12
Signed by:	Department staff (other than CE) only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS025

### I. Strategic approach:

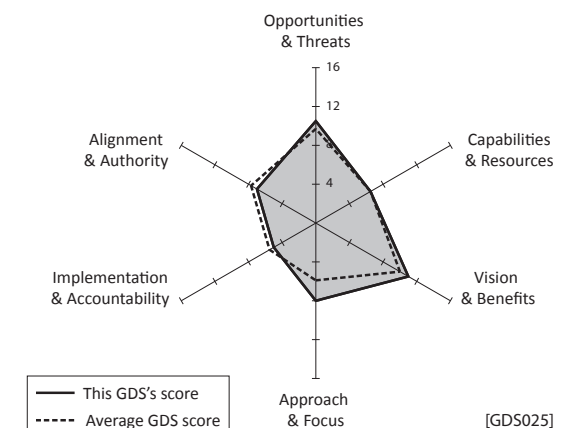
The approach is to identify areas for LINZ investment in the development of topographic mapping in the medium-term.

### II. Rank:

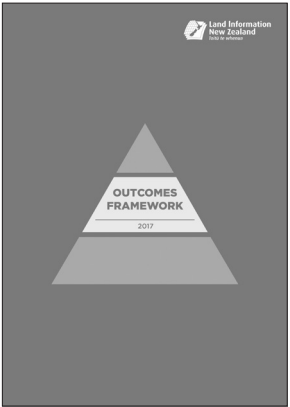
66= out of 148 GDSs

3 out of the 7 GDSs in Land Information New Zealand

7= out of 20 GDSs in the Primary sector



# Outcomes Framework



## Key data

Publication date:	December, 2017
Duration:	2017-2027
Number of pages:	22
Signed by:	Not signed
This GDS replaces:	<i>Strategic Plan (2015)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS026

### I. Strategic approach:

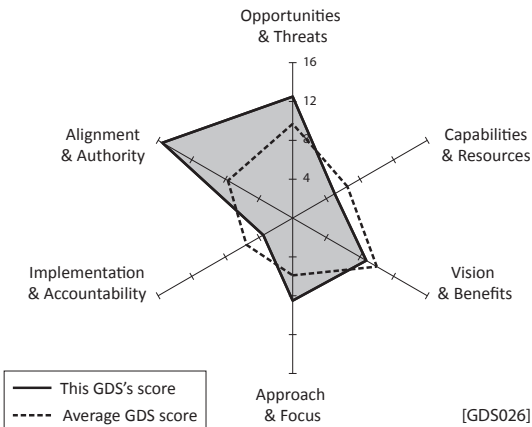
The approach is to bridge the gap between LINZ's vision and day-to-day work in order to better refine their focus and determine how to proceed in the medium-term.

### II. Rank:

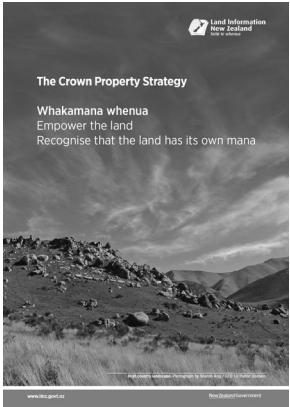
37 out of 148 GDSs

1 out of the 7 GDSs in Land Information New Zealand

3 out of 20 GDSs in the Primary sector



# Crown Property Strategy



## Key data

Publication date:	June, 2018
Duration:	2018-NK
Number of pages:	13
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS027

### I. Strategic approach:

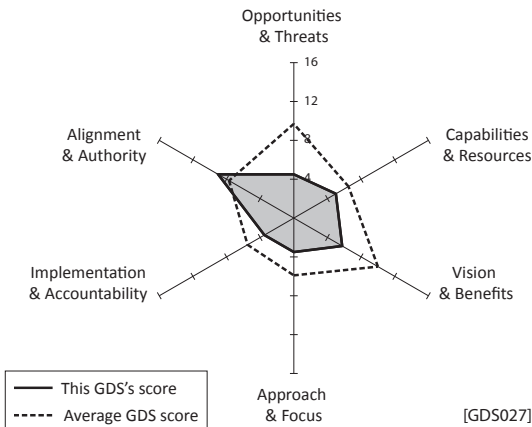
The approach is to advise government departments on how to achieve the best value from the Crown Estate.

### II. Rank:

126 out of 148 GDSs

7 out of the 7 GDSs in Land Information New Zealand

17 out of 20 GDSs in the Primary sector



# 10

## Ministry for Culture and Heritage

## Cultural Sector Strategic Framework



### Key data

Publication date:	August, 2014
Duration:	2014–2018
Number of pages:	8
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS028

#### I. Strategic approach:

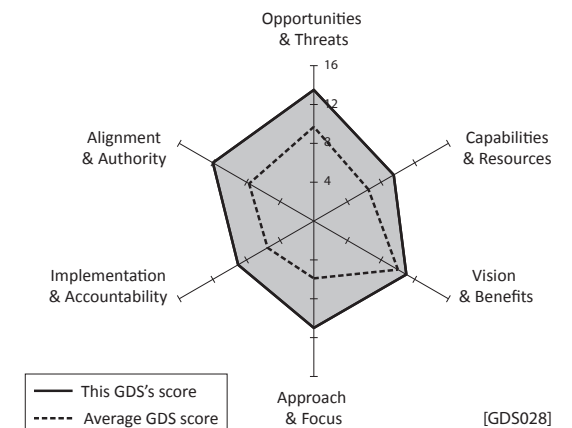
The approach is to ensure that the cultural sector works in a cohesive, collaborative fashion to increase value in this sector in the long-term.

#### II. Rank:

7 out of 148 GDSs

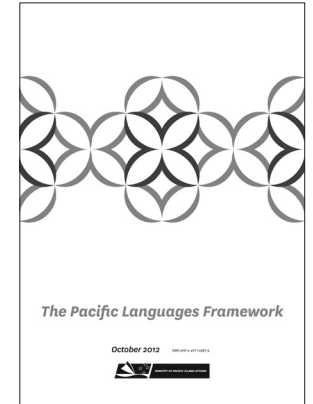
1 out of the 1 GDSs in the  
Ministry for Culture and  
Heritage

1 out of 15 GDSs in the Social  
Services and Community  
sector



## Ministry for Pacific Peoples

# Pacific Languages Framework



### Key data

Publication date:	October, 2012
Duration:	2012–NK
Number of pages:	12
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS029

#### I. Strategic approach:

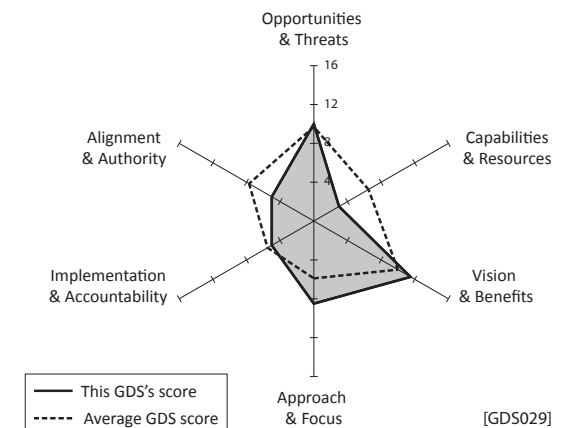
The approach is to direct communities wishing to take ownership of their heritage languages and enable them to develop action plans to successfully do this.

#### II. Rank:

86 out of 148 GDSs

1 out of the 1 GDSs in the  
Ministry for Pacific Peoples

9 out of 15 GDSs in the Social  
Services and Community  
sector



[GDS029]

# 12

## Ministry for Primary Industries

## Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru



### Key data

Publication date:	October, 2007
Duration:	2007–2032
Number of pages:	75
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS030

#### I. Strategic approach:

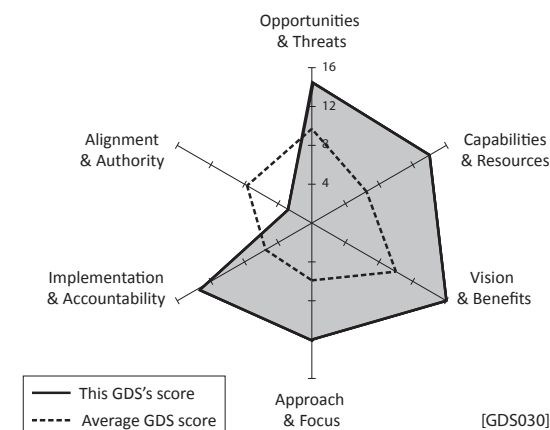
The approach is to improve biosecurity by establishing three sector advisory groups to interpret the goals of Biosecurity New Zealand and make science priority recommendations. These will be given to a high-level science advisory committee and approved by the Minister of Biosecurity.

#### II. Rank:

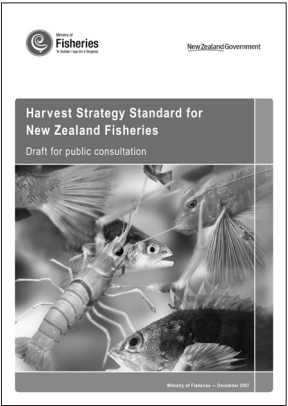
1 out of 148 GDSs

1 out of the 13 GDSs in the  
Ministry for Primary Industries

1 out of 20 GDSs in the  
Primary sector



# Harvest Strategy Standard for New Zealand Fisheries



## Key data

Publication date:	October, 2008
Duration:	2008–NK
Number of pages:	30
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS031

### I. Strategic approach:

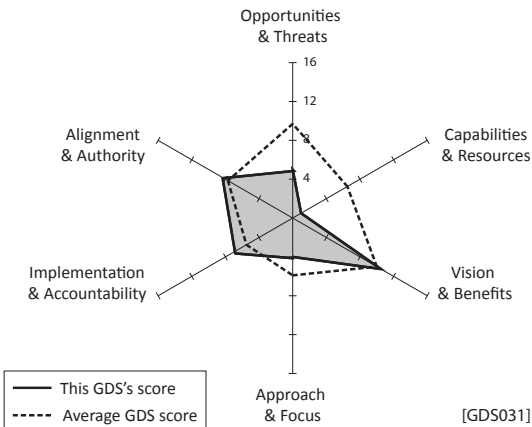
The approach is to better manage fisheries by outlining targets and limits to be set.

### II. Rank:

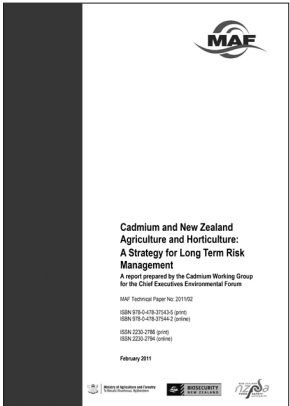
114 out of 148 GDSs

6 out of the 13 GDSs in the  
Ministry for Primary Industries

12 out of 20 GDSs in the  
Primary sector



# Cadmium and New Zealand Agriculture and Horticulture



## Key data

Publication date:	February, 2011
Duration:	2011–NK
Number of pages:	32
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS032

### I. Strategic approach:

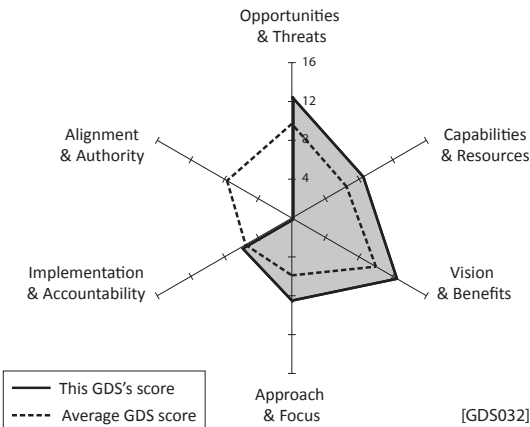
The approach is to manage the risk of cadmium in agriculture until a knowledge base is developed which will enable better risk management. This is carried out by the Cadmium Management Group (comprised of key stakeholders in rural and environmental management).

### II. Rank:

66= out of 148 GDSs

5 out of the 13 GDSs in the  
Ministry for Primary Industries

7= out of 20 GDSs in the  
Primary sector



# Research and Science Information Standard for New Zealand Fisheries



## Key data

Publication date:	May, 2011
Duration:	2011–NK
Number of pages:	36
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS033

### I. Strategic approach:

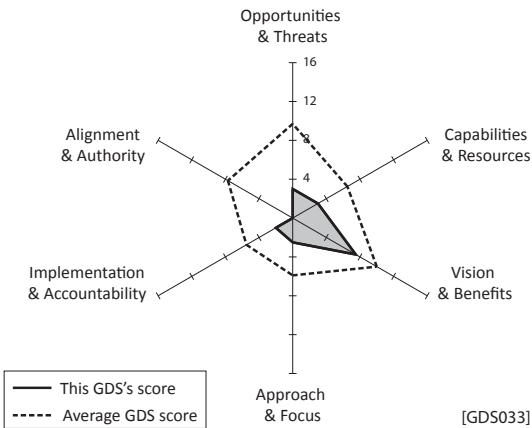
The approach is to fulfil research responsibilities to Ministry, Research Purchasers and Research Providers in line with key principles of peer review, relevance, integrity, objectivity and reliability.

### II. Rank:

145 out of 148 GDSs

13 out of the 13 GDSs in the Ministry for Primary Industries

20 out of 20 GDSs in the Primary sector



# Aquaculture Strategy and Five-year Action Plan to Support Aquaculture



## Key data

Publication date:	April, 2012
Duration:	2012–2016
Number of pages:	4
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS034

### I. Strategic approach:

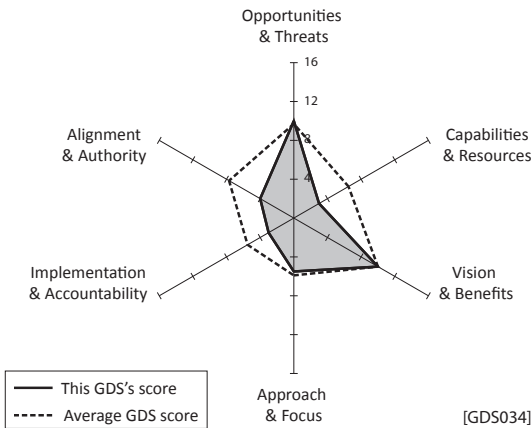
The approach is to coordinate a response across government to enable the primary sector to make the most of the aquaculture industry by ensuring the relevant departments (such as DoC, MPI, TPK and MfE) complete actions to improve investment and regulations in this area before 2016.

### II. Rank:

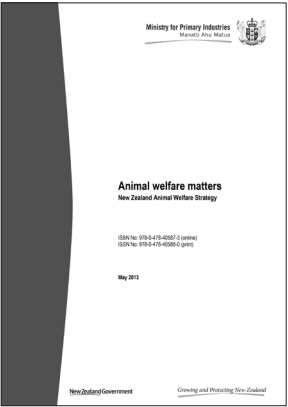
115= out of 148 GDSs

7 out of the 13 GDSs in the Ministry for Primary Industries

13 out of 20 GDSs in the Primary sector



# Animal Welfare Matters



## Key data

Publication date:	May, 2013
Duration:	2013–NK
Number of pages:	12
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS035

### I. Strategic approach:

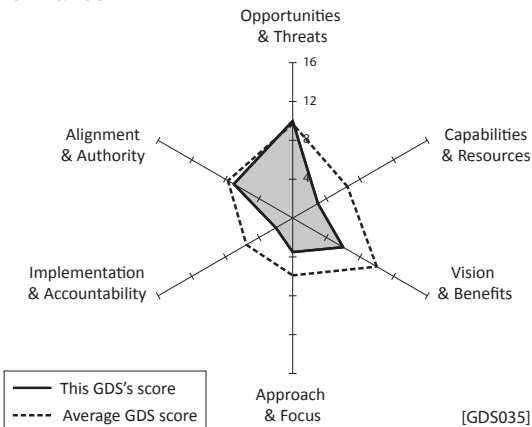
The approach is to improve the care of animals and thus New Zealand’s reputation for integrity through better planning; improved animal husbandry; science and technology; clear expectations, sanctions and support and increased measurement of animal welfare performance.

### II. Rank:

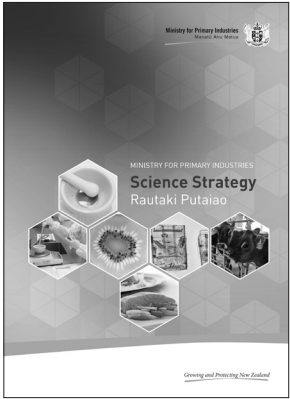
124= out of 148 GDSs

9= out of the 13 GDSs in the Ministry for Primary Industries

15= out of 20 GDSs in the Primary sector



# Science Strategy – Rautaki Putaiao



## Key data

Publication date:	October, 2015
Duration:	2015–2020
Number of pages:	34
Signed by:	Chief Executive and other department staff
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS036

### I. Strategic approach:

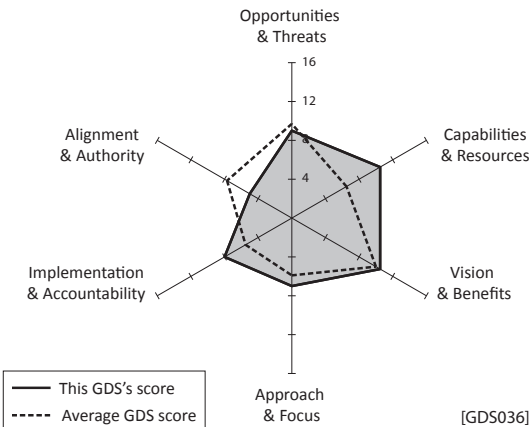
The approach is to align the evidence and scientific processes used in MPI activities.

### II. Rank:

57= out of 148 GDSs

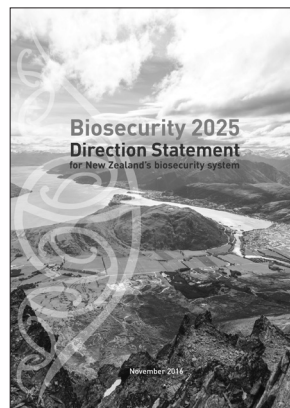
4 out of the 13 GDSs in the Ministry for Primary Industries

6 out of 20 GDSs in the Primary sector





# Biosecurity 2025 Direction Statement



## Key data

Publication date:	November, 2016
Duration:	2016–2025
Number of pages:	32
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS037

### I. Strategic approach:

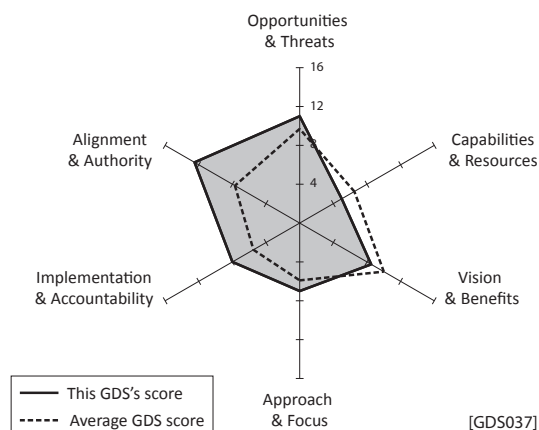
The approach is to cooperate with other stakeholders to help ensure the biosecurity system works efficiently in the 21st century.

### II. Rank:

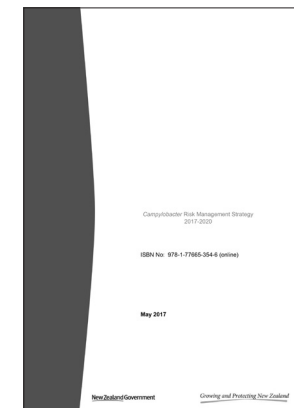
47= out of 148 GDSs

3 out of the 13 GDSs in the Ministry for Primary Industries

5 out of 20 GDSs in the Primary sector



# Campylobacter Risk Management Strategy 2017



## Key data

Publication date:	May, 2017
Duration:	2017–2020
Number of pages:	8
Signed by:	Not signed
This GDS replaces:	<i>Campylobacter Risk Management Strategy</i> (2013)
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS038

### I. Strategic approach:

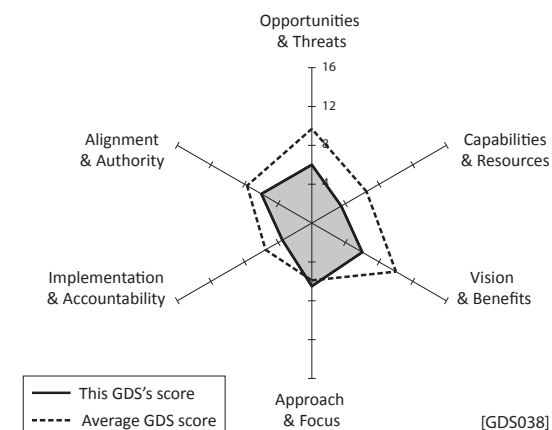
The approach is to work to promote food safety throughout other national and international organisations in order to limit the national incidence of campylobacter.

### II. Rank:

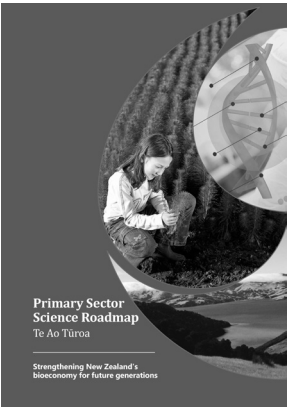
124= out of 148 GDSs

9= out of the 13 GDSs in the Ministry for Primary Industries

15= out of 20 GDSs in the Primary sector



# Primary Sector Science Roadmap – Te Ao Tūroa



## Key data

Publication date:	June, 2017
Duration:	2017–2037
Number of pages:	60
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS039

### I. Strategic approach:

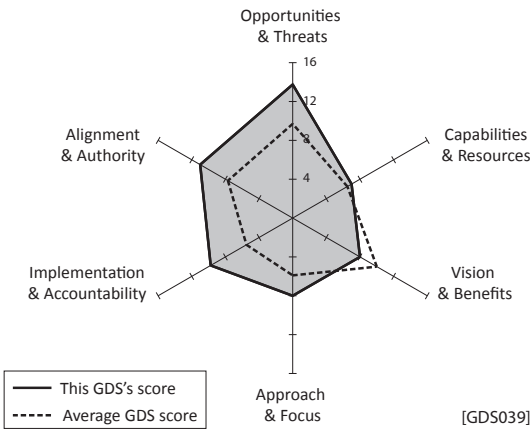
The approach is to match the primary sector’s science needs with the scientific work that will be undertaken in the future.

### II. Rank:

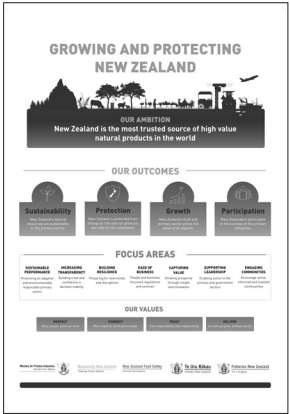
22= out of 148 GDSs

2 out of the 13 GDSs in the Ministry for Primary Industries

2 out of the 20 GDSs in the Primary sector



# Growing and Protecting New Zealand



## Key data

Publication date:	July, 2017
Duration:	2017–NK
Number of pages:	1
Signed by:	Not signed
This GDS replaces:	<i>Our Strategy 2030</i> (2011)
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS040

### I. Strategic approach:

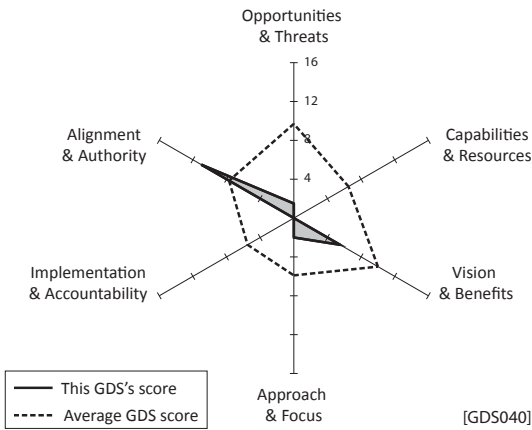
The approach is to grow New Zealand’s economy while also ensuring its biosecurity safety by focusing on seven different policy areas of action.

### II. Rank:

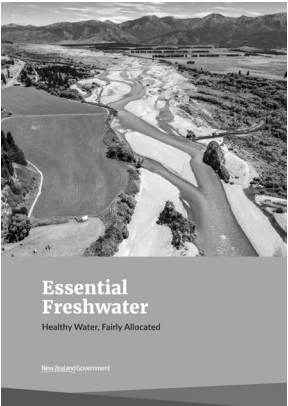
144 out of 148 GDSs

12 out of the 13 GDSs in the Ministry for Primary Industries

19 out of 20 GDSs in the Primary sector



# Essential Freshwater



## Key data

Publication date:	October, 2018
Duration:	2018–2020
Number of pages:	56
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Ministry for the Environment
Transferred from:	Not applicable

## 2018 GDS Index

GDS041

### I. Strategic approach:

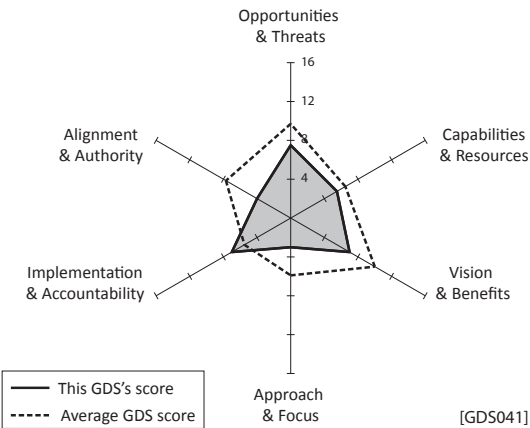
The approach is to work with a wide range of stakeholders to amend legislation and improve freshwater quality nationwide.

### II. Rank:

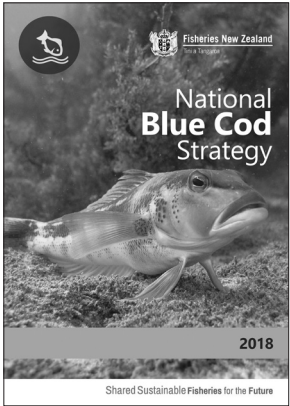
119= out of 148 GDSs

8 out of the 13 GDSs in the Ministry for Primary Industries

14 out of 20 GDSs in the Primary sector



# National Blue Cod Strategy



## Key data

Publication date:	December, 2018
Duration:	2018–NK
Number of pages:	24
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS042

### I. Strategic approach:

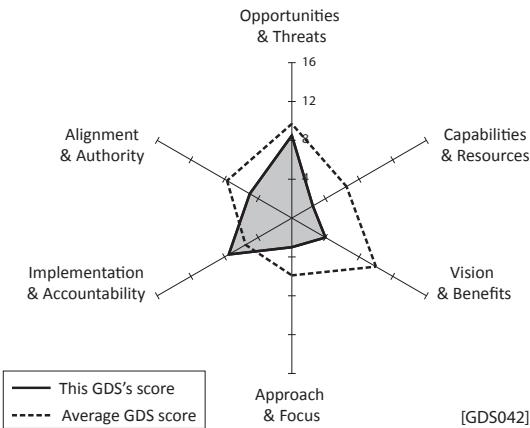
The approach is to outline what is necessary in creating rules around blue cod fishing, so they are the same nationwide, to preserve the blue cod population.

### II. Rank:

129= out of 148 GDSs

11 out of the 13 GDSs in the Ministry for Primary Industries

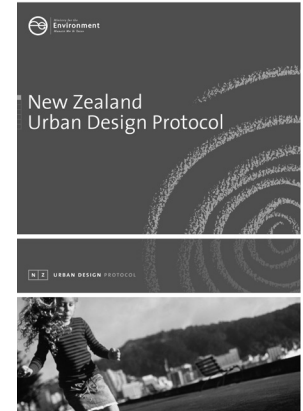
18 out of 20 GDSs in the Primary sector



# 13

Ministry for  
the Environment

## Urban Design Protocol



### Key data

Publication date:	March, 2005
Duration:	2005–NK
Number of pages:	40
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS043

#### I. Strategic approach:

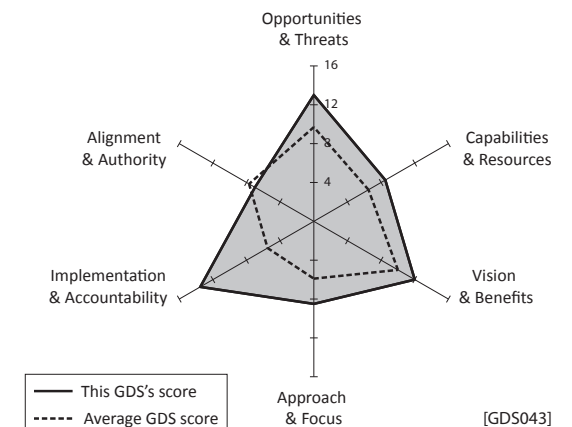
The approach is to encourage central and local government, property developers, educational institutes and other groups to voluntarily commit to specified urban design initiatives with support from government.

#### II. Rank:

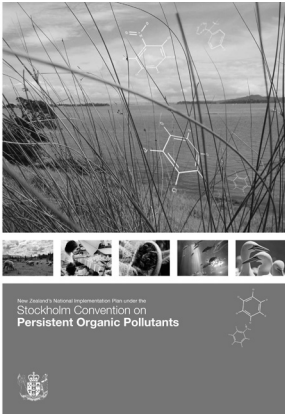
12= out of 148 GDSs

1= out of the 9 GDSs in the  
Ministry for the Environment

1= out of 16 GDSs in the  
Environment sector



# National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants



## Key data

Publication date:	December, 2006
Duration:	2006–NK
Number of pages:	85
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS044

### I. Strategic approach:

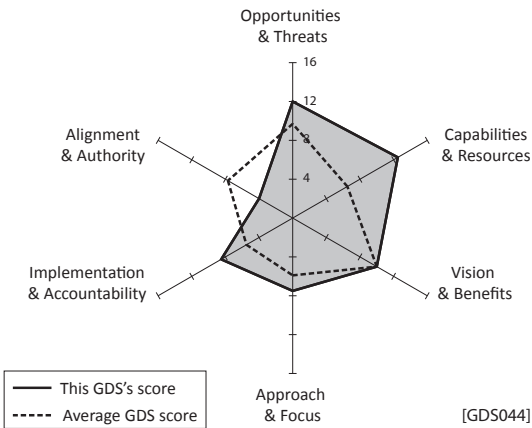
The approach is to implement New Zealand’s obligations under the Stockholm Convention by coordinating MoE work programmes and devising guides for industry and the public.

### II. Rank:

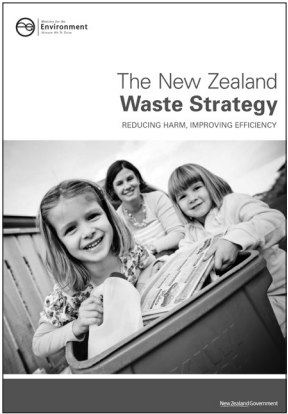
32= out of 148 GDSs

3 out of the 9 GDSs in the Ministry for the Environment

6 out of 16 GDSs in the Environment sector



# Waste Strategy



## Key data

Publication date:	October, 2010
Duration:	2010–NK
Number of pages:	16
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS045

### I. Strategic approach:

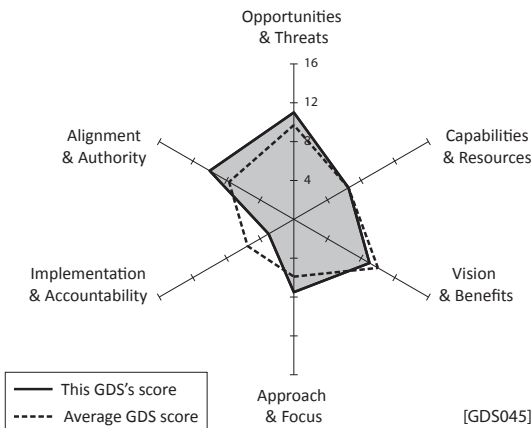
The approach is to provide a high-level yet flexible direction for collective waste management and minimisation for local government, businesses and communities.

### II. Rank:

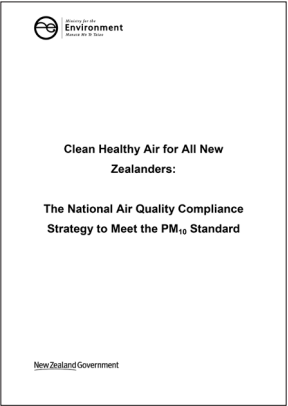
70= out of 148 GDSs

5 out of the 9 GDSs in the Ministry for the Environment

9 out of 16 GDSs in the Environment sector



# Clean Healthy Air for All New Zealanders



## Key data

Publication date:	August, 2011
Duration:	2011–NK
Number of pages:	68
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS046

### I. Strategic approach:

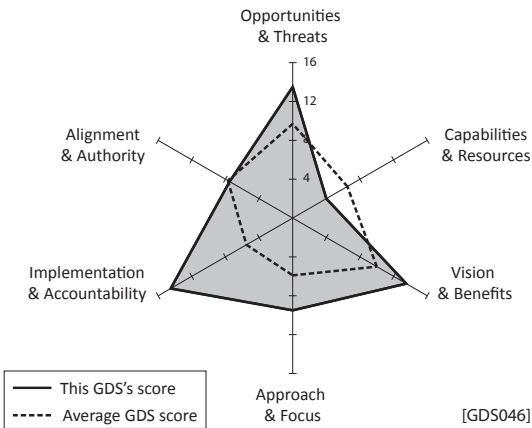
The approach is to support the achievement of the targets in the resource management regulations (National Environmental Standards for Air Quality) by preparing a toolkit for decision makers in councils to achieve air quality targets.

### II. Rank:

12= out of 148 GDSs

1= out of the 9 GDSs in the Ministry for the Environment

1= out of 16 GDSs in the Environment sector



# Hitting the Mark – Our Strategic Plan to 2045



## Key data

Publication date:	December, 2015
Duration:	2015–2045
Number of pages:	34
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS047

### I. Strategic approach:

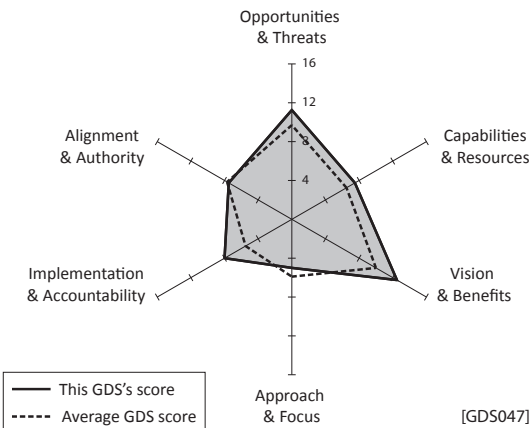
The approach is to improve leadership, information, system capability and kaitiakitanga to achieve long-term outcomes such as safeguarding the capacity of the environment to sustain itself.

### II. Rank:

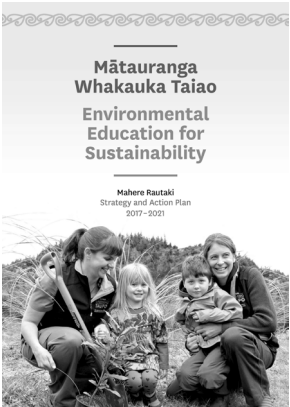
49 out of 148 GDSs

4 out of the 9 GDSs in the Ministry for the Environment

7 out of 16 GDSs in the Environment sector



# Mātauranga Whakauka Taiao – Environmental Education for Sustainability



## Key data

Publication date:	July, 2017
Duration:	2017-2021
Number of pages:	36
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Department of Conservation
Transferred from:	Not applicable

## 2018 GDS Index

GDS048

### I. Strategic approach:

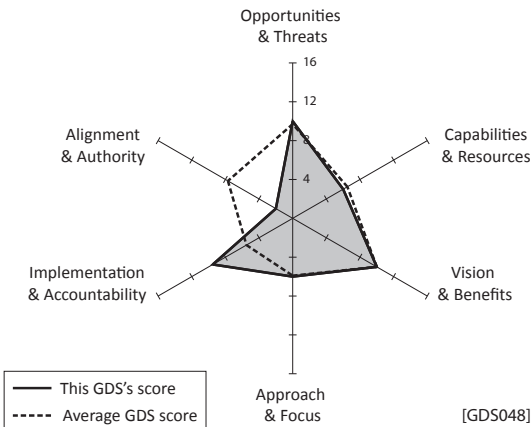
The approach is to implement an Environmental Education for Sustainability (EEfS) strategy to ensure New Zealand’s environment remains healthy and sustainable in the future.

### II. Rank:

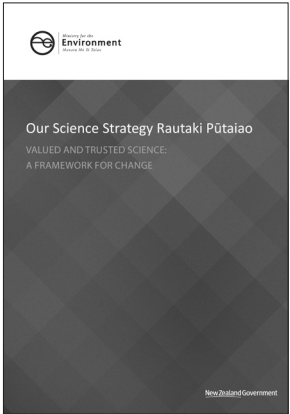
84= out of 148 GDSs

6 out of the 9 GDSs in the Ministry for the Environment

11 out of 16 GDSs in the Environment sector



# Our Science Strategy – Rautaki Pūtaiao



## Key data

Publication date:	May, 2018
Duration:	2018-NK
Number of pages:	18
Signed by:	Chief Executive and other department staff
This GDS replaces:	<i>Water Research Strategy</i> (2009)
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS049

### I. Strategic approach:

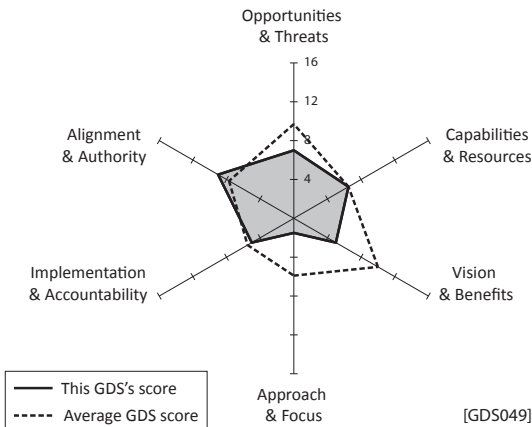
The approach is to make science data more easily accessible to both the public and other government departments to benefit all departments’ knowledge needs.

### II. Rank:

119= out of 148 GDSs

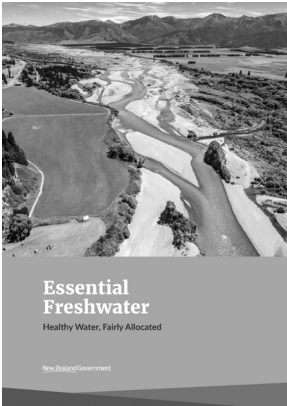
8 out of the 9 GDSs in the Ministry for the Environment

13 out of 16 GDSs in the Environment sector





# Essential Freshwater



## Key data

Publication date:	October, 2018
Duration:	2018–2020
Number of pages:	56
Signed by:	Crown only
This GDS replaces:	<i>Freshwater Reform: 2013 and Beyond</i> (2013)
Jointly held with:	Ministry for Primary Industries
Transferred from:	Not applicable

**2018 GDS Index**

GDS050

### I. Strategic approach:

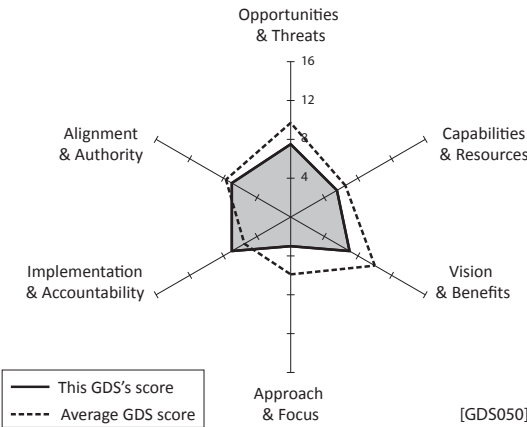
The approach is to work with a wide range of stakeholders to amend legislation and improve freshwater quality nationwide.

### II. Rank:

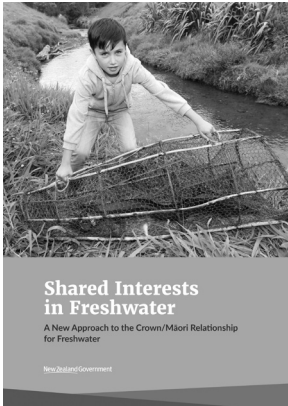
110= out of 148 GDSs

7 out of the 9 GDSs in the Ministry for the Environment

12 out of 16 GDSs in the Environment sector



# Shared Interests in Freshwater



## Key data

Publication date:	October, 2018
Duration:	2018–NK
Number of pages:	56
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

**2018 GDS Index**

GDS051

### I. Strategic approach:

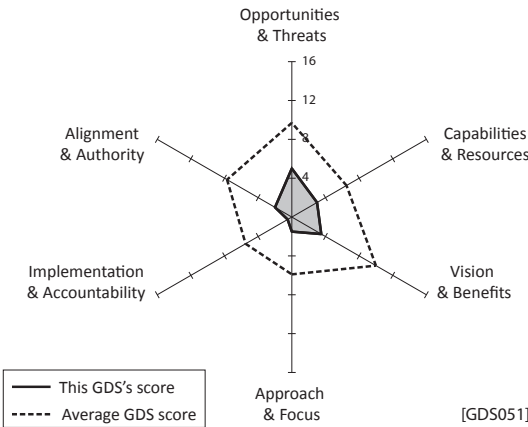
The approach is to ensure Māori are consulted on freshwater policies before they are implemented so improvements also benefit Māori.

### II. Rank:

147 out of 148 GDSs

9 out of the 9 GDSs in the Ministry for the Environment

16 out of 16 GDSs in the Environment sector





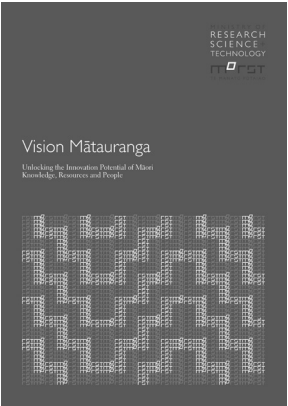
14

Ministry  
for Women

15

Ministry of  
Business,  
Innovation, and  
Employment

# Vision Mātauranga



## Key data

Publication date:	July, 2007
Duration:	2007–NK
Number of pages:	28
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS052

### I. Strategic approach:

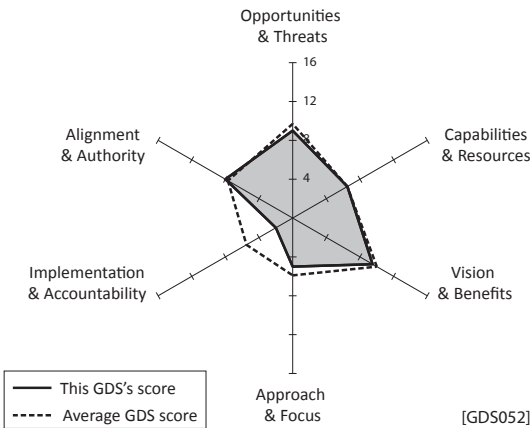
The approach is to establish a strategic direction for funding of Vote Research, Science and Technology, so that Māori resources and knowledge can be better utilised in planning.

### II. Rank:

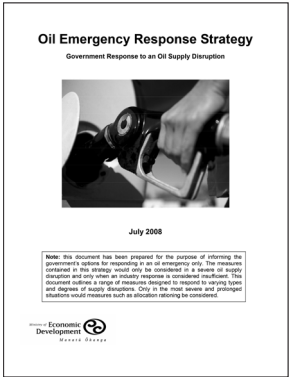
97= out of 148 GDSs

10 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

14 out of 19 GDSs in the Economic Development and Infrastructure sector



# Oil Emergency Response Strategy



## Key data

Publication date:	July, 2008
Duration:	2008–NK
Number of pages:	24
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS053

### I. Strategic approach:

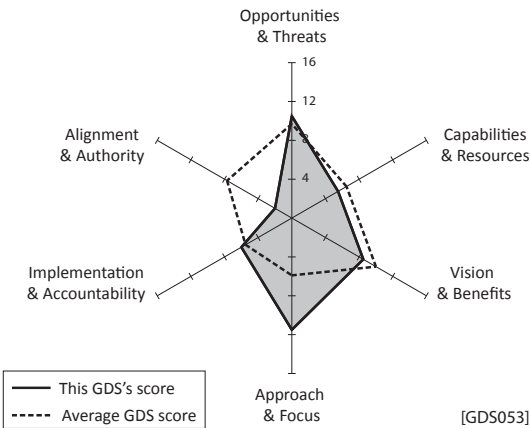
The approach is to outline a range of measures available to businesses and government if an oil supply disruption occurs.

### II. Rank:

81= out of 148 GDSs

8 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

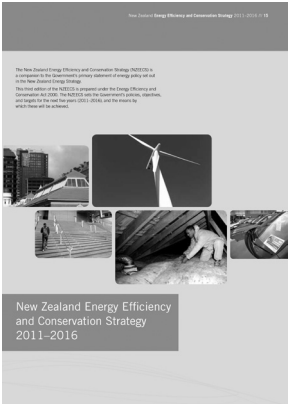
12 out of 19 GDSs in the Economic Development and Infrastructure sector



# Energy Efficiency and Conservation Strategy 2011–2016

## Key data

Publication date:	August, 2011
Duration:	2011–2016
Number of pages:	16
Signed by:	Crown only
This GDS replaces:	<i>National Energy Efficiency and Conservation Strategy</i> (MfE, 2001)
Jointly held with:	Not applicable
Transferred from:	Not applicable



2018 GDS Index

GDS054

## I. Strategic approach:

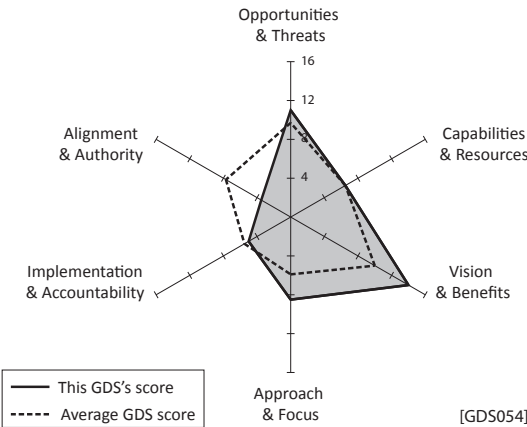
The approach is to deliver on government objectives in the *Energy Strategy* by proposing objectives for different stakeholders focused on reduction of energy usage.

## II. Rank:

70= out of 148 GDSs

7 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

11 out of 19 GDSs in the Economic Development and Infrastructure sector



# Energy Strategy

## Key data

Publication date:	August, 2011
Duration:	2011–2021
Number of pages:	16
Signed by:	Crown only
This GDS replaces:	<i>National Energy Efficiency and Conservation Strategy</i> (MfE, 2001)
Jointly held with:	Not applicable
Transferred from:	Not applicable



2018 GDS Index

GDS055

## I. Strategic approach:

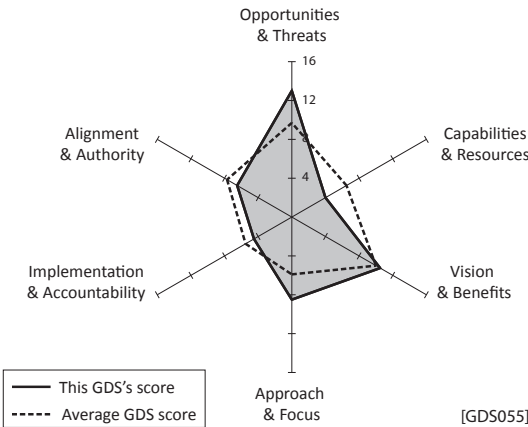
The approach is to set a strategic direction for the energy sector to ensure energy markets are effective and efficient whilst being environmentally responsible.

## II. Rank:

65 out of 148 GDSs

6 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

10 out of 19 GDSs in the Economic Development and Infrastructure sector



# Strategy to 2040 – He Kai Kei Aku Ringa



## Key data

Publication date:	November, 2012
Duration:	2012–2040
Number of pages:	20
Signed by:	Other (not Crown or department staff)
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

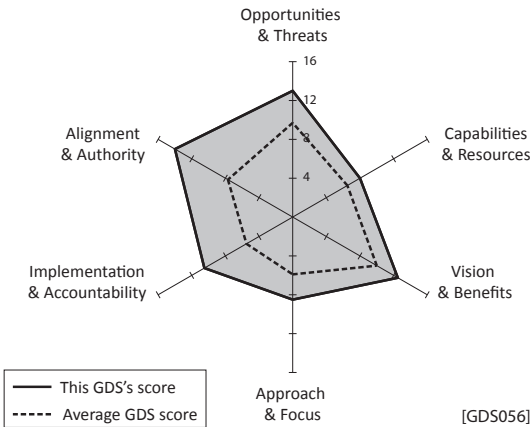
GDS056

### I. Strategic approach:

The approach is to enable and support Māori to participate as equal partners in economic development – using three success areas to primarily focus on.

### II. Rank:

- 6 out of 148 GDSs
- 1 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment
- 2 out of 19 GDSs in the Economic Development and Infrastructure sector



# Refugee Settlement



## Key data

Publication date:	December, 2012
Duration:	2013–NK
Number of pages:	12
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

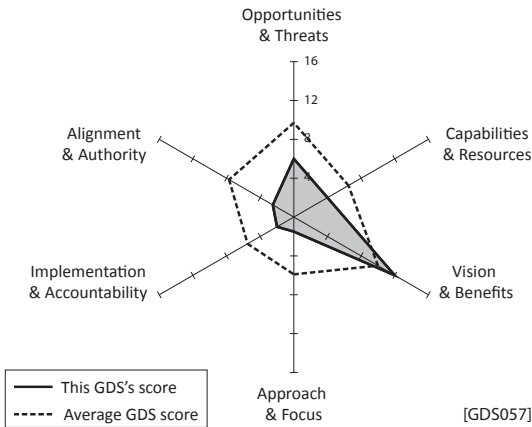
GDS057

### I. Strategic approach:

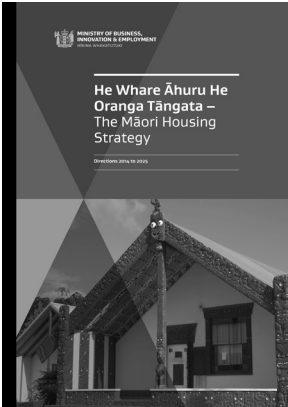
The approach is to work across government agencies, non-government organisations and refugee committees to ensure that refugee resettlement processes are improved, with a special focus on employment.

### II. Rank:

- 136= out of 148 GDSs
- 13 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment
- 10 out of 11 GDSs in the Education and Workforce sector



# He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy



## Key data

Publication date:	July, 2014
Duration:	2014–2025
Number of pages:	56
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS058

### I. Strategic approach:

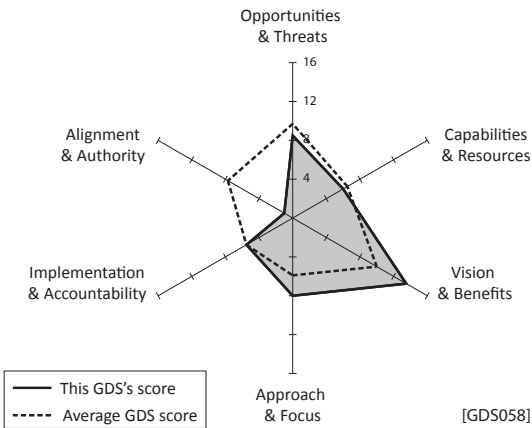
The approach is to identify the key areas where private and public stakeholders can support alternative housing for Māori in the medium to long-term.

### II. Rank:

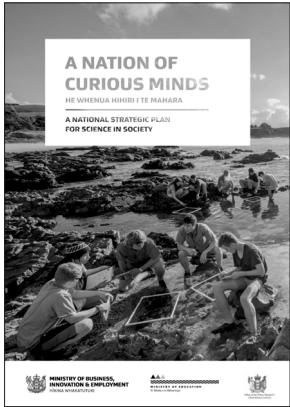
87 out of 148 GDSs

9 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

10 out of 15 GDSs in the Social Services and Community sector



# Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society



## Key data

Publication date:	July, 2014
Duration:	2014–NK
Number of pages:	52
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Ministry of Education
Transferred from:	Not applicable

## 2018 GDS Index

GDS059

### I. Strategic approach:

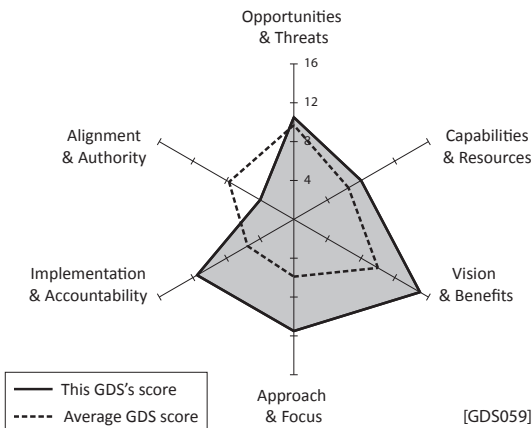
The approach is to enable better engagement between science and all other sectors across the country by focusing MBIE’s energy into measurable ‘action plans’.

### II. Rank:

18 out of 148 GDSs

4 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

4 out of 11 GDSs in the Education and Workforce sector



# Investment Attraction Strategy



## Key data

Publication date:	July, 2015
Duration:	2015–NK
Number of pages:	2
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS060

### I. Strategic approach:

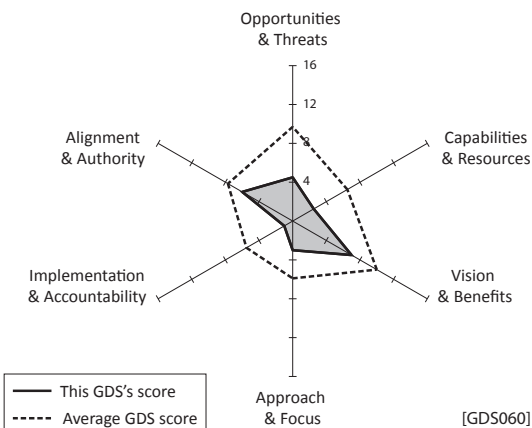
The approach is to attract investment in New Zealand businesses by targeting overseas companies directly about research and development opportunities.

### II. Rank:

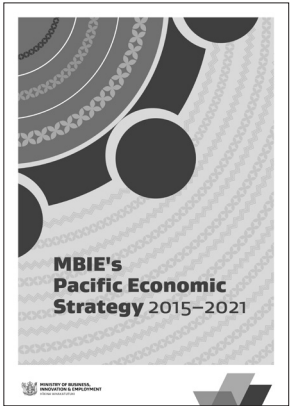
142 out of 148 GDSs

14 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

18 out of 19 GDSs in the Economic Development and Infrastructure sector



# Pacific Economic Strategy



## Key data

Publication date:	August, 2015
Duration:	2015–2021
Number of pages:	24
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS061

### I. Strategic approach:

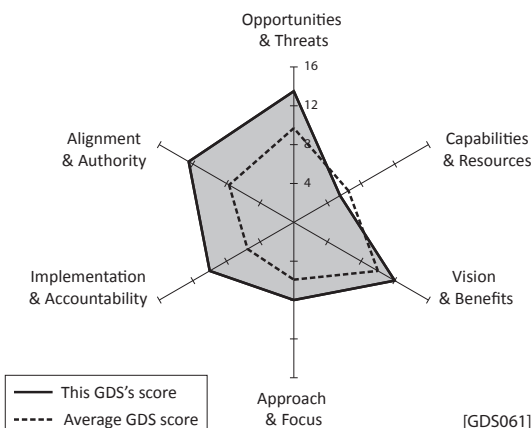
The approach is to involve Pacific Peoples in government programmes relating to jobs, housing opportunities and business relationships to improve Pacific People's overall economic outcomes.

### II. Rank:

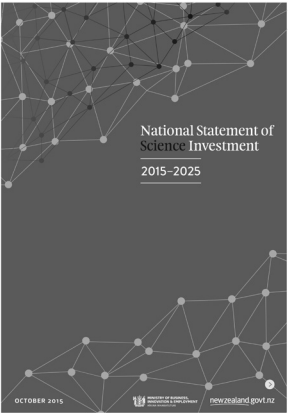
16 out of 148 GDSs

3 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

4 out of 19 GDSs in the Economic Development and Infrastructure sector



# National Statement of Science Investment



## Key data

Publication date:	October, 2015
Duration:	2015–2025
Number of pages:	66
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS062

### I. Strategic approach:

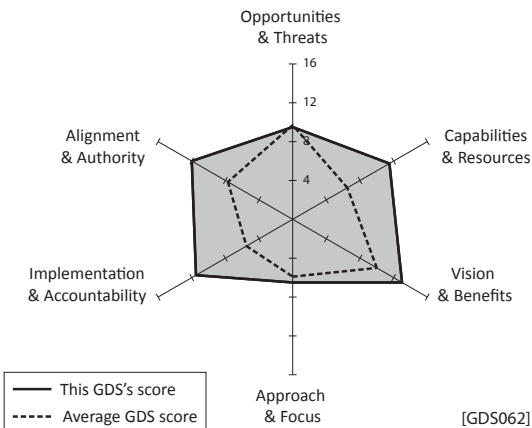
The approach is to enrich productivity through targeted scientific research.

### II. Rank:

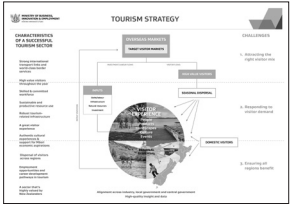
10 out of 148 GDSs

2 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

3 out of 19 GDSs in the Economic Development and Infrastructure sector



# Tourism Strategy 2016



## Key data

Publication date:	August, 2016
Duration:	2016–NK
Number of pages:	2
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS063

### I. Strategic approach:

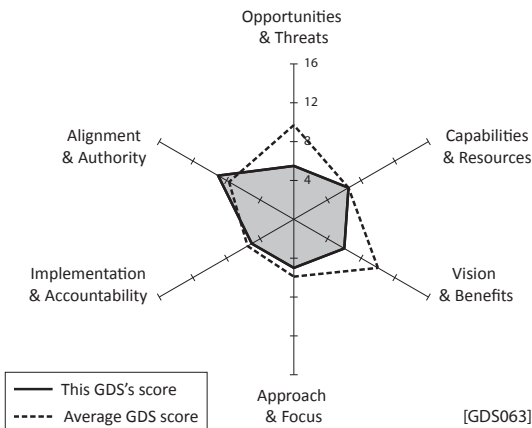
The approach is to ensure all regions benefit from tourism and increase visitor demand by attracting the right visitor mix and responding to visitor preferences.

### II. Rank:

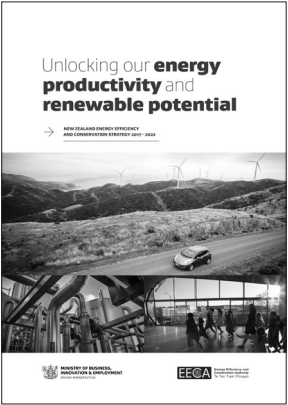
110= out of 148 GDSs

12 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

15 out of 19 GDSs in the Economic Development and Infrastructure sector



# Energy Efficiency and Conservation Strategy 2017-2022



## Key data

Publication date:	June, 2017
Duration:	2017-2022
Number of pages:	28
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS064

### I. Strategic approach:

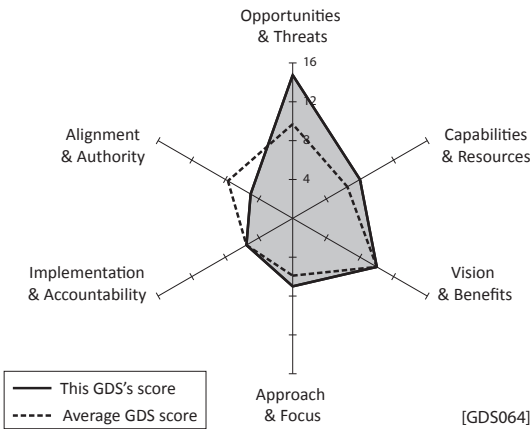
The approach is to coordinate energy aims and better utilise technological tools to ensure all sectors can make energy efficient investments.

### II. Rank:

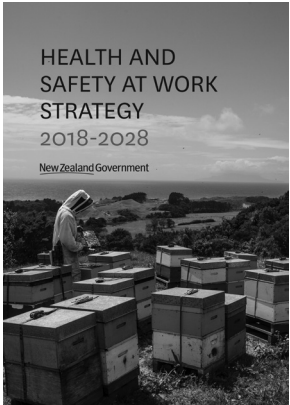
56 out of 148 GDSs

5 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

9 out of 19 GDSs in the Economic Development and Infrastructure sector



# Health and Safety at Work Strategy



## Key data

Publication date:	December, 2018
Duration:	2018-2028
Number of pages:	13
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS065

### I. Strategic approach:

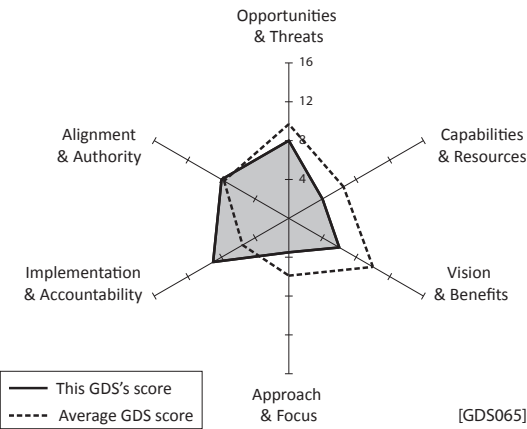
The approach is to make the workplace safer by focusing on cooperation to ensure workplaces are healthy and safe for those most at risk.

### II. Rank:

106 out of 148 GDSs

11 out of the 14 GDSs in the Ministry of Business, Innovation, and Employment

8 out of 11 GDSs in the Education and Workforce sector

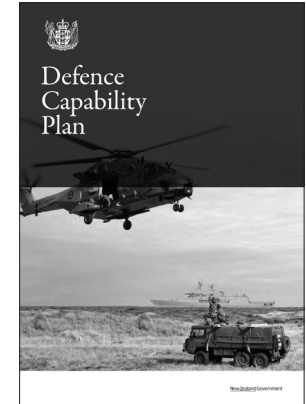




# 16

Ministry  
of Defence

## Defence Capability Plan 2014



### Key data

Publication date:	June, 2014
Duration:	2014–NK
Number of pages:	44
Signed by:	Crown, CE and other department staff
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS066

#### I. Strategic approach:

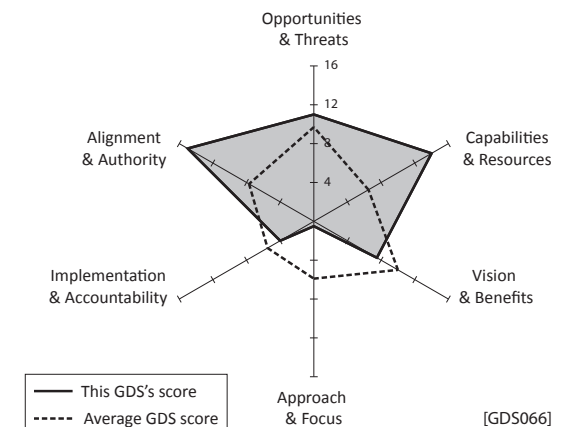
The approach is to build on the first *Defence Capability Plan* and the *Defence White Paper 2010* and set the priorities for NZDF purchases over the next ten years in line with budget constraints.

#### II. Rank:

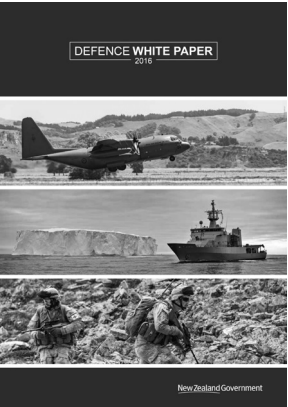
47= out of 148 GDSs

3 out of the 3 GDSs in the  
Ministry of Defence

5 out of 8 GDSs in the  
External sector



# Defence White Paper 2016



## Key data

Publication date:	June, 2016
Duration:	2016–NK
Number of pages:	86
Signed by:	Crown only
This GDS replaces:	<i>Defence White Paper (2010)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

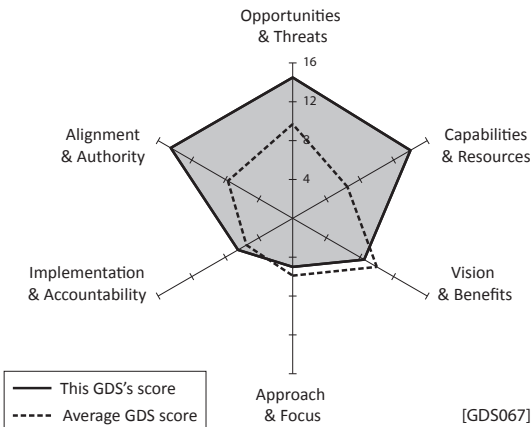
GDS067

### I. Strategic approach:

The approach is to ensure the NZDF is adaptable and can support New Zealand in maintaining strong international relationships, notably with the South Pacific.

### II. Rank:

11 out of 148 GDSs  
1 out of the 3 GDSs in the Ministry of Defence  
1 out of 8 GDSs in the External sector



# Strategic Defence Policy Statement



## Key data

Publication date:	July, 2018
Duration:	2018–NK
Number of pages:	40
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

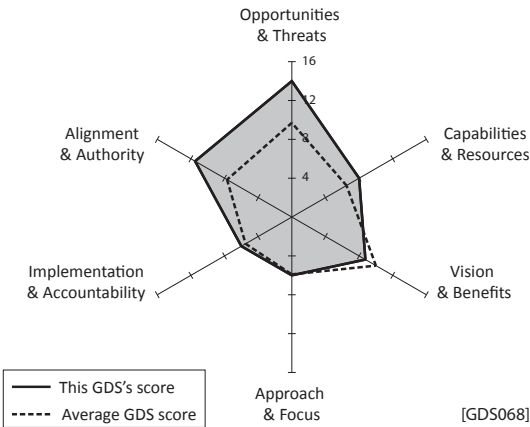
GDS068

### I. Strategic approach:

The approach is to use the Defence Force's principles in its principal roles in order to be of value to New Zealand.

### II. Rank:

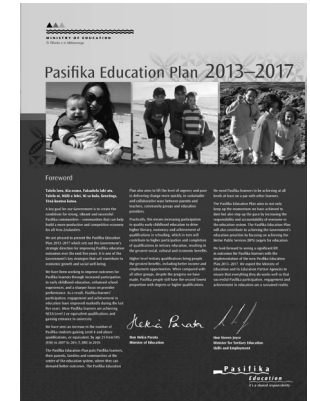
34 out of 148 GDSs  
2 out of the 3 GDSs in the Ministry of Defence  
4 out of 8 GDSs in the External sector



# 17

Ministry  
of Education

## Pasifika Education Plan



### Key data

Publication date:	November, 2012
Duration:	2013–2017
Number of pages:	14
Signed by:	Crown, CEs and other
This GDS replaces:	<i>Pasifika Education Plan (2009)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS069

#### I. Strategic approach:

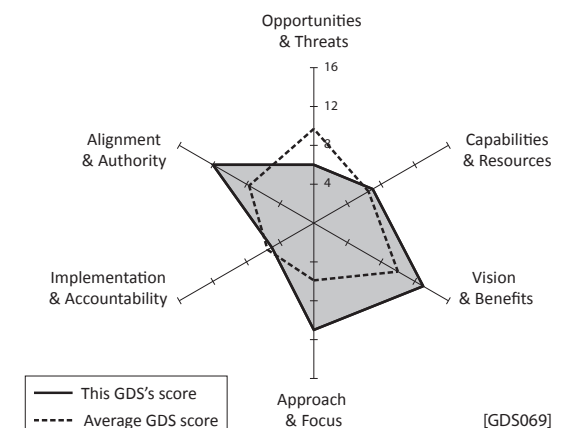
The approach is to put Pasifika learners and their families at the centre of the education system and set the direction for Pasifika education for the next five years.

#### II. Rank:

35= out of 148 GDSs

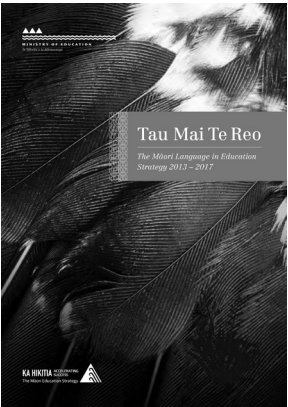
4 out of the 7 GDSs in the  
Ministry of Education

5 out of 11 GDSs in the  
Education and Workforce  
sector



[GDS069]

# Tau Mai Te Reo – The Māori Language in Education Strategy



## Key data

Publication date:	June, 2013
Duration:	2013–2017
Number of pages:	56
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS070

### I. Strategic approach:

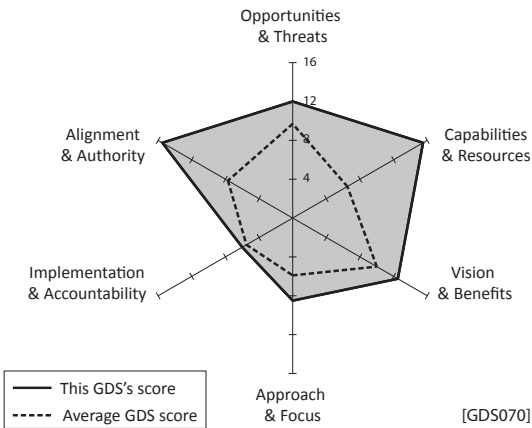
The approach is to support the MoE’s other GDSs concerning outcomes for Māori by identifying the most effective areas for investment in te reo Māori.

### II. Rank:

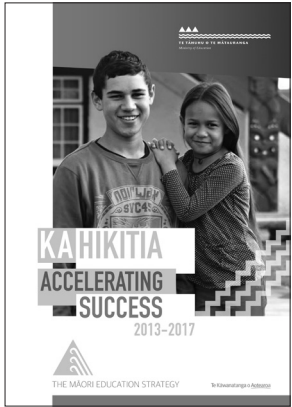
3 out of 148 GDSs

1 out of the 7 GDSs in the Ministry of Education

1 out of 11 GDSs in the Education and Workforce sector



# Ka Hikitia – Accelerating Success: The Māori Education Strategy



## Key data

Publication date:	July, 2013
Duration:	2013–2017
Number of pages:	64
Signed by:	Not signed
This GDS replaces:	<i>Ka Hikitia: Managing for Success - Māori Education Strategy</i> (2008, updated 2009)
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS071

### I. Strategic approach:

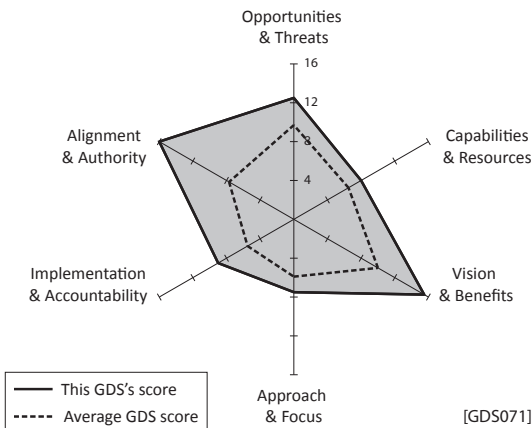
The approach is to work across a wide range of government agencies to ensure that investment in quality education for Māori students is effective.

### II. Rank:

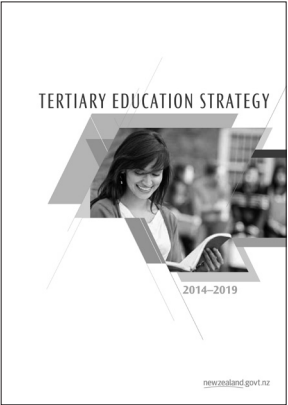
4= out of 148 GDSs

2 out of the 7 GDSs in the Ministry of Education

2 out of 11 GDSs in the Education and Workforce sector



# Tertiary Education Strategy 2014



Key data	
Publication date:	March, 2014
Duration:	2014–2019
Number of pages:	32
Signed by:	Crown only
This GDS replaces:	<i>Tertiary Education Strategy</i> (2010)
Jointly held with:	Not applicable
Transferred from:	Jointly held with Ministry of Business, Innovation and Employment to solely held

2018 GDS Index

GDS072

## I. Strategic approach:

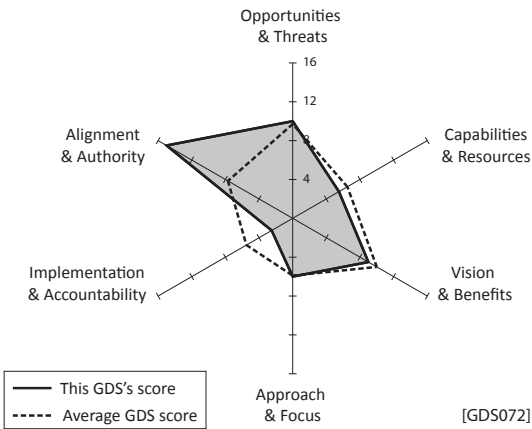
The approach is to set a framework for funding agreements with tertiary education organisations and to build on previous efforts to improve tertiary education by monitoring the progress of agencies involved in implementing the strategy.

## II. Rank:

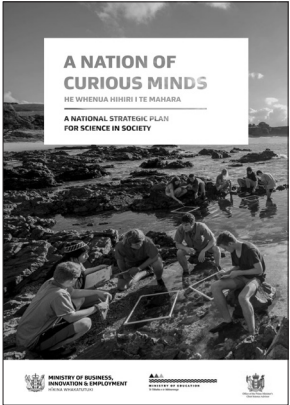
66= out of 148 GDSs

5 out of the 7 GDSs in the Ministry of Education

6 out of 11 GDSs in the Education and Workforce sector



# Nation of Curious Minds – He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society



Key data	
Publication date:	July, 2014
Duration:	2014–NK
Number of pages:	52
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Ministry of Business, Innovation and Employment
Transferred from:	Not applicable

2018 GDS Index

GDS073

## I. Strategic approach:

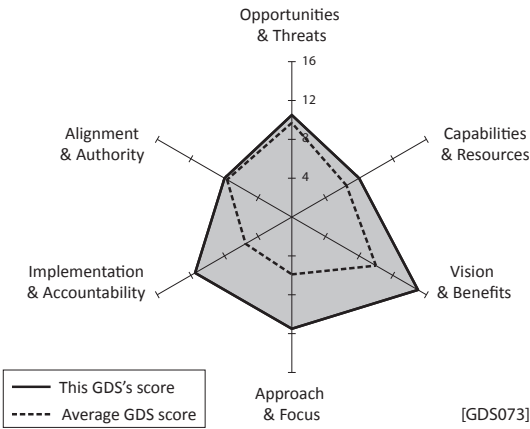
The approach is to enable better engagement between science and all other sectors across the country by focusing MBIE’s energy into measurable ‘action plans’.

## II. Rank:

9 out of 148 GDSs

3 out of the 7 GDSs in the Ministry of Education

3 out of 11 GDSs in the Education and Workforce sector



# International Student Wellbeing Strategy



## Key data

Publication date:	June, 2017
Duration:	2017–NK
Number of pages:	12
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS074

### I. Strategic approach:

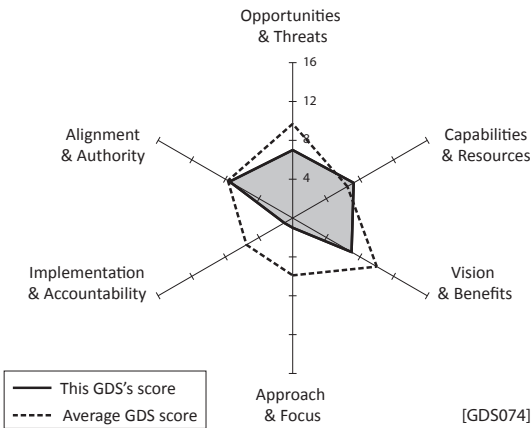
The approach is to support international students by increasing their safety, both culturally and economically, to ensure they have a positive experience in New Zealand.

### II. Rank:

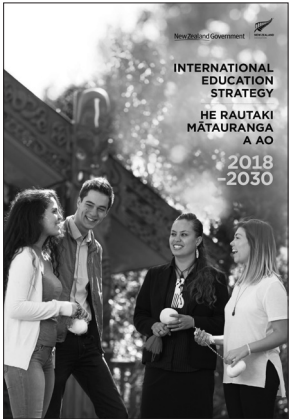
128 out of 148 GDSs

7 out of the 7 GDSs in the Ministry of Education

9 out of 11 GDSs in the Education and Workforce sector



# International Education Strategy – He Rautaki Mātauranga A Ao



## Key data

Publication date:	August, 2018
Duration:	2018–2030
Number of pages:	28
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS075

### I. Strategic approach:

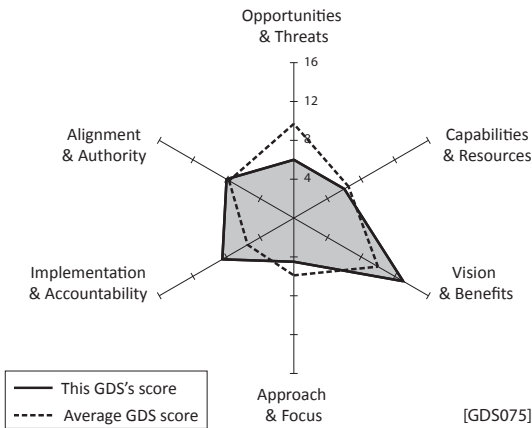
The approach is to ensure international students receive a good quality experience and that growth in international education is sustainable in order to ensure New Zealand benefits economically, socially and culturally from international education.

### II. Rank:

74 out of 148 GDSs

6 out of the 7 GDSs in the Ministry of Education

7 out of 11 GDSs in the Education and Workforce sector



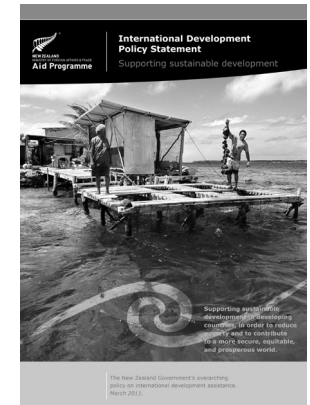
# 18

## Ministry of Foreign Affairs and Trade

# International Development Policy Statement

## Key data

Publication date:	March, 2011
Duration:	2011–NK
Number of pages:	16
Signed by:	Not signed
This GDS replaces:	<i>Pacific Strategy: Te Ara Tupu – The Pathway of Growth</i> (2007) [and] <i>Policy Statement: Towards a Safe and Just World Free from Poverty</i> (2002)
Jointly held with:	Not applicable
Transferred from:	Not applicable



## 2018 GDS Index

GDS076

### I. Strategic approach:

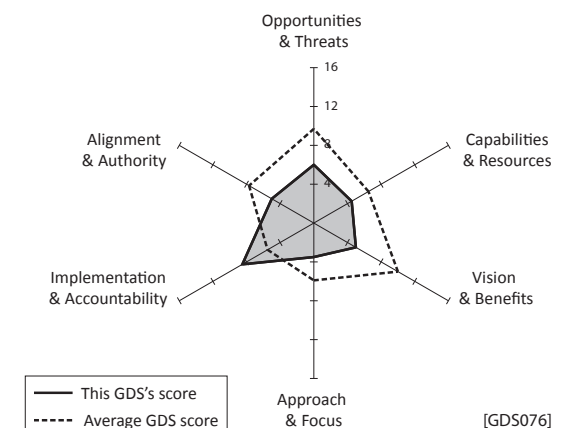
The approach is to implement larger and longer-term aid programmes in developing countries, especially in the Pacific, in order to align with their needs; this will be done by partnership with NGOs and the governments of these countries.

### II. Rank:

122= out of 148 GDSs

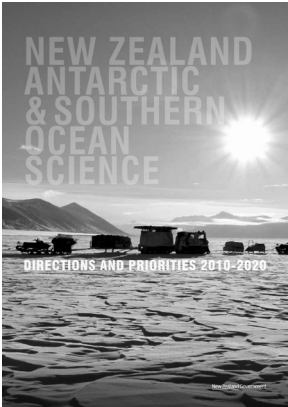
4 out of the 4 GDSs in the  
Ministry of Foreign Affairs  
and Trade

8 out of 8 GDSs in the  
External sector





# Antarctic and Southern Ocean Science



## Key data

Publication date:	April, 2011
Duration:	2010–2020
Number of pages:	26
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS077

### I. Strategic approach:

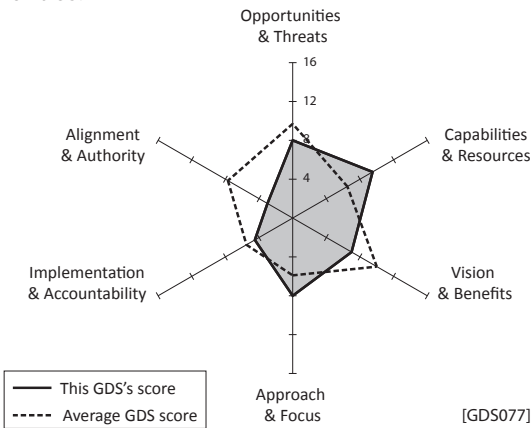
The approach is to develop a science research programme in the Antarctic Ocean by receiving guidance from bodies such as the Scientific Committee on Antarctic Research as to how government funding can enable researchers to meet their goals and deliver on government priorities.

### II. Rank:

97= out of 148 GDSs

2 out of the 4 GDSs in the Ministry of Foreign Affairs and Trade

6 out of 8 GDSs in the External sector



# Our People Strategy



## Key data

Publication date:	July, 2017
Duration:	2017–NK
Number of pages:	36
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS078

### I. Strategic approach:

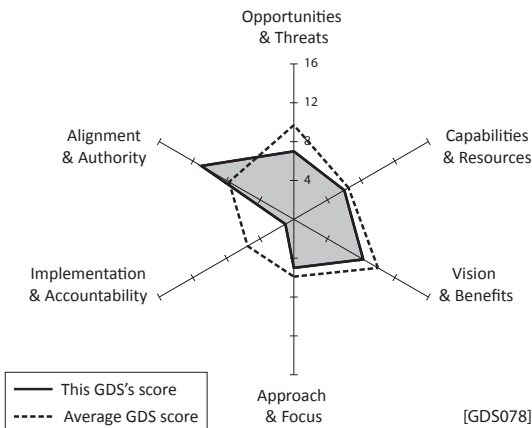
The approach is to support people at all stages of their career so that MFAT can strengthen its overall organisational capability.

### II. Rank:

107 out of 148 GDSs

3 out of the 4 GDSs in the Ministry of Foreign Affairs and Trade

7 out of 8 GDSs in the External sector





# Diversity and Inclusion Strategy 2018–2028



## Key data

Publication date:	June, 2018
Duration:	2018–2028
Number of pages:	41
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS079

### I. Strategic approach:

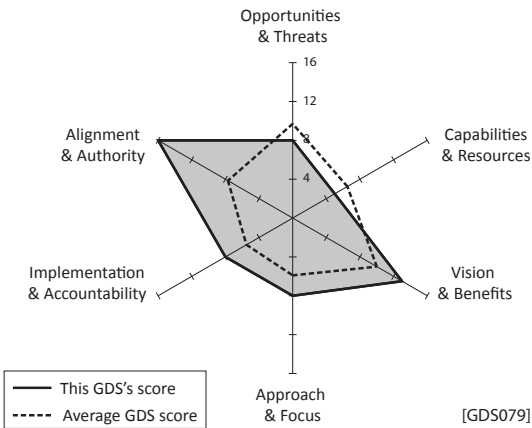
The approach is to work off the five principle pillars of diversity and inclusion to ensure that diversity initiatives are supported and MFAT is inclusive.

### II. Rank:

21 out of 148 GDSs

1 out of the 4 GDSs in the Ministry of Foreign Affairs and Trade

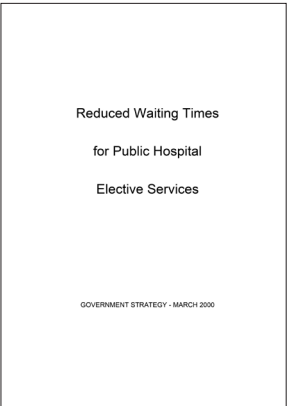
2 out of 8 GDSs in the External sector



19

Ministry of Health

# Reduced Waiting Times for Public Hospital Elective Services



## Key data

Publication date:	March, 2000
Duration:	2000–NK
Number of pages:	24
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS080

### I. Strategic approach:

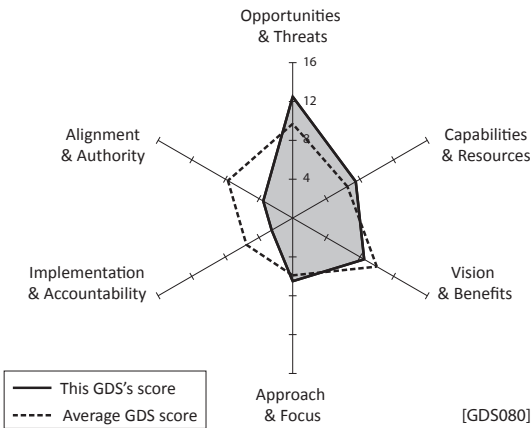
The approach is to build on current practices aiming to improve access to elective services by implementing new initiatives designed to target problem areas.

### II. Rank:

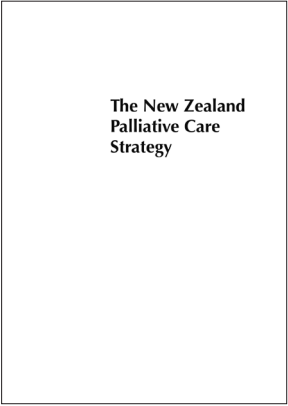
93 out of 148 GDSs

24 out of the 32 GDSs in the Ministry of Health

24 out of 32 GDSs in the Health sector



# Palliative Care Strategy



## Key data

Publication date:	February, 2001
Duration:	2001–NK
Number of pages:	66
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS081

### I. Strategic approach:

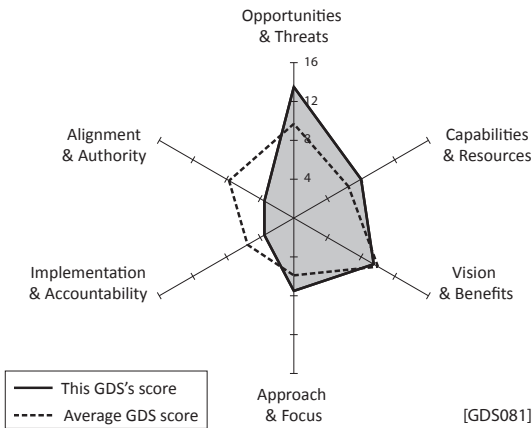
The approach is to fund palliative care in a systematic way by focusing DHBs' and the MoH's attention and investment in essential services for dying people and flexible service configuration.

### II. Rank:

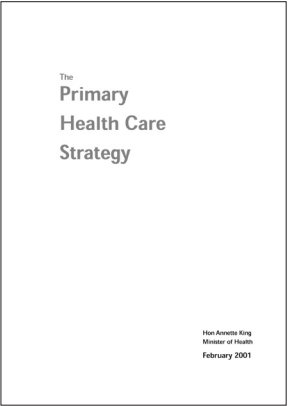
75= out of 148 GDSs

16 out of the 32 GDSs in the Ministry of Health

16 out of 32 GDSs in the Health sector



# Primary Health Care Strategy



## Key data

Publication date:	February, 2001
Duration:	2001–NK
Number of pages:	40
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS082

### I. Strategic approach:

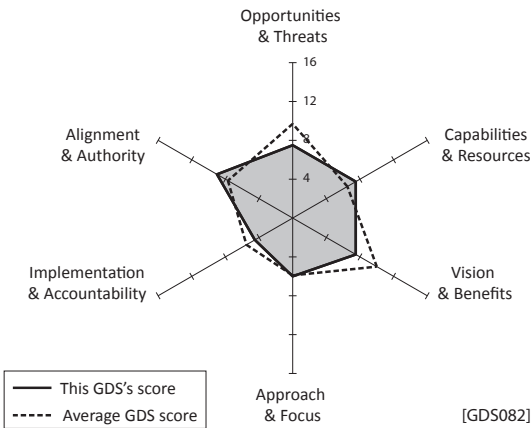
The approach is to collaborate (MoH with DHBs) and develop policy toolkits and funding agreements to instigate the new approach to primary health, which focuses more on population health and the role of the community.

### II. Rank:

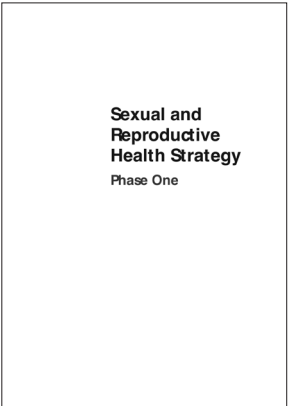
88= out of 148 GDSs

22 out of the 32 GDSs in the Ministry of Health

22 out of 32 GDSs in the Health sector



# Sexual and Reproductive Health Strategy – Phase One



## Key data

Publication date:	October, 2001
Duration:	2001–NK
Number of pages:	32
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS083

### I. Strategic approach:

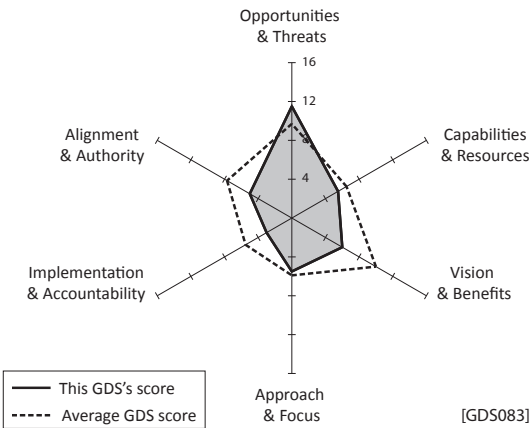
The approach is to devise a framework detailing the specific sexual health needs of particular communities and to develop detailed action plans for the MoH, DHBs and other organisations based on this information.

### II. Rank:

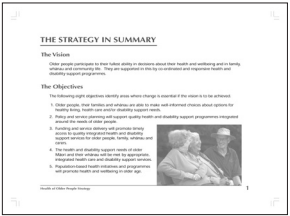
113 out of 148 GDSs

29 out of the 32 GDSs in the Ministry of Health

29 out of 32 GDSs in the Health sector



# Health of Older People Strategy



## Key data

Publication date:	April, 2002
Duration:	2002–NK
Number of pages:	86
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS084

### I. Strategic approach:

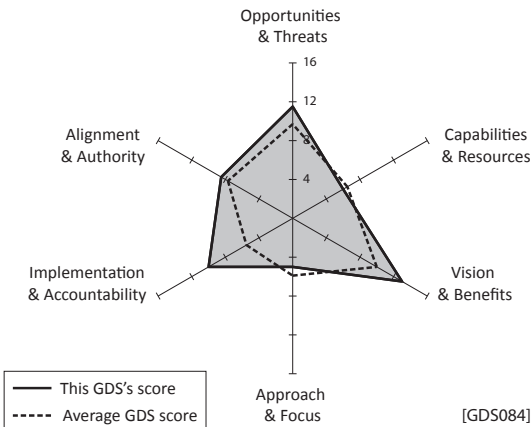
The approach is to partner (MoH and DHBs) to improve the health of older people by implementing the strategy and monitoring outcomes according to each DHB's implementation plan.

### II. Rank:

35= out of 148 GDSs

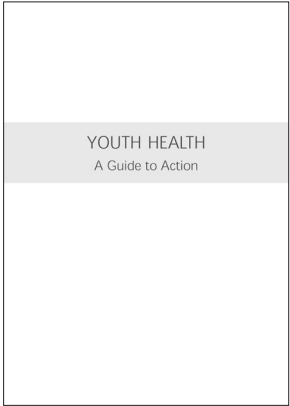
8 out of the 32 GDSs in the Ministry of Health

8 out of 32 GDSs in the Health sector



[GDS084]

# Youth Health 2002



## Key data

Publication date:	September, 2002
Duration:	2002–NK
Number of pages:	64
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS085

### I. Strategic approach:

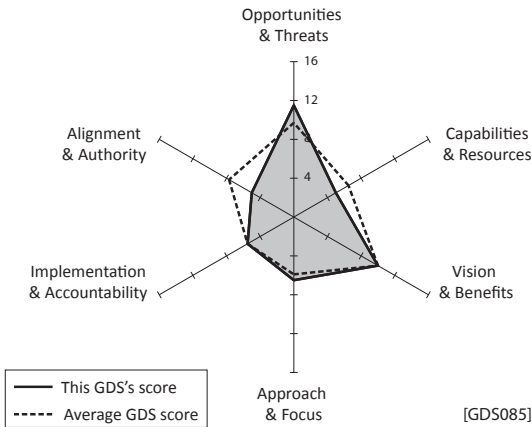
The approach is to be the youth-focused reference document for the health sector in implementing the broader *Health Strategy* and the *Disability Strategy* by setting goals to improve the health of 12–24-year-olds.

### II. Rank:

84= out of 148 GDSs

21 out of the 32 GDSs in the Ministry of Health

21 out of 32 GDSs in the Health sector



[GDS085]

# Cancer Control Strategy



## Key data

Publication date:	August, 2003
Duration:	2003–NK
Number of pages:	83
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

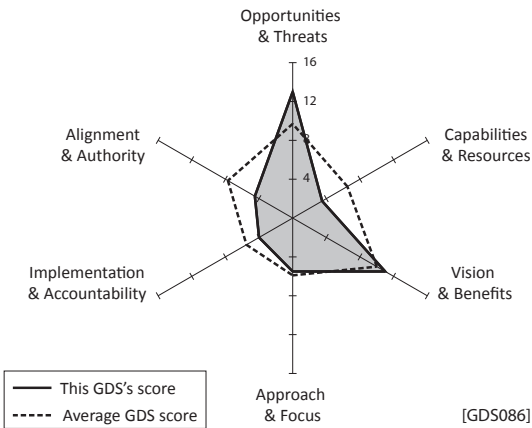
GDS086

### I. Strategic approach:

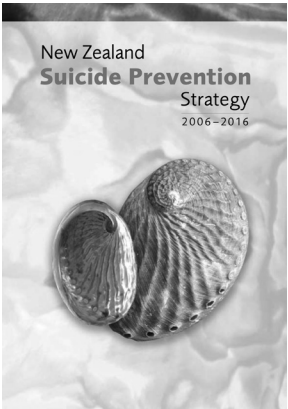
The approach is to devise a framework that can be used by government and non-government agencies working in the area of cancer control so there is understanding of the principles guiding cancer control in the future.

### II. Rank:

- 91 out of 148 GDSs
- 23 out of the 32 GDSs in the Ministry of Health
- 23 out of 32 GDSs in the Health sector



# Suicide Prevention Strategy



## Key data

Publication date:	June, 2006
Duration:	2006–2016
Number of pages:	36
Signed by:	Crown only
This GDS replaces:	<i>In Our Hands: Youth Suicide Prevention Strategy</i> (TPK, 1998)
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

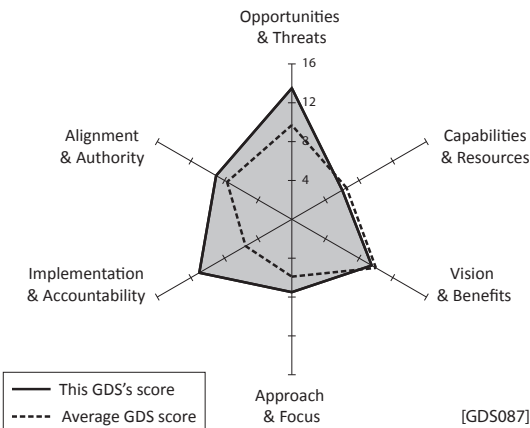
GDS087

### I. Strategic approach:

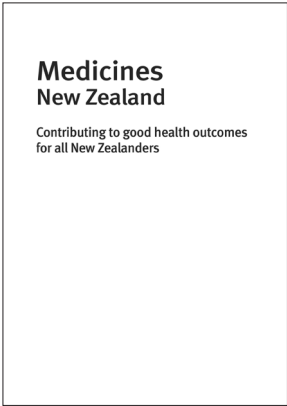
The approach is to identify where new investment is needed and to assist government and non-government service providers working in the field of suicide prevention to ensure a uniform approach is taken.

### II. Rank:

- 26= out of 148 GDSs
- 5 out of the 32 GDSs in the Ministry of Health
- 5 out of 32 GDSs in the Health sector



# Medicines New Zealand



## Key data

Publication date:	December, 2007
Duration:	2007–NK
Number of pages:	24
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

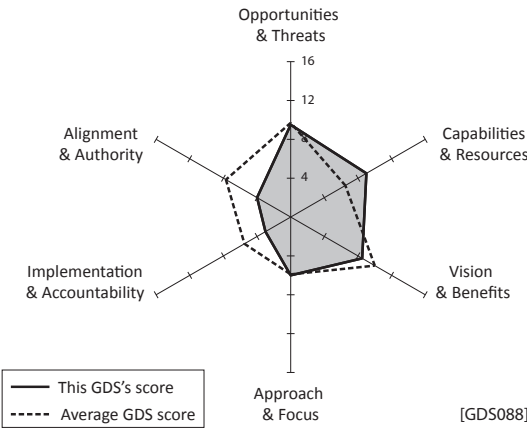
GDS088

### I. Strategic approach:

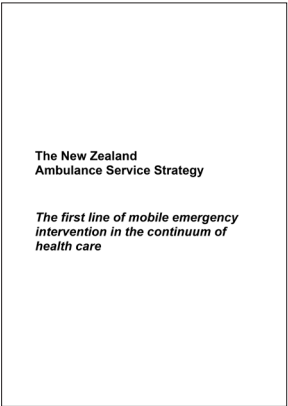
The approach is to build a platform which the agencies and stakeholders in the medicines system will use to ensure that funding and allocation of medicines is effective and cohesive.

### II. Rank:

- 97= out of 148 GDSs
- 25= out of the 32 GDSs in the Ministry of Health
- 25= out of 32 GDSs in the Health sector



# Ambulance Service Strategy



## Key data

Publication date:	June, 2009
Duration:	2009–2020
Number of pages:	14
Signed by:	Department staff (other than CE) only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

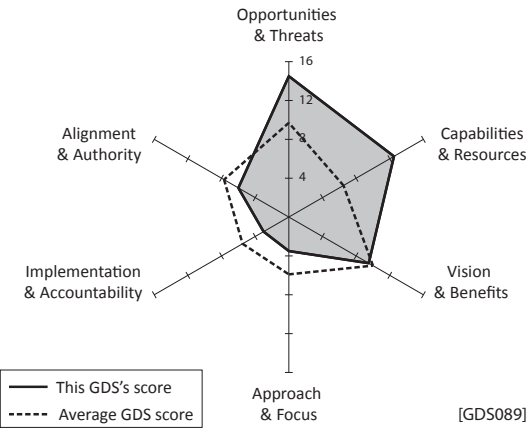
GDS089

### I. Strategic approach:

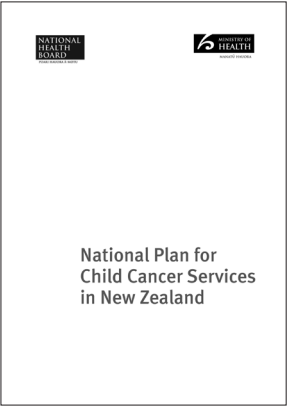
The approach is to improve investment in the ambulance service by working with key organisations such as ACC, MoH and DHBs to establish an overall framework for ambulance service efficiency.

### II. Rank:

- 62= out of 148 GDSs
- 14 out of the 32 GDSs in the Ministry of Health
- 14 out of 32 GDSs in the Health sector



# National Plan for Child Cancer Services in New Zealand



## Key data

Publication date:	December, 2011
Duration:	2011–NK
Number of pages:	56
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS090

### I. Strategic approach:

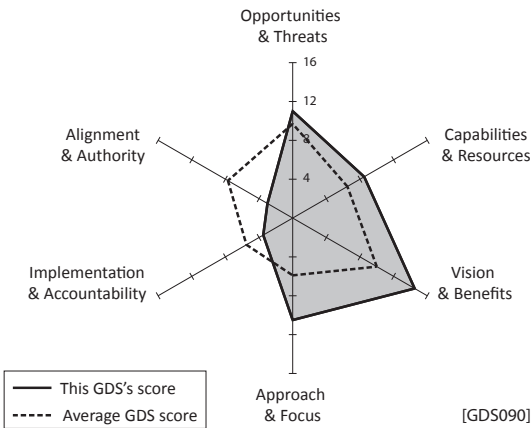
The approach is to agree on the child cancer service delivery model in New Zealand to ensure that it is equitable, sustainable, and provides certainty for both service providers and service users.

### II. Rank:

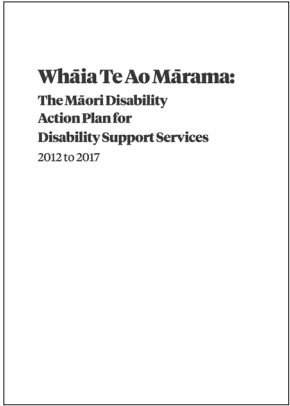
53= out of 148 GDSs

11 out of the 32 GDSs in the Ministry of Health

11 out of 32 GDSs in the Health sector



# Whāia Te Ao Mārama – The Māori Disability Action Plan for Disability Support Services



## Key data

Publication date:	August, 2012
Duration:	2012–2017
Number of pages:	18
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS091

### I. Strategic approach:

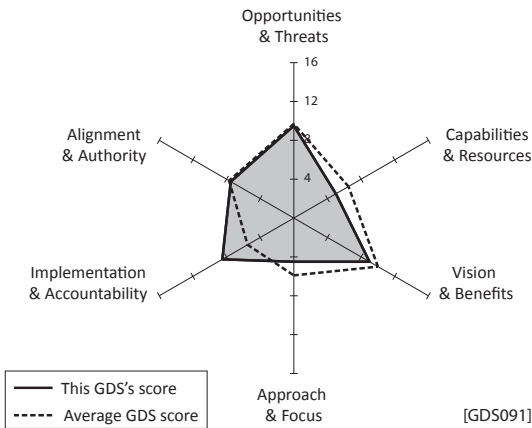
The approach is to identify the areas needing prioritising in the Māori disability area (in line with kaupapa Māori).

### II. Rank:

81= out of 148 GDSs

20 out of the 32 GDSs in the Ministry of Health

20 out of 32 GDSs in the Health sector



# Rising to the Challenge – The Mental Health and Addiction Service Development Plan



<b>Key data</b>	
Publication date:	December, 2012
Duration:	2012–2017
Number of pages:	76
Signed by:	Crown and Chief Executive
This GDS replaces:	<i>Moving Forward: The National Mental Health Plan for More and Better Services</i> (1997) [and] <i>Te Tāhuhu: Improving Mental Health</i> (2005) [and] <i>National Mental Health Information Strategy</i> (2005) [and] <i>Te Puāwaiwhero: The Second Māori Mental Health and Addiction National Strategic Framework</i> (2008)
Jointly held with:	Not applicable
Transferred from:	Not applicable

2018 GDS Index

GDS092

## I. Strategic approach:

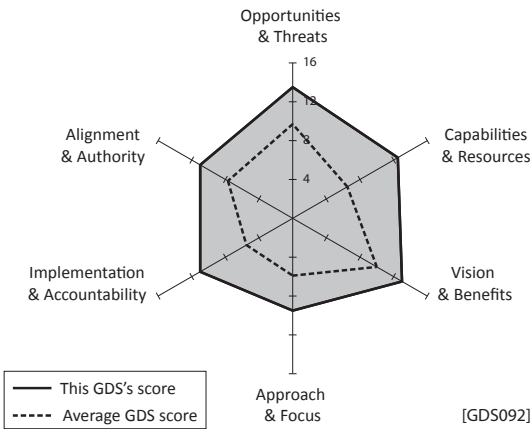
The approach is to articulate government expectations of the mental health and addiction services and to provide a direction for delivery of these services over the next five years.

## II. Rank:

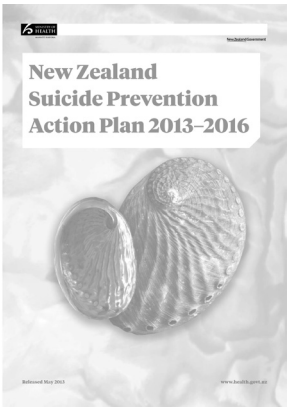
2 out of 148 GDSs

1 out of the 32 GDSs in the Ministry of Health

1 out of 32 GDSs in the Health sector



# Suicide Prevention Action Plan



<b>Key data</b>	
Publication date:	May, 2013
Duration:	2013–2016
Number of pages:	8
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

2018 GDS Index

GDS093

## I. Strategic approach:

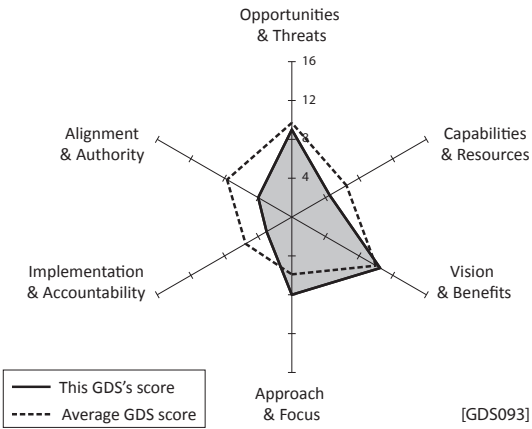
The approach is to continue implementing the initiatives contained in the *New Zealand Suicide Prevention Plan 2008–2012* and for the MoH to devise new initiatives which prevent suicide and support families affected by suicide.

## II. Rank:

104= out of 148 GDSs

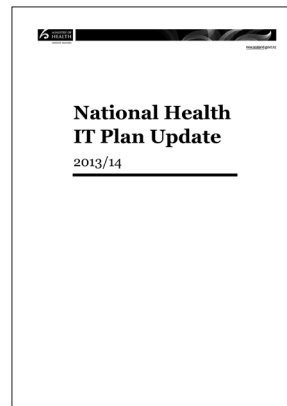
28 out of the 32 GDSs in the Ministry of Health

28 out of 32 GDSs in the Health sector





# National Health IT Plan Update



## Key data

Publication date:	November, 2013
Duration:	2013–2019
Number of pages:	36
Signed by:	Other (not Crown or department staff)
This GDS replaces:	<i>National Health IT Plan (2010) [and] Health Information Strategy (2005)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS094

### I. Strategic approach:

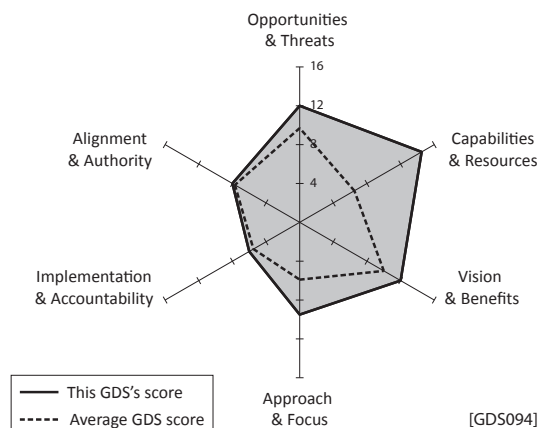
The approach is to continue implementing the *National Health IT Plan* and identify work programmes to prioritise. This will provide all New Zealanders with access to their personal health information by 2014.

### II. Rank:

15 out of 148 GDSs

3 out of the 32 GDSs in the Ministry of Health

3 out of 32 GDSs in the Health sector



# Care Closer to Home



## Key data

Publication date:	February, 2014
Duration:	2014–NK
Number of pages:	24
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS095

### I. Strategic approach:

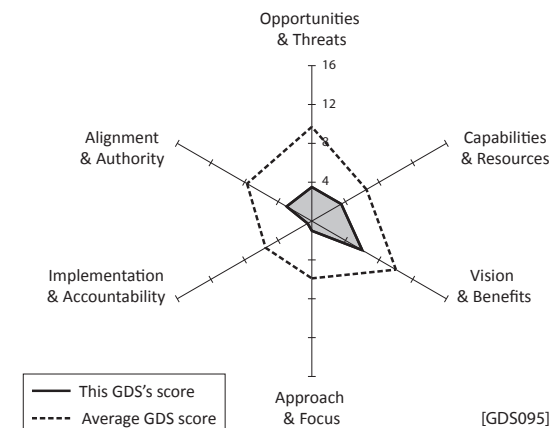
The approach is to showcase real examples of how the prioritisation of health care in the home will affect New Zealanders' lives.

### II. Rank:

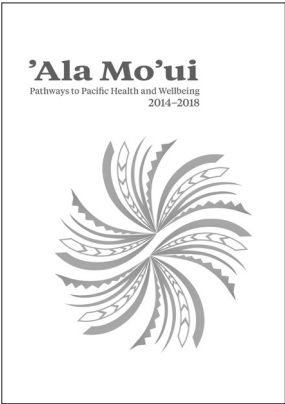
146 out of 148 GDSs

32 out of the 32 GDSs in the Ministry of Health

32 out of 32 GDSs in the Health sector



# 'Ala Mo'ui – Pathways to Pacific Health and Wellbeing



## Key data

Publication date:	June, 2014
Duration:	2014–2018
Number of pages:	40
Signed by:	Crown and department staff (other than CE)
This GDS replaces:	<i>'Ala Mo'ui: Pathways to Pacific Health and Wellbeing</i> (2010)
Jointly held with:	Not applicable
Transferred from:	Not applicable

**2018 GDS Index** GDS096

### I. Strategic approach:

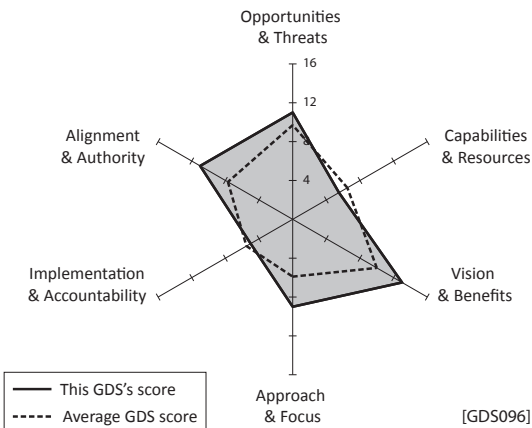
The approach is to support Pacific health providers and DHBs to fulfil and take ownership of the priority actions for Pacific health, which are set out in this and other strategies.

### II. Rank:

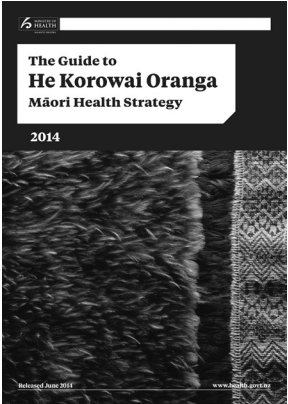
32= out of 148 GDSs

7 out of the 32 GDSs in the Ministry of Health

7 out of 32 GDSs in the Health sector



# He Korowai Oranga – Māori Health Strategy



## Key data

Publication date:	June, 2014
Duration:	2014–NK
Number of pages:	16
Signed by:	Not signed
This GDS replaces:	<i>He Korowai Oranga: Māori Health Strategy</i> (2002)
Jointly held with:	Not applicable
Transferred from:	Not applicable

**2018 GDS Index** GDS097

### I. Strategic approach:

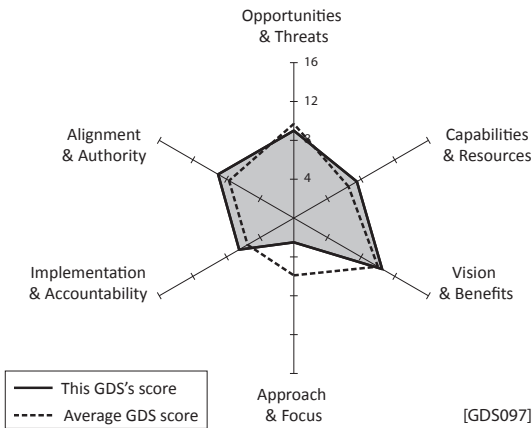
The approach is to collaboratively focus (MoH and DHBs) on the strengthening of Māori health and disability services in order to improve Māori participation in the health sector.

### II. Rank:

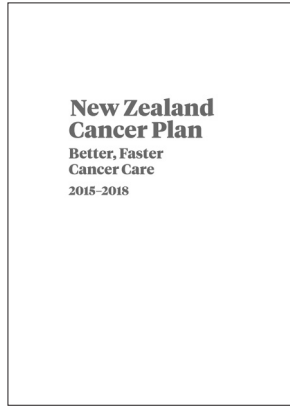
77= out of 148 GDSs

17= out of the 32 GDSs in the Ministry of Health

17= out of 32 GDSs in the Health sector



# Cancer Plan



## Key data

Publication date:	December, 2014
Duration:	2015–2018
Number of pages:	38
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS098

### I. Strategic approach:

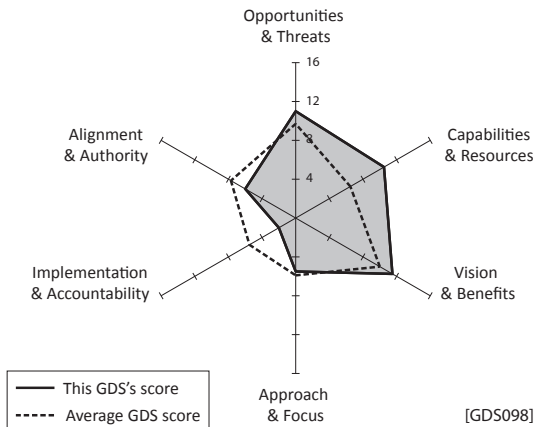
The approach is to enable access to high quality equipment for cancer sufferers as well as supporting public health schemes for better, faster cancer detection and prevention.

### II. Rank:

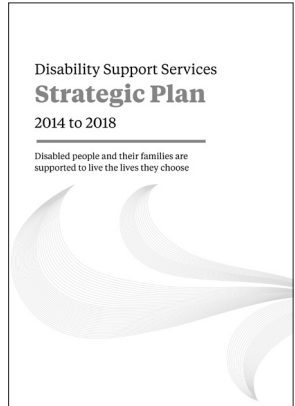
72= out of 148 GDSs

15 out of the 32 GDSs in the Ministry of Health

15 out of 32 GDSs in the Health sector



# Disability Support Services Strategic Plan



## Key data

Publication date:	June, 2015
Duration:	2014–2018
Number of pages:	22
Signed by:	Not signed
This GDS replaces:	<i>Disability Support Services Strategic Plan (2012)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS099

### I. Strategic approach:

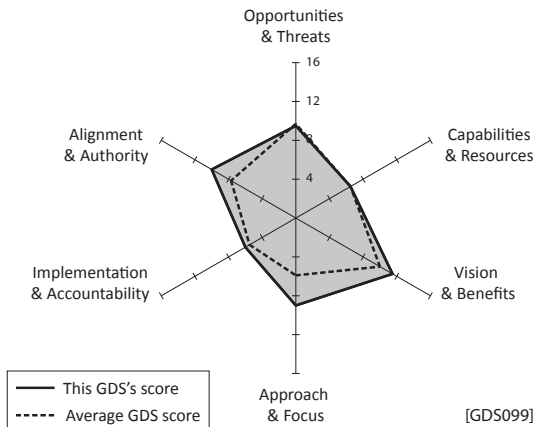
The approach is to target Vote Health funding at programmes which will benefit the priorities of all disabled people.

### II. Rank:

43= out of 148 GDSs

9= out of the 32 GDSs in the Ministry of Health

9= out of 32 GDSs in the Health sector



# Implementing Medicines New Zealand



## Key data

Publication date:	June, 2015
Duration:	2015–2020
Number of pages:	20
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

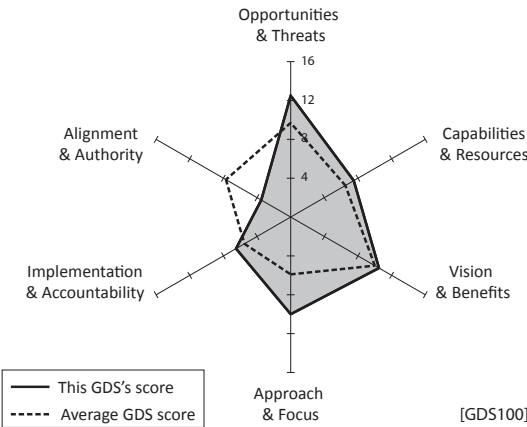
GDS100

### I. Strategic approach:

The approach is to outline a high-level framework for organisations to consider as they plan medicine service delivery and programmes.

### II. Rank:

- 55 out of 148 GDSs
- 12 out of the 32 GDSs in the Ministry of Health
- 12 out of 32 GDSs in the Health sector



# Cancer Health Information Strategy



## Key data

Publication date:	July, 2015
Duration:	2015–2020
Number of pages:	22
Signed by:	Department staff (other than CE) only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

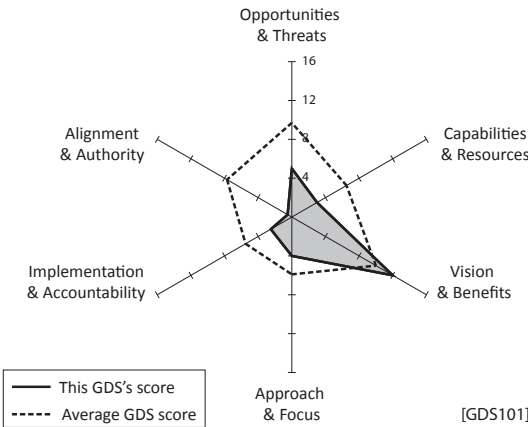
GDS101

### I. Strategic approach:

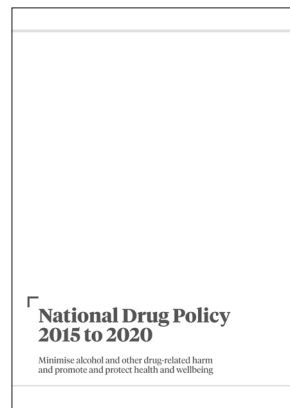
The approach is to align with the *National Health IT Plan* in order to improve the quality, speed and service of relevant cancer information to patients.

### II. Rank:

- 138 out of 148 GDSs
- 31 out of the 32 GDSs in the Ministry of Health
- 31 out of 32 GDSs in the Health sector



# National Drug Policy 2015



## Key data

Publication date:	August, 2015
Duration:	2015–2020
Number of pages:	36
Signed by:	Crown only
This GDS replaces:	<i>National Drug Policy (2007)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS102

### I. Strategic approach:

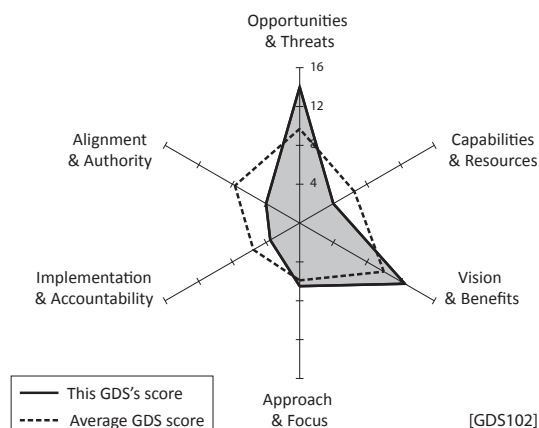
The approach is to reduce alcohol and drug-related harm through problem limitation, education and shifting attitudes towards alcohol and drugs.

### II. Rank:

80 out of 148 GDSs

19 out of the 32 GDSs in the Ministry of Health

19 out of 32 GDSs in the Health sector



# Living Well with Diabetes



## Key data

Publication date:	October, 2015
Duration:	2015–2020
Number of pages:	40
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS103

### I. Strategic approach:

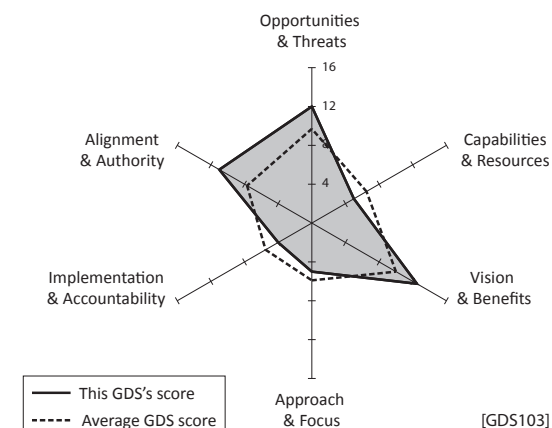
The approach is to improve services for diabetes sufferers to ensure their needs are being met and they are living well through increasing prevention, early detection and improving the quality of services.

### II. Rank:

59= out of 148 GDSs

13 out of the 32 GDSs in the Ministry of Health

13 out of 32 GDSs in the Health sector



# Health Strategy 2016



## Key data

Publication date:	April, 2016
Duration:	2016–2021
Number of pages:	34
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

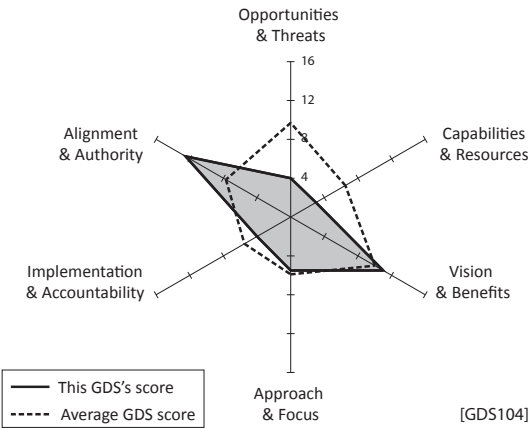
GDS104

### I. Strategic approach:

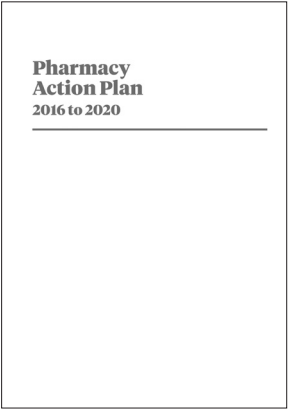
The approach is to ensure that all New Zealanders increase their health by focusing on being people-powered, delivering services closer to home, investing in smart systems, and encouraging high value performance.

### II. Rank:

- 97= out of 148 GDSs
- 25= out of the 32 GDSs in the Ministry of Health
- 25= out of 32 GDSs in the Health sector



# Pharmacy Action Plan



## Key data

Publication date:	May, 2016
Duration:	2016–2020
Number of pages:	48
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

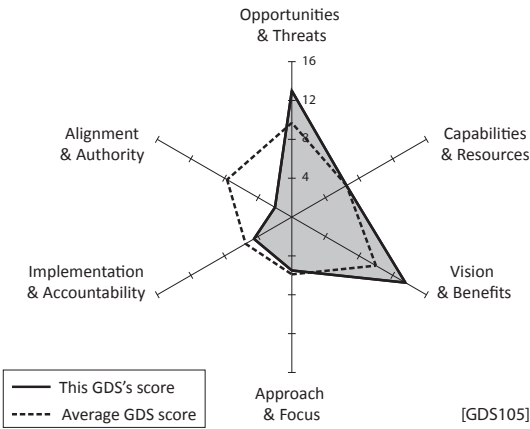
GDS105

### I. Strategic approach:

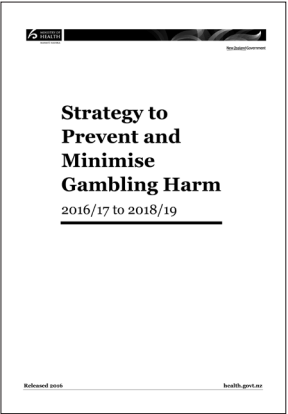
The approach is to coordinate the health sector workforce and regulatory system to provide effective medicine management.

### II. Rank:

- 77= out of 148 GDSs
- 17= out of the 32 GDSs in the Ministry of Health
- 17= out of 32 GDSs in the Health sector



# Strategy to Prevent and Minimise Gambling Harm



## Key data

Publication date:	May, 2016
Duration:	2016–2019
Number of pages:	60
Signed by:	Not signed
This GDS replaces:	<i>Preventing and Minimising Gambling Harm [Six-year strategic plan] (2010) [and] Preventing and Minimising Gambling Harm [Three-year service plan and levy rates] (2013)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

2018 GDS Index

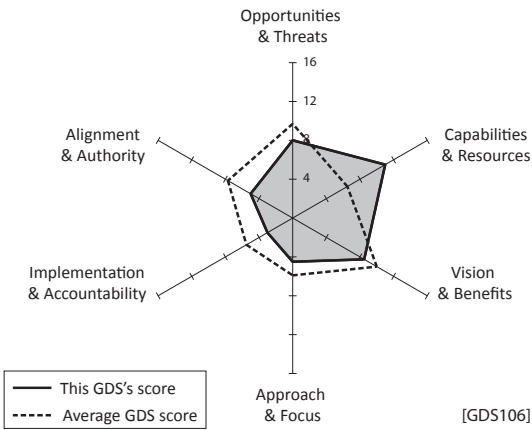
GDS106

## I. Strategic approach:

The approach is to co-operate with the government, the gambling sector and communities to provide problem gambling support and services in order to minimise gambling harm and related health inequities.

## II. Rank:

- 97= out of 148 GDSs
- 25= out of the 32 GDSs in the Ministry of Health
- 25= out of 32 GDSs in the Health sector



# Disability Strategy 2016



## Key data

Publication date:	November, 2016
Duration:	2016–2026
Number of pages:	52
Signed by:	Crown only
This GDS replaces:	<i>Disability Strategy (2001) (MoH)</i>
Jointly held with:	Ministry of Social Development
Transferred from:	Not applicable

2018 GDS Index

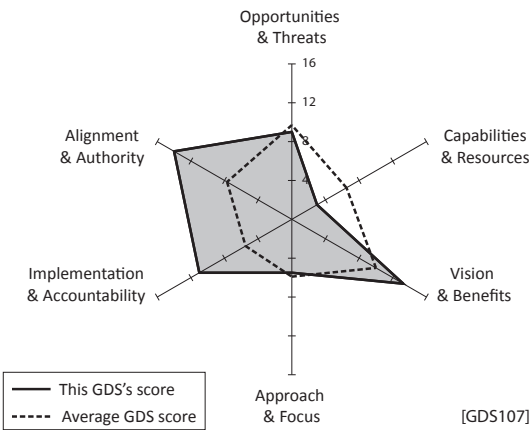
GDS107

## I. Strategic approach:

The approach is to ensure people with disabilities are given an equal opportunity in society and barriers are removed as much as possible by government following the principles in the Disability Convention.

## II. Rank:

- 29 out of 148 GDSs
- 6 out of the 32 GDSs in the Ministry of Health
- 6 out of 32 GDSs in the Health sector



# Faiva Ora 2016–2021 – National Pasifika Disability Plan



## Key data

Publication date:	August, 2017
Duration:	2016–2021
Number of pages:	28
Signed by:	Not signed
This GDS replaces:	<i>Faiva Ora National Pasifika Disability Plan (2014)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS108

### I. Strategic approach:

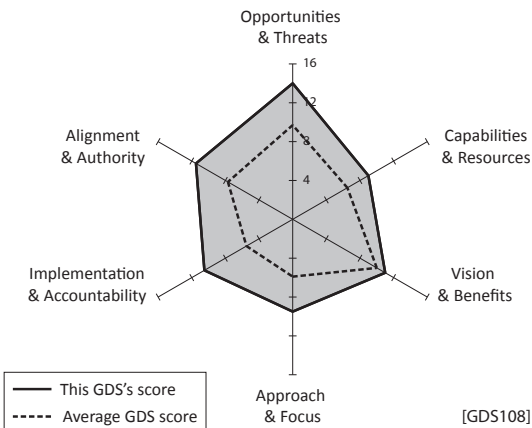
The approach is improve the care of Pasifika disabled people by increasing wellbeing across different metrics and focus areas.

### II. Rank:

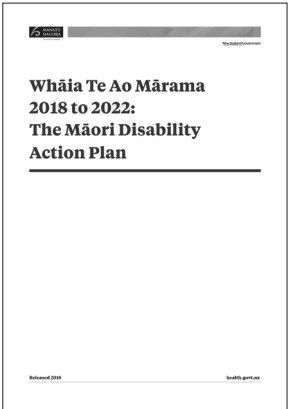
8 out of 148 GDSs

2 out of the 32 GDSs in the Ministry of Health

2 out of 32 GDSs in the Health sector



# Whāia Te Ao Mārama – The Māori Disability Action Plan



## Key data

Publication date:	March, 2018
Duration:	2018–2022
Number of pages:	18
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS109

### I. Strategic approach:

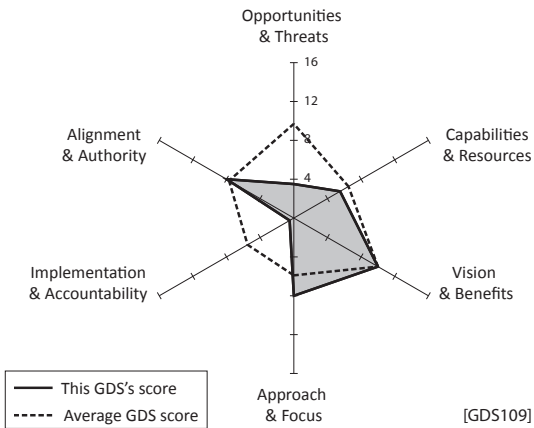
The approach is to work with Tangata Whaikaha to ensure their needs are articulated and that they can continue to receive appropriate support and links to opportunities.

### II. Rank:

115= out of 148 GDSs

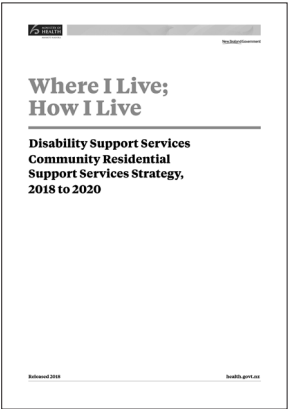
30 out of the 32 GDSs in the Ministry of Health

30 out of 32 GDSs in the Health sector





# Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy



## Key data

Publication date:	March, 2018
Duration:	2018–2020
Number of pages:	34
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS110

### I. Strategic approach:

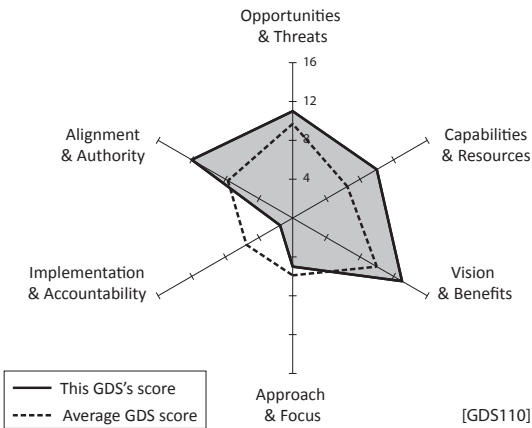
The approach is to utilise MoH resources to ensure people with disabilities are able to gain the skills needed to be independent in their living choices.

### II. Rank:

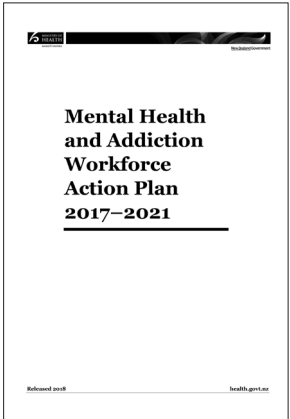
43= out of 148 GDSs

9= out of the 32 GDSs in the Ministry of Health

9= out of 32 GDSs in the Health sector



# Mental Health and Addiction Workforce Action Plan



## Key data

Publication date:	April, 2018
Duration:	2017–2021
Number of pages:	52
Signed by:	Department staff (other than CE) only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS111

### I. Strategic approach:

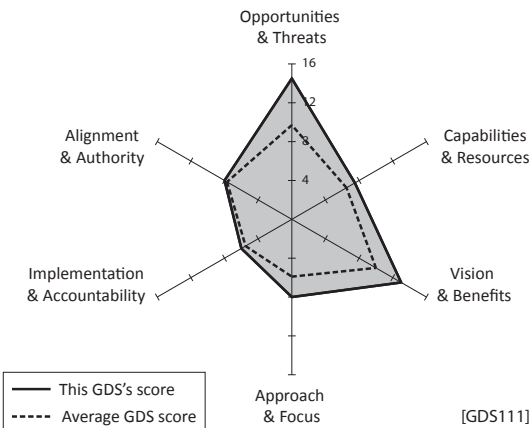
The approach is to focus on developing and growing the mental health workforce in order to better support those suffering from mental illness.

### II. Rank:

24= out of 148 GDSs

4 out of the 32 GDSs in the Ministry of Health

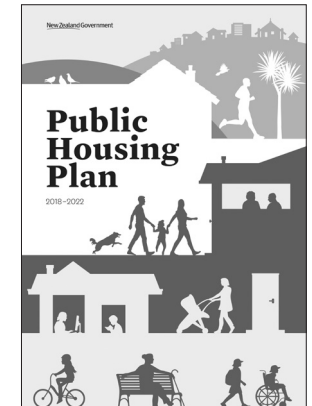
4 out of 32 GDSs in the Health sector



# 20

## Ministry of Housing and Urban Development

## Public Housing Plan



### Key data

Publication date:	August, 2018
Duration:	2018–2022
Number of pages:	48
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Ministry of Social Development

### 2018 GDS Index

GDS112

#### I. Strategic approach:

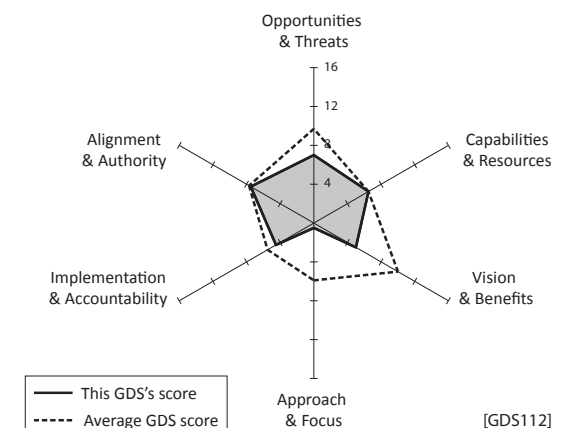
The approach is to work with Housing New Zealand and community housing providers to identify effective funding models and options in order to supply social housing to decrease homelessness and protect the vulnerable.

#### II. Rank:

127 out of 148 GDSs

1 out of the 1 GDSs in the  
Ministry of Housing and  
Urban Development

14 out of 15 GDSs in the Social  
Services and Community sector



# 21

## Ministry of Justice

## Our Māori Strategy – Te Haerenga



### Key data

Publication date:	September, 2017
Duration:	2017–NK
Number of pages:	18
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS113

#### I. Strategic approach:

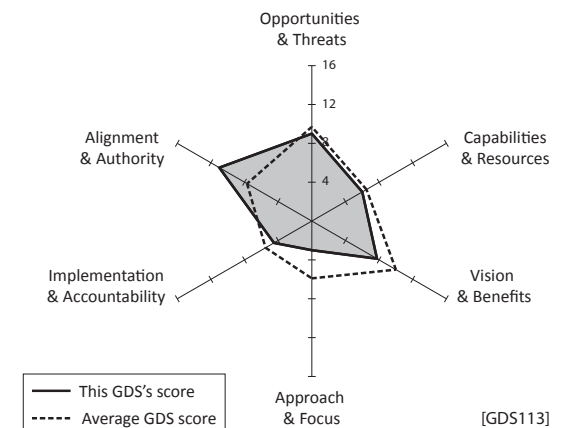
The approach is for the ministry to take a more Māori-centred approach to provide improved justice services for Māori.

#### II. Rank:

92 out of 148 GDSs

1 out of the 1 GDSs in the  
Ministry of Justice

2 out of 7 GDSs in the  
Justice sector



# 22

## Ministry of Maori Development

# Te Rautaki Reo Māori – Māori Language Strategy 2014



### Key data

Publication date:	July, 2014
Duration:	2014–NK
Number of pages:	13
Signed by:	Not signed
This GDS replaces:	<i>Te Rautaki Reo Māori: The Māori Language Strategy (2003)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS114

#### I. Strategic approach:

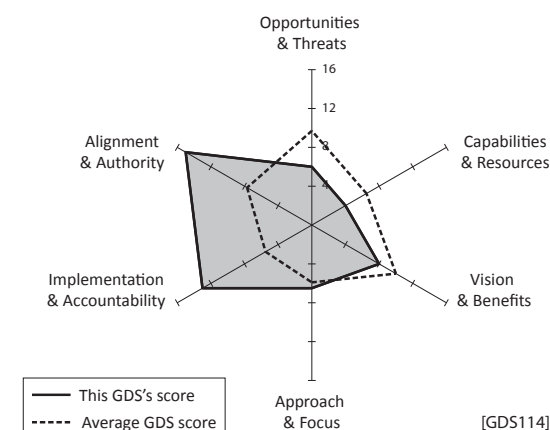
The approach is to devise five result areas which act as indicators of the health of the Māori language, and use these to coordinate government agencies working on Māori language programmes and services.

#### II. Rank:

43= out of 148 GDSs

1 out of the 2 GDSs in the  
Ministry of Maori Development

1 out of 2 GDSs in the Māori  
Affairs sector



# Māori Housing Network Investment Strategy



## Key data

Publication date:	October, 2015
Duration:	2015–2018
Number of pages:	12
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS115

### I. Strategic approach:

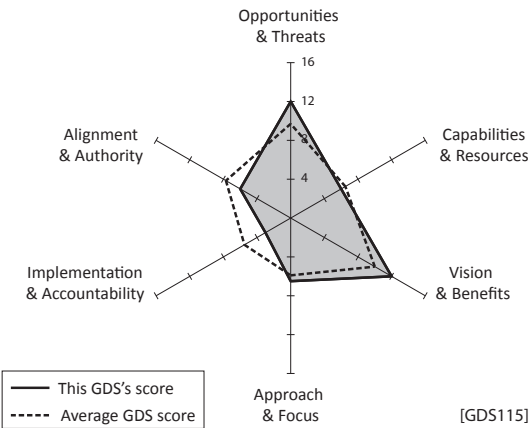
The approach is to ensure Māori live in safe, secure homes by increasing investment in the supply and quality of homes for Māori.

### II. Rank:

75= out of 148 GDSs

2 out of the 2 GDSs in the Ministry of Maori Development

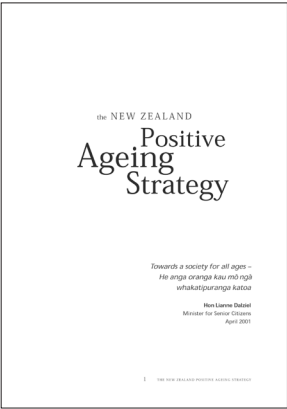
2 out of 2 GDSs in the Māori Affairs sector



23

Ministry of Social Development

# Positive Ageing Strategy



## Key data

Publication date:	April, 2001
Duration:	2001–NK
Number of pages:	24
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS116

### I. Strategic approach:

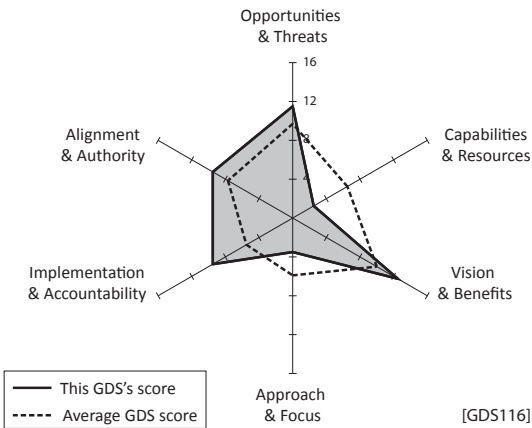
The approach is to identify gaps in current policy concerning older people in order to prioritise ten areas of focus which will incorporate positive ageing principles into the work of government departments.

### II. Rank:

62= out of 148 GDSs

5 out of the 9 GDSs in the Ministry of Social Development

7 out of 15 GDSs in the Social Services and Community sector



# Youth Development Strategy Aotearoa



## Key data

Publication date:	January, 2002
Duration:	2002–NK
Number of pages:	52
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS117

### I. Strategic approach:

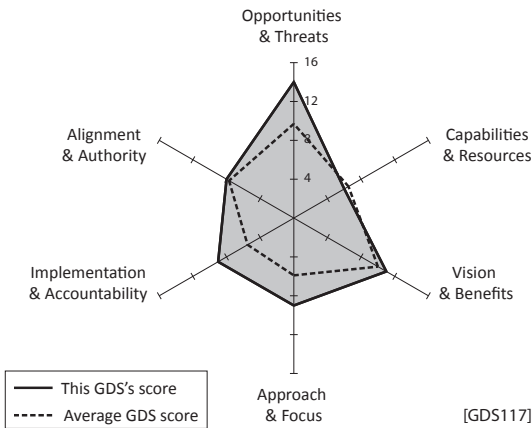
The approach is to articulate priorities that will inform work programmes designed for families, organisations and government to use to improve quality of life for youth.

### II. Rank:

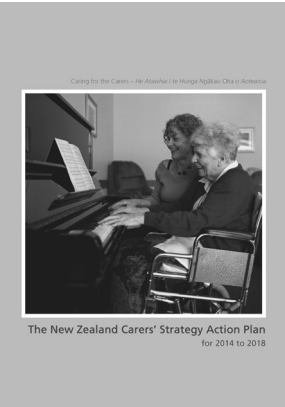
24= out of 148 GDSs

1 out of the 9 GDSs in the Ministry of Social Development

3 out of 15 GDSs in the Social Services and Community sector



# Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa



## Key data

Publication date:	February, 2014
Duration:	2014–2018
Number of pages:	32
Signed by:	Crown only
This GDS replaces:	<i>Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa</i> (2008)
Jointly held with:	Not applicable
Transferred from:	Not applicable

**2018 GDS Index** GDS118

### I. Strategic approach:

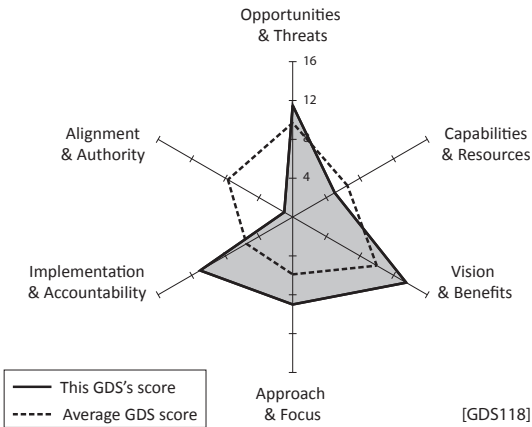
The approach is to improve the care sector by delivering action plans involving both MSD and carers’ representative bodies.

### II. Rank:

53= out of 148 GDSs

4 out of the 9 GDSs in the Ministry of Social Development

6 out of 15 GDSs in the Social Services and Community sector



# Disability Action Plan



## Key data

Publication date:	May, 2014
Duration:	2014–2018
Number of pages:	18
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

**2018 GDS Index** GDS119

### I. Strategic approach:

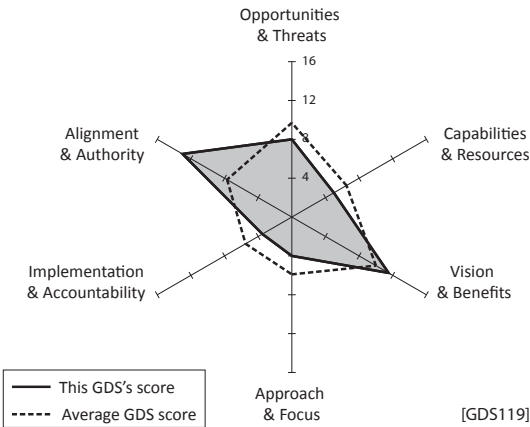
The approach is to share four priority areas for government agencies to work together alongside disabled persons’ organisations to progress action for disabled people.

### II. Rank:

77= out of 148 GDSs

6 out of the 9 GDSs in the Ministry of Social Development

8 out of 15 GDSs in the Social Services and Community sector



# Disability Strategy 2016



## Key data

Publication date:	November, 2016
Duration:	2016-2026
Number of pages:	52
Signed by:	Crown only
This GDS replaces:	<i>Disability Strategy (2001) (MoH)</i>
Jointly held with:	Ministry of Health
Transferred from:	Not applicable

## 2018 GDS Index

GDS120

### I. Strategic approach:

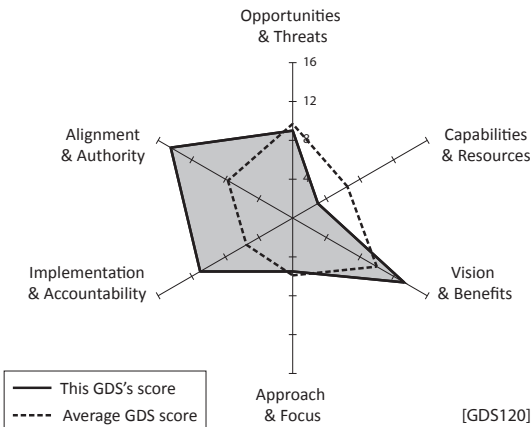
The approach is to ensure people with disabilities are given an equal opportunity in society and barriers are removed as much as possible by government following the principles in the Disability Convention.

### II. Rank:

28 out of 148 GDSs

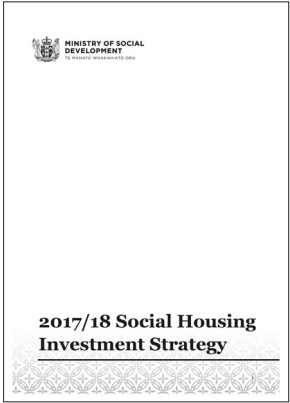
2 out of the 9 GDSs in the Ministry of Social Development

4 out of 15 GDSs in the Social Services and Community sector



[GDS120]

# Social Housing Investment Strategy



## Key data

Publication date:	August, 2017
Duration:	2017-NK
Number of pages:	24
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS121

### I. Strategic approach:

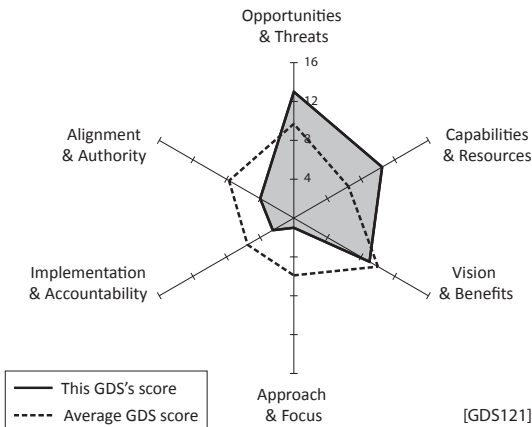
The approach is to identify the most effective interventions in social housing so that MSD can prioritise these investments and give users the best possible outcomes.

### II. Rank:

97= out of 148 GDSs

7 out of the 9 GDSs in the Ministry of Social Development

11 out of 15 GDSs in the Social Services and Community sector



[GDS121]



# Youth Investment Strategy



## Key data

Publication date:	September, 2017
Duration:	2017-2020
Number of pages:	20
Signed by:	Department staff (other than CE) only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS122

### I. Strategic approach:

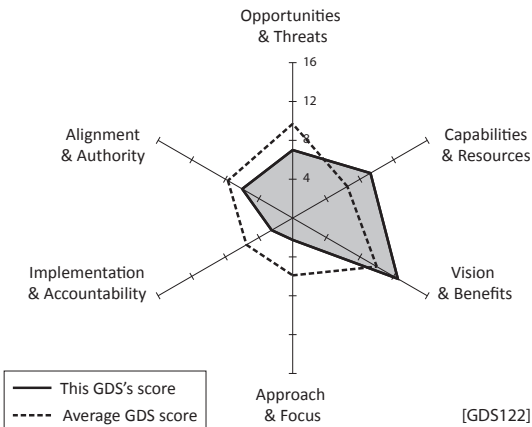
The approach is to target research that delivers information needed to create policy which enhances young people's experience of New Zealand.

### II. Rank:

103 out of 148 GDSs

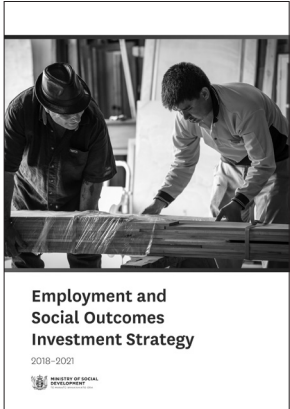
8 out of the 9 GDSs in the Ministry of Social Development

12 out of 15 GDSs in the Social Services and Community sector



[GDS122]

# Employment and Social Outcomes Investment Strategy



## Key data

Publication date:	October, 2018
Duration:	2018-2021
Number of pages:	32
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS123

### I. Strategic approach:

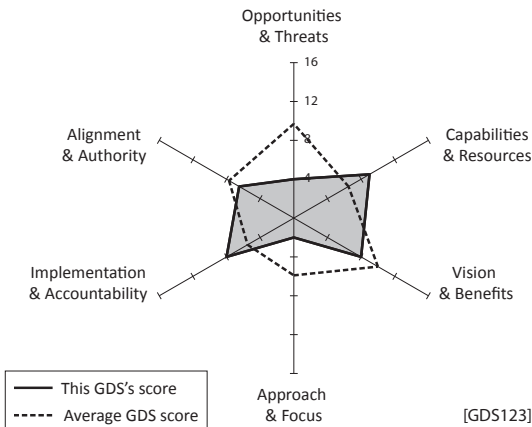
The approach is to prioritise key issues in order to better allocate resources to those working age beneficiaries to ensure best possible employment and social outcomes in the long run for both benefit recipients and the government.

### II. Rank:

109 out of 148 GDSs

9 out of the 9 GDSs in the Ministry of Social Development

13 out of 15 GDSs in the Social Services and Community sector



[GDS123]

# Sign Language Strategy



### Key data

Publication date:	October, 2018
Duration:	2018-2023
Number of pages:	27
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS124

#### I. Strategic approach:

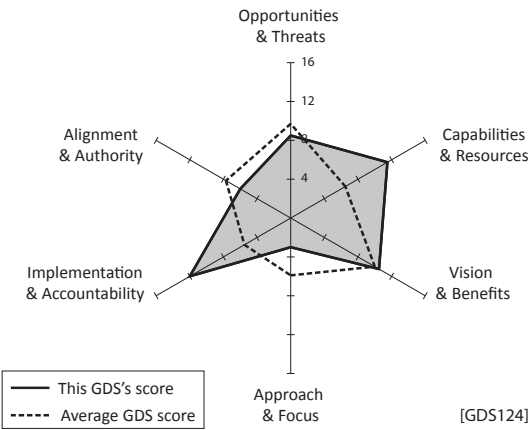
The approach is to implement and prioritise goals to encourage NZSL usage to ensure that it is used by the public sector.

#### II. Rank:

50= out of 148 GDSs

3 out of the 9 GDSs in the Ministry of Social Development

5 out of 15 GDSs in the Social Services and Community sector

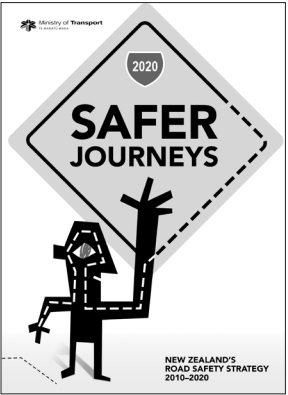


[GDS124]

24

Ministry of Transport

# Safer Journeys: Road Safety Strategy 2010–2020



## Key data

Publication date:	March, 2010
Duration:	2010–2020
Number of pages:	48
Signed by:	Crown only
This GDS replaces:	<i>Road Safety to 2010</i> (2003) [and] <i>Driver Fatigue Strategy</i> (2007)
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS125

### I. Strategic approach:

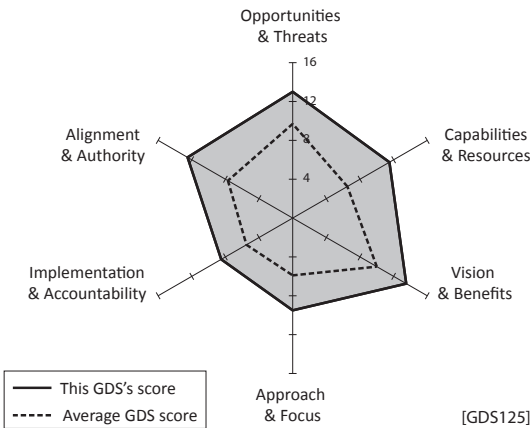
The approach is to isolate priority areas (towards 2020) to increase road safety, with adjustments to objectives being made as needed.

### II. Rank:

4= out of 148 GDSs

1 out of the 9 GDSs in the Ministry of Transport

1 out of 19 GDSs in the Economic Development and Infrastructure sector



# National Airspace Policy



## Key data

Publication date:	April, 2012
Duration:	2012–NK
Number of pages:	10
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS126

### I. Strategic approach:

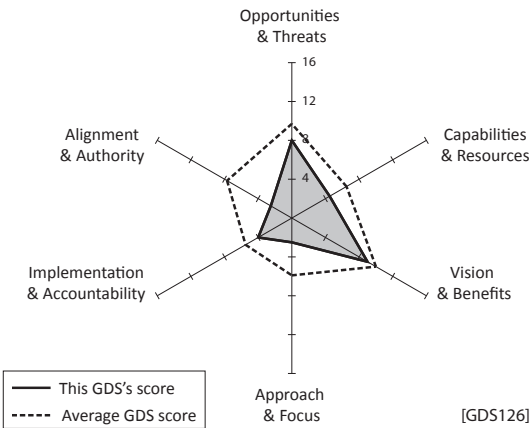
The approach is to oversee the implementation of a policy framework which will deliver desired principles to the airspace industry.

### II. Rank:

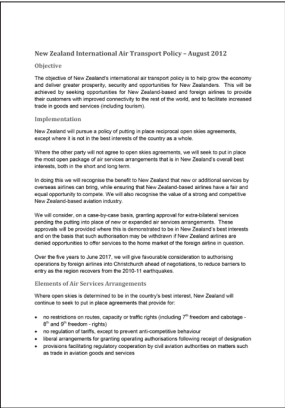
129= out of 148 GDSs

7 out of the 9 GDSs in the Ministry of Transport

16 out of 19 GDSs in the Economic Development and Infrastructure sector



# International Air Transport Policy



## Key data

Publication date:	August, 2012
Duration:	2012–NK
Number of pages:	4
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS127

### I. Strategic approach:

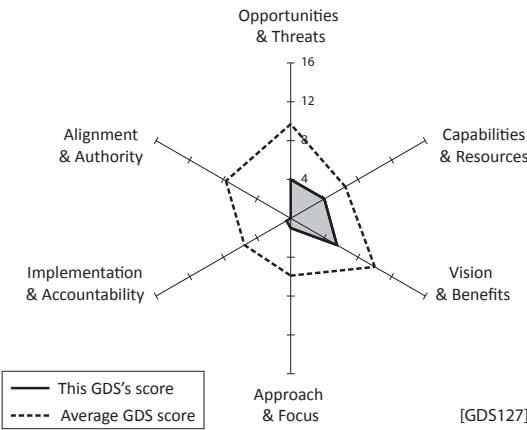
The approach is to seek opportunities for New Zealand and foreign airlines to better utilise resources in order to help connect New Zealand with the rest of the world.

### II. Rank:

148 out of 148 GDSs

9 out of the 9 GDSs in the Ministry of Transport

19 out of 19 GDSs in the Economic Development and Infrastructure sector



# Intelligent Transport Systems Technology Action Plan



## Key data

Publication date:	May, 2014
Duration:	2014–2018
Number of pages:	36
Signed by:	Crown only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS128

### I. Strategic approach:

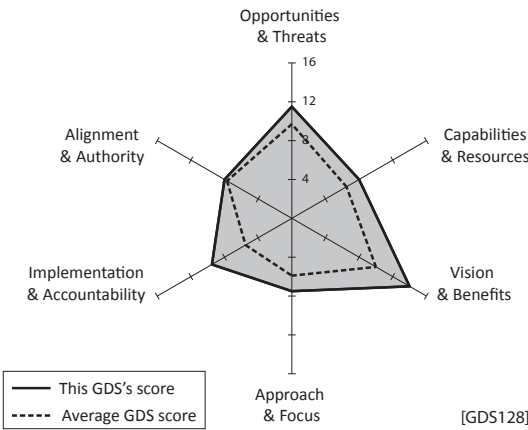
The approach is to support the government’s four long-term goals for the transport system by enabling MoT, NZTA and other transport/data agencies to implement intelligent transport systems over the next five years or more.

### II. Rank:

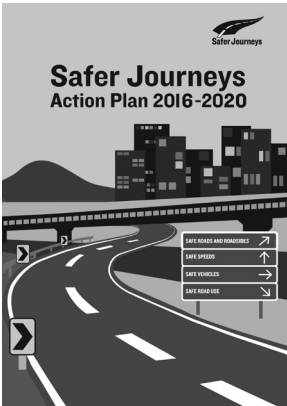
20 out of 148 GDSs

3 out of the 9 GDSs in the Ministry of Transport

6 out of 19 GDSs in the Economic Development and Infrastructure sector



# Safer Journeys: Action Plan 2016–2020



## Key data

Publication date:	March, 2016
Duration:	2016–2020
Number of pages:	28
Signed by:	Other (not Crown or department staff)
This GDS replaces:	<i>Safer Journeys Action Plan (2013)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

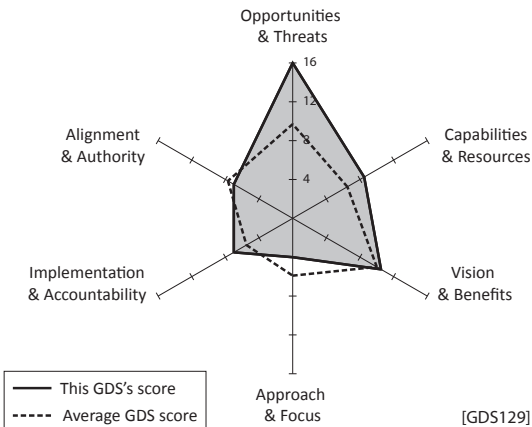
GDS129

### I. Strategic approach:

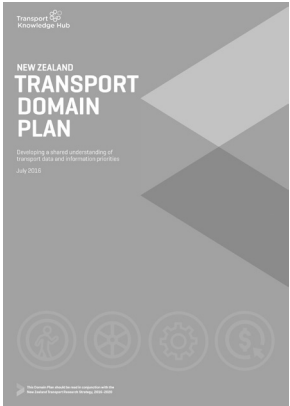
The approach is to increase road safety by making motorcycling safer, ensuring roads and roadsides are improved, and the safety of vehicles is improved.

### II. Rank:

- 41= out of 148 GDSs
- 4= out of the 9 GDSs in the Ministry of Transport
- 7= out of 19 GDSs in the Economic Development and Infrastructure sector



# Transport Domain Plan



## Key data

Publication date:	July, 2016
Duration:	2016–NK
Number of pages:	48
Signed by:	Crown and Chief Executives
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

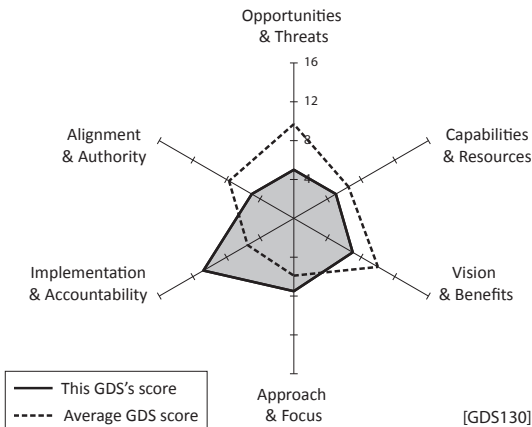
GDS130

### I. Strategic approach:

The approach is to develop a system to share transport statistics, data and information between transport-related government departments to ensure transport in New Zealand produces value in the long-term.

### II. Rank:

- 96 out of 148 GDSs
- 6 out of the 9 GDSs in the Ministry of Transport
- 13 out of 19 GDSs in the Economic Development and Infrastructure sector



# Transport Research Strategy



## Key data

Publication date:	July, 2016
Duration:	2016–2020
Number of pages:	32
Signed by:	Crown and Chief Executive
This GDS replaces:	<i>Transport Research Strategy (2007)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS131

### I. Strategic approach:

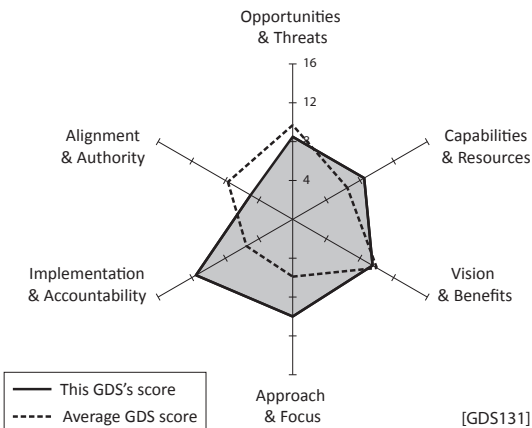
The approach is to identify necessary research within the transport sector and increase collaboration between stakeholders so that the economic and social benefits of transport are maximised.

### II. Rank:

41= out of 148 GDSs

4= out of the 9 GDSs in the Ministry of Transport

7= out of 19 GDSs in the Economic Development and Infrastructure sector



# Framework for Shaping Our Transport System



## Key data

Publication date:	June, 2018
Duration:	2018–NK
Number of pages:	8
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS132

### I. Strategic approach:

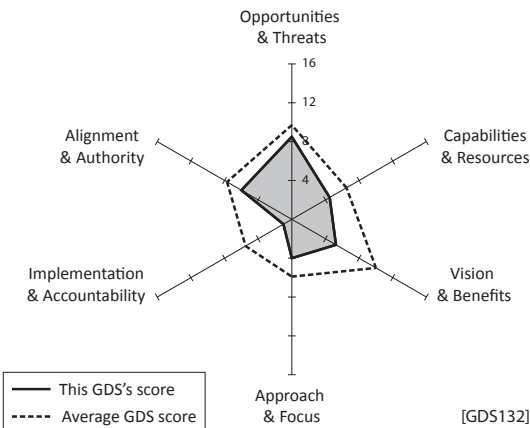
The approach is to identify the best case scenario for integration of all modes of transport by critically assessing all options.

### II. Rank:

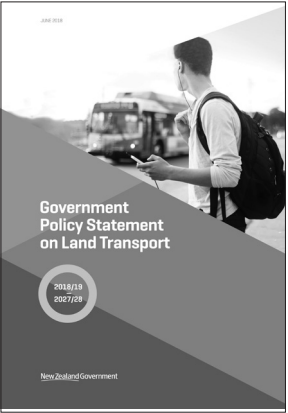
134 out of 148 GDSs

8 out of the 9 GDSs in the Ministry of Transport

17 out of 19 GDSs in the Economic Development and Infrastructure sector



# Government Policy Statement on Land Transport



**Key data**

Publication date:	June, 2018
Duration:	2018–2027
Number of pages:	68
Signed by:	Crown only
This GDS replaces:	<i>Government Policy Statement on Land Transport (2014)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

**2018 GDS Index**

GDS133

**I. Strategic approach:**

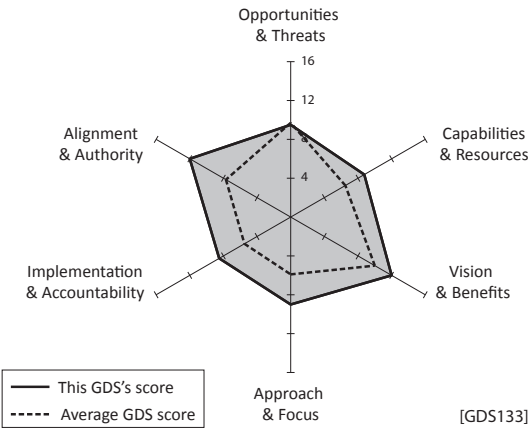
The approach is to invest in four strategic priorities which will deliver more efficiency and safety within the future transport system.

**II. Rank:**

19 out of 148 GDSs

2 out of the 9 GDSs in the Ministry of Transport

5 out of 19 GDSs in the Economic Development and Infrastructure sector



[GDS133]

25

New Zealand Customs Service

# Customs 2020



## Key data

Publication date:	September, 2015
Duration:	2015–2020
Number of pages:	46
Signed by:	Chief Executive only
This GDS replaces:	<i>Towards Customs 2020</i> (2013)
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS134

### I. Strategic approach:

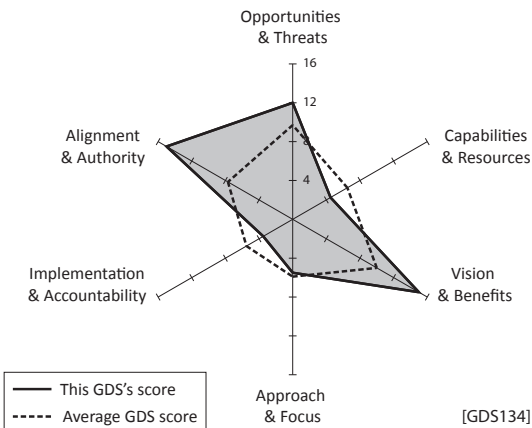
The approach is to make customs compliance easy to do and hard to avoid by modernising the border and enhancing services to ensure New Zealand is well-protected.

### II. Rank:

30= out of 148 GDSs

1 out of the 1 GDSs in the New Zealand Customs Service

3 out of 8 GDSs in the External sector



[GDS134]

# 26

## New Zealand Security Intelligence Service

New Zealand Security  
Intelligence Service: GDS135



# Diversity and Inclusion Strategy 2017–2020



## Key data

Publication date:	April, 2018
Duration:	2017–2020
Number of pages:	44
Signed by:	Chief Executives only
This GDS replaces:	Not applicable
Jointly held with:	Government Communications Security Bureau
Transferred from:	Not applicable

## 2018 GDS Index

GDS135

### I. Strategic approach:

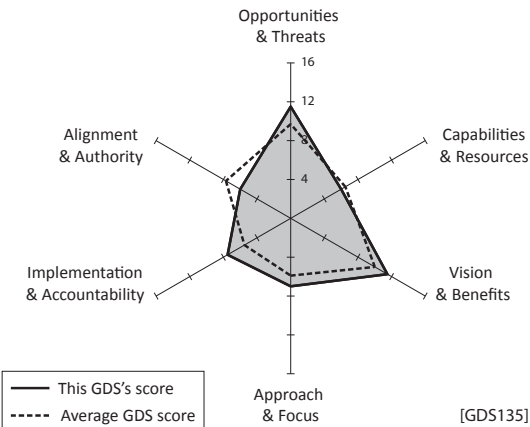
The approach is to support initiatives within the department which will increase both gender and ethnic diversity of staff and the New Zealand Intelligence Community.

### II. Rank:

59= out of 148 GDSs

1 out of the 1 GDSs in the New Zealand Security Intelligence Service

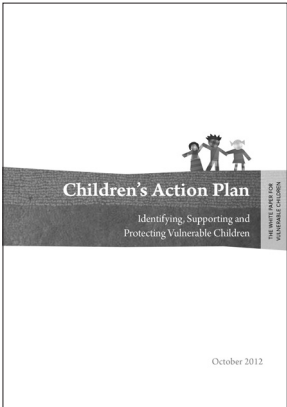
7 out of 18 GDSs in the Finance and Government Administration sector



# 27

Oranga Tamariki  
—Ministry  
for Children

# Children’s Action Plan



## Key data

Publication date:	October, 2012
Duration:	2012–NK
Number of pages:	16
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Ministry of Social Development

## 2018 GDS Index

GDS136

### I. Strategic approach:

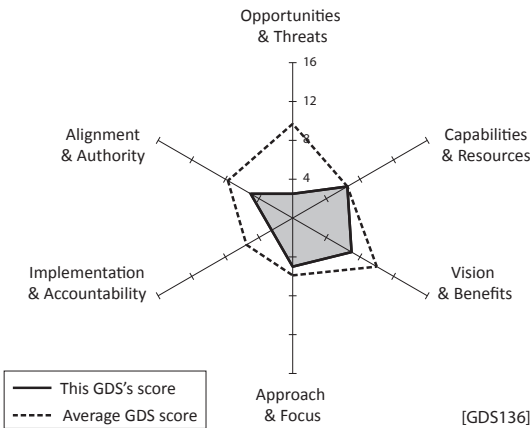
The approach is to coordinate a flexible cross-agency set of objectives to be implemented over a five-year period, which will contribute to the reduction of negative child abuse and neglect statistics.

### II. Rank:

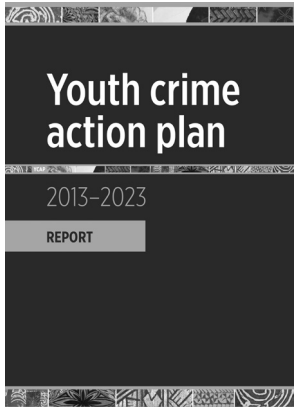
135 out of 148 GDSs

2 out of the 2 GDSs in Oranga Tamariki—Ministry for Children

15 out of 15 GDSs in the Social Services and Community sector



# Youth Justice Work Programme



## Key data

Publication date:	October, 2013
Duration:	2013–2023
Number of pages:	72
Signed by:	Crown only
This GDS replaces:	<i>Youth Offending Strategy</i> (2002)
Jointly held with:	Not applicable
Transferred from:	Ministry of Justice (previously called <i>Youth Crime Action Plan</i> )

## 2018 GDS Index

GDS137

### I. Strategic approach:

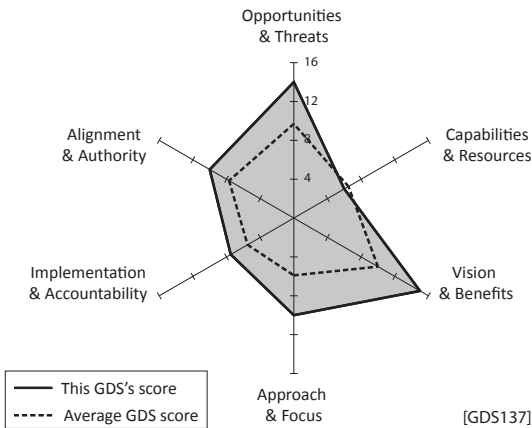
The approach is to continue collaborations across agencies and communities and build on previous strategies concerning youth crime, as well as the *Children's Action Plan* and Whānau Ora, to set out best practice measures for the next ten years.

### II. Rank:

12= out of 148 GDSs

1 out of the 2 GDSs in Oranga Tamariki—Ministry for Children

2 out of 15 GDSs in the Social Services and Community sector



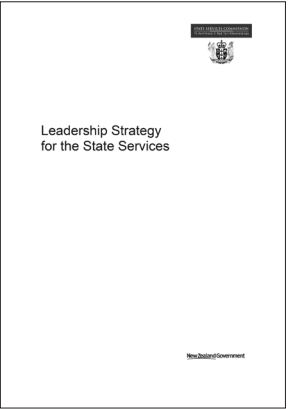
# 28

**Serious  
Fraud Office**

# 29

**State Services  
Commission**

# Leadership Strategy for the State Services



## Key data

Publication date:	November, 2013
Duration:	2013–NK
Number of pages:	10
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS138

### I. Strategic approach:

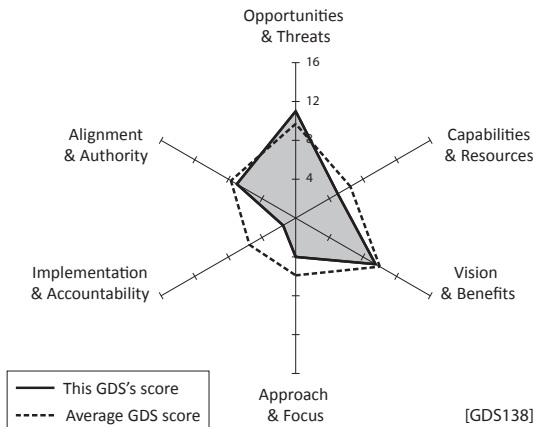
The approach is to focus on developing talented people for leadership roles throughout the public sector.

### II. Rank:

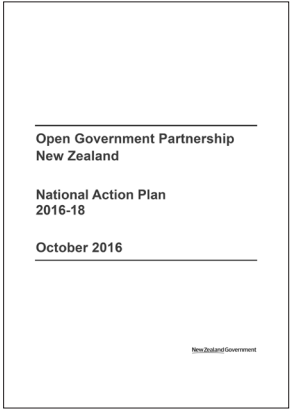
108 out of 148 GDSs

2 out of the 2 GDSs in the State Services Commission

12 out of 18 GDSs in the Finance and Government Administration sector



# Open Government Partnership



## Key data

Publication date:	October, 2016
Duration:	2016–2018
Number of pages:	22
Signed by:	Chief Executive only
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS139

### I. Strategic approach:

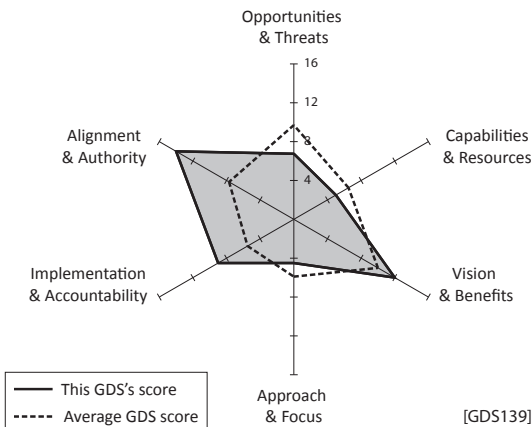
The approach is to improve transparency and cooperation between government departments to work together to solve issues which require a collective approach.

### II. Rank:

52 out of 148 GDSs

1 out of the 2 GDSs in the State Services Commission

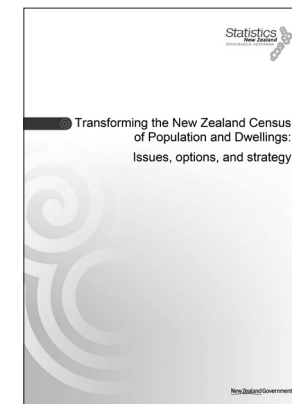
6 out of 18 GDSs in the Finance and Government Administration sector



# 30

Statistics  
New Zealand

## Transforming the New Zealand Census of Population and Dwellings



### Key data

Publication date:	April, 2012
Duration:	2012–2030
Number of pages:	46
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

### 2018 GDS Index

GDS140

#### I. Strategic approach:

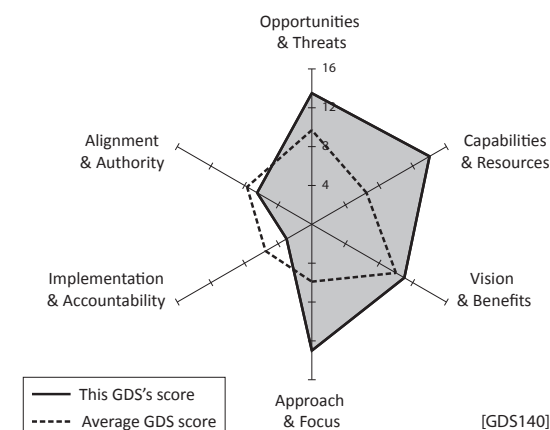
The approach is to focus on the future direction of the current census model, whilst developing and testing alternate long-term options.

#### II. Rank:

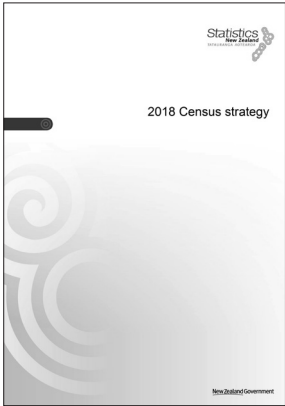
17 out of 148 GDSs

1 out of the 6 GDSs in the  
Statistics New Zealand

1 out of 18 GDSs in the  
Finance and Government  
Administration sector



# 2018 Census Strategy



## Key data

Publication date:	September, 2016
Duration:	2016–NK
Number of pages:	16
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS141

### I. Strategic approach:

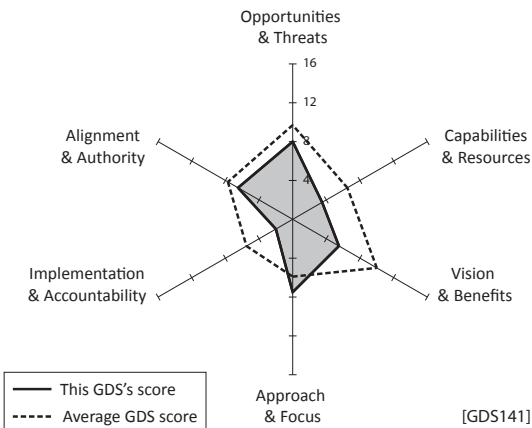
The approach is to modernise the 2018 Census in order to achieve strategic goals related to improving its data quality and its usage for researchers and citizens.

### II. Rank:

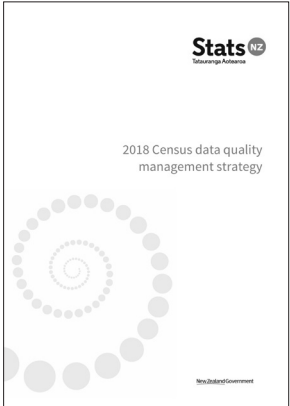
121 out of 148 GDSs

3 out of the 6 GDSs in the Statistics New Zealand

14 out of 18 GDSs in the Finance and Government Administration sector



# 2018 Census Data Quality Management Strategy



## Key data

Publication date:	July, 2017
Duration:	2017–NK
Number of pages:	22
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS142

### I. Strategic approach:

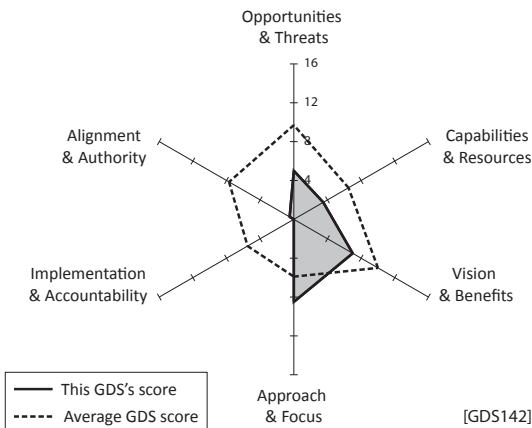
The approach is to improve the data quality for the 2018 Census so the data is fit for purpose and gives value to New Zealanders and other customers.

### II. Rank:

141 out of 148 GDSs

6 out of the 6 GDSs in the Statistics New Zealand

18 out of 18 GDSs in the Finance and Government Administration sector



# Open Data Action Plan



## Key data

Publication date:	July, 2017
Duration:	2017-2020
Number of pages:	6
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS143

### I. Strategic approach:

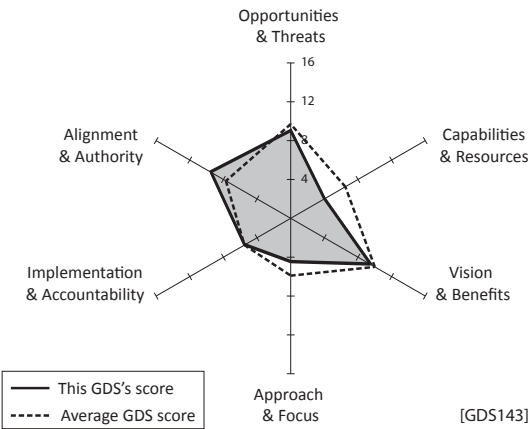
The approach is to encourage government departments to make their data open in an effective way to increase public transparency.

### II. Rank:

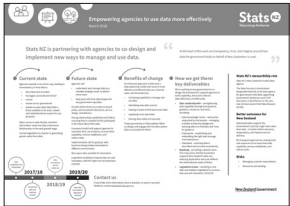
88= out of 148 GDSs

2 out of the 6 GDSs in the Statistics New Zealand

9 out of 18 GDSs in the Finance and Government Administration sector



# Empowering Agencies to Use Data More Effectively



## Key data

Publication date:	March, 2018
Duration:	2018-NK
Number of pages:	1
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS144

### I. Strategic approach:

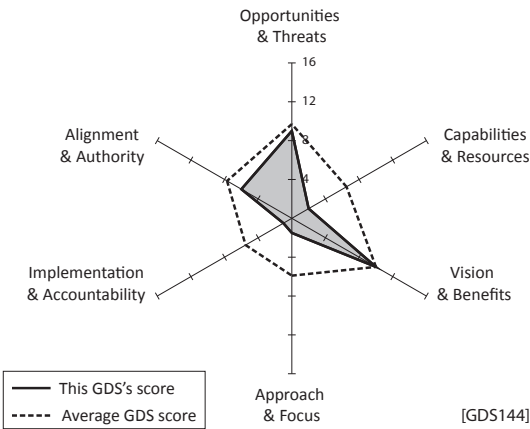
The approach is to collaborate with other agencies to co-design new ways to use and manage data.

### II. Rank:

133 out of 148 GDSs

4 out of the 6 GDSs in the Statistics New Zealand

15 out of 18 GDSs in the Finance and Government Administration sector



# Data Strategy and Roadmap for New Zealand



## Key data

Publication date:	October, 2018
Duration:	2018–NK
Number of pages:	20
Signed by:	Not signed
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS145

### I. Strategic approach:

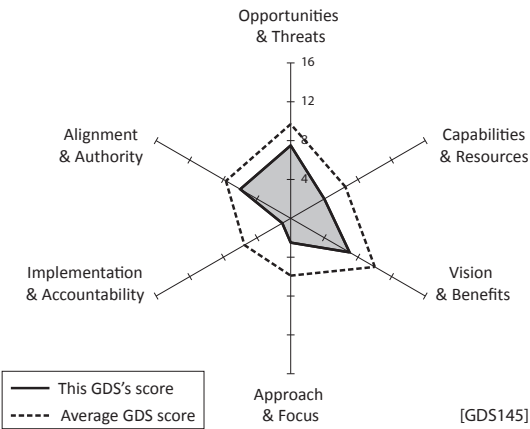
The approach is to focus on partnerships and improving technology to create better value from data for all New Zealanders.

### II. Rank:

136= out of 148 GDSs

5 out of the 6 GDSs in the Statistics New Zealand

16 out of 18 GDSs in the Finance and Government Administration sector



[GDS145]

# 31

Te Kāhui  
Whakamana Rua  
Tekau mā Iwa—  
Pike River  
Recovery Agency

Te Kāhui Whakamana Rua Tekau mā Iwa  
—Pike River Recovery Agency: No GDSs



32

The Treasury

# Thirty Year New Zealand Infrastructure Plan



## Key data

Publication date:	August, 2015
Duration:	2015–2045
Number of pages:	86
Signed by:	Crown and other (not Crown or department staff)
This GDS replaces:	Not applicable
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index

GDS146

### I. Strategic approach:

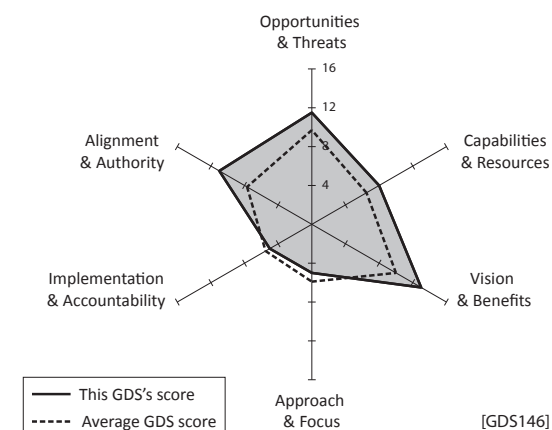
The approach is to collaborate with many government departments and local governments to ensure infrastructure is upgraded to face future issues and changes, and continue to improve the quality of life of all New Zealanders.

### II. Rank:

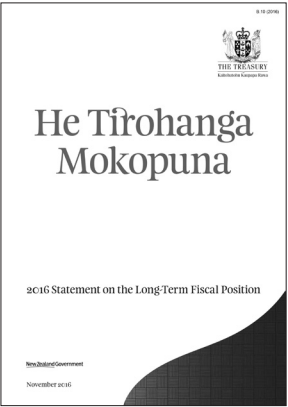
38= out of 148 GDSs

1 out of the 3 GDSs in  
the Treasury

2= out of 18 GDSs in the  
Finance and Government  
Administration sector



# He Tirohanga Mokopuna – 2016 Statement on the Long-term Fiscal Position



## Key data

Publication date:	November, 2016
Duration:	2016–2020
Number of pages:	74
Signed by:	Chief Executive only
This GDS replaces:	<i>Affording Our Future: Statement on New Zealand’s Long-term Fiscal Position (2013)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index GDS147

### I. Strategic approach:

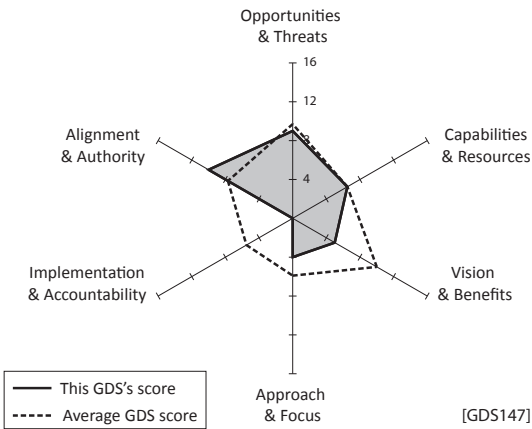
The approach is to use a long-term scope to ensure that the economy is grown in a way consistent with wellbeing principles.

### II. Rank:

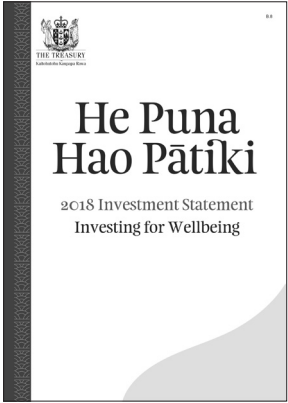
117= out of 148 GDSs

3 out of the 3 GDSs in the Treasury

13 out of 18 GDSs in the Finance and Government Administration sector



# He Puna Hao Pātiki – 2018 Investment Statement



## Key data

Publication date:	March, 2018
Duration:	2018–2022
Number of pages:	192
Signed by:	Chief Executive only
This GDS replaces:	<i>Investment Statement: Managing the Crown’s Balance Sheet (2014)</i>
Jointly held with:	Not applicable
Transferred from:	Not applicable

## 2018 GDS Index GDS148

### I. Strategic approach:

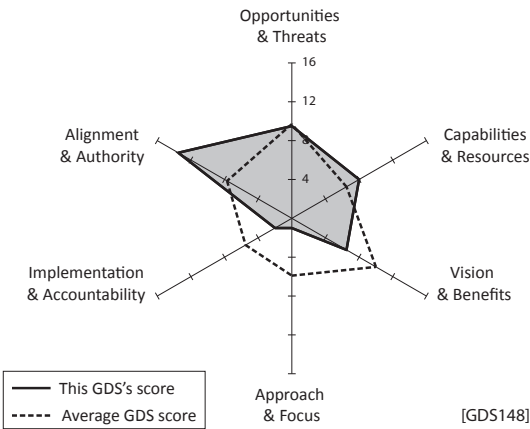
The approach is to manage the government’s balance sheet using both financial performance and non-financial performance indicators, and to review the performance of government departments and their contribution to the public.

### II. Rank:

94= out of 148 GDSs

2 out of the 3 GDSs in the Treasury

10= out of 18 GDSs in the Finance and Government Administration sector



## Index

<b>A</b>	• 'Ala Mo'ui – Pathways to Pacific Health and Wellbeing	154	<b>Hou</b> – Women's Strategy	202	<b>MPI and MfE)</b>	• Essential Freshwater (jointly held between MPI and MfE)	102	<b>Systems Technology Action Plan</b>	• National of Curious Minds – He Whenua Hihiri   Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)	113	<b>P</b>	• Pacific Economic Strategy	115											
	• Ambulance Service Strategy	147												• Children's Action Plan	202	• International Air Transport Policy	190	• Pacific Languages Framework	79					
	• Animal Welfare Matters	86												• Clean Healthy Air for All New Zealanders	98	• International Development Policy Statement	133	• Pacific Strategy	63					
	• Antarctic and Southern Ocean Science	134												• Crown Property Strategy	75	• International Education Strategy – He Rautaki Mātauranga A Ao	131	• Palliative Care Strategy	139					
	• Aquaculture Strategy and Five-year Action Plan to Support Aquaculture	85												• Cultural Sector Strategic Framework	77	• International Student Wellbeing Strategy	130	• Pasifika Education Plan	125					
• Archives 2057 Strategy	58	• Customs 2020	198	• Framework for Shaping Our Transport System	195	• Investment Attraction Strategy	114	• National Airspace Policy	189	• Pharmacy Action Plan	163													
<b>B</b>	• Biodiversity Strategy	42	<b>D</b>	214	<b>G</b>	• Government Policy Statement on Land Transport	196	<b>K</b>	• Ka Hikitia – Accelerating Success: The Māori Education Strategy	127	<b>R</b>	• Primary Health Care Strategy	140											
	• Biosecurity 2025	88												• Growing and Protecting New Zealand	91	• National Civil Defence Emergency Management Strategy	60	• Power of 'Where' Drives New Zealand's Success	69					
	• Biosecurity Statement	81												• Defence Capability Plan 2014	121	• National Compliance Strategy	48	• Primary Health Care Strategy	140					
	• Biosecurity Science Strategy for New Zealand – Mahere Rautaki Putaiao Whakamaru													• Defence White Paper 2016	122	• National Drug Policy 2015	160	• Primary Sector Science Roadmap – Te Ao Tūroa	90					
	• Cadastre 2034													70	• Disability Action Plan	181	• National Education Strategy 2010–2030	45	• Public Housing Plan	171				
• Cadmium and New Zealand Agriculture and Horticulture	83	• Disability Strategy 2016 (jointly held between MSD and MoH)	165	• He Korowai Oranga – Māori Health Strategy	155	• Leadership Strategy for the State Services	206	• National Health IT Plan Update	152	• Reduced Waiting Times for Public Hospital Elective Services	138													
<b>C</b>	• Campylobacter Risk Management Strategy 2017	89	• Disability Strategy 2016 (jointly held between MSD and MoH)	182	• He Puna Hao Pātiki – 2018 Investment Statement	219	<b>L</b>	• Living Well with Diabetes	161	<b>M</b>	• Māori Housing Network Investment Strategy	176	<b>O</b>	• Oil Emergency Response Strategy	107	<b>S</b>	• Safer Journeys: Action Plan 2016–2020	192						
	• Cancer Control Strategy	144	• Disability Support Services Strategic Plan	157	• He Tirohanga Mokopuna – 2016 Statement on the Long-term Fiscal Position	218													• Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)	47	• National Historic Heritage Strategy	50	• Refugee Settlement	111
	• Cancer Health Information Strategy	159	• Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)	65	• He Whāriki Maurua – Business with Māori Strategy	72													• Mātauranga Whakauka Taiao – Environmental Education for Sustainability (jointly held between DoC and MfE)	100	• National Plan for Child Cancer Services in New Zealand	148	• Research and Science Information Standard for New Zealand Fisheries	84
	• Cancer Plan	156	• Diversity and Inclusion Strategy 2017–2020 (jointly held between GCSB and NZSIS)	200	• He Whare Āhuru He Oranga Tāngata – The Māori Housing Strategy	112													• Medicines New Zealand	146	• National Statement of Science Investment	116	• Rising to the Challenge – The Mental Health and Addiction Service Development Plan	150
	• Care Closer to Home	153	• Diversity and Inclusion Strategy 2018–2028	136	• Health and Safety at Work Strategy	119													• Mental Health and Addiction Workforce Action Plan	169	• National Statement of Science Investment	116	• Safer Journeys: Road Safety Strategy 2010–2020	188
• Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa	180	• Employment and Social Outcomes Investment Strategy	185	• Health and Safety Strategy 2016–2020	52	• Nation of Curious Minds – He Whenua Hihiri   Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)	129	• Our Corporate Strategy	67	• Safer Journeys: Road Safety Strategy 2010–2020	87													
• 2018 Census Data Quality Management Strategy	211	<b>E</b>	213	142	162	44	<b>N</b>	• Nation of Curious Minds – He Whenua Hihiri   Te Mahara: A National Strategic Plan for Science In Society (jointly held between MoE and MBIE)	129	• Our People Strategy	135	<b>S</b>	• Social Housing Investment Strategy	183										
• 2018 Census Strategy	210														• Health of Older People Strategy	142	• Our Drug and Alcohol Strategy Through to 2020	51	• Shared Interests in Freshwater	103				
• Change Lives Shape Futures: Investing in Better Mental Health for Offenders	53														• Health Strategy 2016	162	• Our Māori Strategy – Te Haerenga	173	• Sign Language Strategy	186				
• Change Lives Shape Futures: Reducing Re-offending Among Māori	54														• Hector's and Maui's Dolphin Threat Management Plan	99	• Our Science Strategy – Rautaki Putaiao	101	• Sexual and Reproductive Health Strategy – Phase One	141				
• Change Lives Shape Futures: Wahine - E rere ana ki te Pae	55														• Hitting the Mark – Our Strategic Plan to 2045	99	• Outcomes Framework	74	• Shared Interests in Freshwater	103				
		• Implementing Medicines New Zealand	158	• Health and Safety Strategy 2016–2020	52			• Our People Strategy	135	• Sign Language Strategy	186													
		• Information Systems Strategic Plan	46	• Health of Older People Strategy	142			• Our People Strategy	135	• Sign Language Strategy	186													
		• Intelligent Transport	191	• Health Strategy 2016	162			• Our People Strategy	135	• Sign Language Strategy	186													
				• Hector's and Maui's Dolphin Threat Management Plan	99			• Our People Strategy	135	• Sign Language Strategy	186													
				• Hitting the Mark – Our Strategic Plan to 2045	99			• Our People Strategy	135	• Sign Language Strategy	186													
				• Implementing Medicines New Zealand	158			• Our People Strategy	135	• Sign Language Strategy	186													
				• Information Systems Strategic Plan	46			• Our People Strategy	135	• Sign Language Strategy	186													
				• Intelligent Transport	191			• Our People Strategy	135	• Sign Language Strategy	186													

	• Strategy to 2040 – He Kai Kei Aku Ringa	110	<b>W</b>	• Waste Strategy	97
	• Strategy to Prevent and Minimise Gambling Harm	164		• Whāia Te Ao Mārama – The Māori Disability Action Plan	167
	• Subantarctic Islands Research Strategy	43		• Whāia Te Ao Mārama – The Māori Disability Action Plan for Disability Support Services	149
	• Suicide Prevention Action Plan	151		• Where I Live; How I Live – Disability Support Services Community Residential Support Services Strategy	168
	• Suicide Prevention Strategy	145			
<b>T</b>	• Tau Mai Te Reo – The Māori Language in Education Strategy	126	<b>Y</b>	• Youth Development Strategy Aotearoa	179
	• Te Huri Mōhiotanga Hei Uara: Nga Tohutohu Rautaki Ki 2030 – Turning Knowledge into Value: Strategic Directions to 2030	57		• Youth Health 2002	143
	• Te Rautaki Reo Māori – Māori Language Strategy 2014	175		• Youth Investment Strategy	184
	• Tertiary Education Strategy 2014 (was jointly held between MBIE and MoE but then became solely MoE)	128		• Youth Justice Work Programme (previously called Youth Crime Action Plan)	203
	• Thirty Year New Zealand Infrastructure Plan	217			
	• Topographic Strategy	73			
	• Tourism Strategy 2016	117			
	• Transforming the New Zealand Census of Population and Dwellings	209			
	• Transport Domain Plan	193			
	• Transport Research Strategy	194			
<b>U</b>	• Urban Design Protocol	95			
<b>V</b>	• Vision Mātauranga	106			



**MCGUINNESS INSTITUTE**  
TE HONONGA WAKA