

Working Paper 2015/08

Tables Collating and Ranking Government Department Strategies in Operation as at 30 June 2015

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Author	McGuinness Institute
Research team includes	Wendy McGuinness, Madeleine Foreman, Renata Mokena-Lodge, George Spittle, Hannah Steiner and Annie McGuinness
Designers and Editors	Freya Sadgrove and Sun Jeong
For further information	<p>McGuinness Institute Phone (04) 499 8888 Level 1A, 15 Allen Street PO Box 24222 Wellington 6011 New Zealand www.mcguinnessinstitute.org</p>
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This publication forms part of the *GDS Index NZ*. The full set of documents can be found at www.gdsindexnz.org:

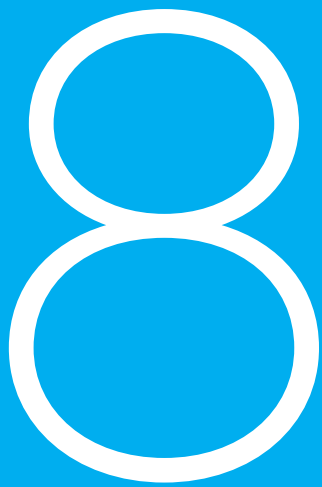
Working Paper 2015/04: Methodology for the Government Department Strategies Index New Zealand

Working Paper 2015/07: List of Government Department Strategies Between 1 July 1994 and 30 June 2015

Working Paper 2015/08: Tables Collating and Ranking Government Department Strategies in Operation as at 30 June 2015

Working Paper 2015/09: Profiles Scoring Government Department Strategies in Operation as at 30 June 2015

Working Paper 2015/10: Analysis of Government Department Strategies Between 1 July 1994 and 30 June 2015—An overview



GDS Index NZ Tables

How to read the eight GDS Index NZ Tables

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Table 1: List of GDSs in operation by department (a–z) as at 30 June 2015 (including deletions and additions from 1 July 2014)

Table 2: List of GDSs by title (a–z)

Table 3: List of GDSs by department and departmental agency (a–z)

Table 4: List of GDSs by sector (a–z)

Table 5: 134 GDSs by rank

Table 6: 28 departments and one departmental agency by rank

Table 7: 10 sectors by rank

Table 8: 134 GDSs by date published

For the purposes of this updated Index, the list of the 134 government department strategies (GDSs) is a list of all GDSs in operation as at 30 June 2015.

The methodology of how this list was collected is detailed in *Working Paper 2014/02: Analysis of Government Department Strategies Between 1 July 1994 and 30 June 2014 – An overview*.

This update to the *GDS Index NZ* was completed in August 2015. For more information on the methodology of this update and about each element and sub-element of the GDS scorecard, please refer to *Working Paper 2015/04: Methodology for the Government Department Strategies Index New Zealand*. A glossary of key terms is provided at the back of the *Methodology*.

Tables 2 to 4 act as a table of contents for readers who wish to look at the data by strategy, by department or by sector. Each row of every table refers to one of the 134 GDSs.

Throughout our analysis of these GDSs, our interest was not in generating the score per se but in discovering how the strategy compares with (i) the other 134 strategies, (ii) the strategies within its department and (iii) the strategies within its sector. Hence, we have organised this data to take into account these three different perspectives (see Tables 5 to 7).

The last column of each table shows the rank of each GDS out of 134, which also indicates the order in which the profiles appear in *Working Paper 2015/09: Profiles Scoring Government Department Strategies in Operation as at 30 June 2015*.

**Table 1: List of GDSs in operation by department (a–z) as at 30 June 2015
(including deletions and additions from 1 July 2014)**

	Government department or departmental agency	Sector	Government department strategies (GDSs) as at 30 June 2014	
1	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector	[GDS001]	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha
			–	–
2	Crown Law Office	Finance and Government Administration Sector	–	–
3	Department of Conservation	Environment Sector	[GDS002]	The New Zealand Biodiversity Strategy
			[GDS003]	New Zealand Subantarctic Islands Research Strategy
			[GDS004]	Hector's and Maui's Dolphin Threat Management Plan
			[GDS005]	New Zealand Sea Lion Species Management Plan: 2009–2014
			[GDS006]	Science Counts! The Department of Conservation's Strategic Science and Research Priorities 2011–2016
4	Department of Corrections	Justice Sector	[GDS007]	Drug and Alcohol Strategy 2009–2014
			[GDS008]	Creating Lasting Change: Strategy 2011–2015 (Year One)
			[GDS009]	National Historic Heritage Strategy 2013
			[GDS010]	Youth Strategy – Reducing Re-offending by Young People
5	Department of Internal Affairs	Māori, Other Populations & Cultural Sector	[GDS011]	New Generation National Library: Strategic Directions to 2017
			[GDS012]	National Civil Defence Emergency Management Strategy
			[GDS013]	Government ICT Strategy and Action Plan to 2017
			[GDS014]	Result 10 Blueprint: A Strategy for Digital Public Services
6	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	[GDS015]	Tackling Methamphetamine: An Action Plan
			[GDS016]	New Zealand's Cyber Security Strategy
			[GDS017]	Measures to Improve Youth Mental Health
7	Education Review Office	Education & Science Sector	–	–
8	Government Communications Security Bureau	Finance and Government Administration Sector	–	–
9	Inland Revenue Department	Finance and Government Administration Sector	–	–
10	Land Information New Zealand	Primary Industries Sector	[GDS018]	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information
			[GDS019]	Geodetic Physical Infrastructure Strategy
			[GDS020]	The Power of 'Where' Drives New Zealand's Success
			[GDS021]	He Whāriki Maurua: Business with Māori Strategy 2013–2016
			[GDS022]	New Zealand Positioning Strategy 2014
11	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector	[GDS023]	New Zealand Arts, Cultural and Heritage Tourism Strategy to 2015
			–	–

TABLE 1: LIST OF GDSS IN OPERATION BY DEPARTMENT (A–Z) AS AT 30 JUNE 2015 (INCLUDING DELETIONS AND ADDITIONS FROM 1 JULY 2014)

GDS Deletions Between 1 July 2014 and 30 June 2015 (-)	GDS Additions Between 1 July 2014 and 30 June 2015 (+)	Government department strategies (GDSs) as at 30 June 2015	
		[GDS001]	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha
	Community in Mind, Hei Puāwai Waitaha – a flourishing Waitaha: Strategy for rebuilding health and wellbeing in greater Christchurch	[GDS002]	Community in Mind, Hei Puāwai Waitaha – a flourishing Waitaha: Strategy for rebuilding health and wellbeing in greater Christchurch
	-	-	-
		[GDS003]	The New Zealand Biodiversity Strategy
		[GDS004]	New Zealand Subantarctic Islands Research Strategy
		[GDS005]	Hector’s and Maui’s Dolphin Threat Management Plan
		[GDS006]	New Zealand Sea Lion Species Management Plan: 2009–2014
		[GDS007]	Science Counts! The Department of Conservation’s Strategic Science and Research Priorities 2011–2016
X		-	-
		[GDS008]	Creating Lasting Change: Strategy 2011–2015 (Year One)
		[GDS009]	National Historic Heritage Strategy 2013
		[GDS010]	Youth Strategy – Reducing Re-offending by Young People
	RR25%: Reducing Re-offending Strategy 2014 – 2017: Year One	[GDS011]	RR25%: Reducing Re-offending Strategy 2014 – 2017: Year One
X		-	-
[Moved to DPMC]			
		[GDS012]	Government ICT Strategy and Action Plan to 2017
		[GDS013]	Result 10 Blueprint: A Strategy for Digital Public Services
	[Moved from DIA]	[GDS014]	National Civil Defence Emergency Management Strategy
		[GDS015]	Tackling Methamphetamine: An Action Plan
		[GDS016]	New Zealand’s Cyber Security Strategy
		[GDS017]	Measures to Improve Youth Mental Health
	-	-	-
	-	-	-
	-	-	-
		[GDS018]	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information
X		-	-
X		-	-
		[GDS019]	He Whāriki Maurua: Business with Māori Strategy 2013–2016
		[GDS020]	New Zealand Positioning Strategy 2014
	Cadastrre 2034: A 10-20 Year Strategy for developing the cadastral system: Knowing the ‘where’ of land-related rights	[GDS021]	Cadastrre 2034: A 10-20 Year Strategy for developing the cadastral system: Knowing the ‘where’ of land-related rights
	Topographic Strategy	[GDS022]	Topographic Strategy
X		-	-
	Cultural Sector Strategic Framework 2014–2018	[GDS023]	Cultural Sector Strategic Framework 2014–2018

TABLE 1: LIST OF GDSS IN OPERATION BY DEPARTMENT (A–Z) AS AT 30 JUNE 2015 (INCLUDING DELETIONS AND ADDITIONS FROM 1 JULY 2014)

	Government department or departmental agency	Sector	Government department strategies (GDSS) as at 30 June 2014
12	Ministry for Primary Industries	Primary Industries Sector	[GDS024] Marine Protected Areas: Policy and Implementation Plan
			[GDS025] New Zealand's Climate Change Solutions: Sustainable Land Management and Climate Change: Plan of Action: A Partnership Approach
			[GDS026] A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru
			[GDS027] Harvest Strategy Standard for New Zealand Fisheries
			[GDS028] Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits
			[GDS029] National Fisheries Plan for Deepwater and Middle-depth Fisheries
			[GDS030] National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015
			[GDS031] Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum
			[GDS032] Pest Management National Plan of Action
			[GDS033] The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture
			[GDS034] Our Strategy 2030: Growing and Protecting New Zealand
			[GDS035] Draft National Fisheries Plan for Inshore Finfish
			[GDS036] Draft National Fisheries Plan for Inshore Shellfish
			[GDS037] Draft National Fisheries Plan for Freshwater
			[GDS038] 'Future Directions for the Border Sector'
[GDS039] National Plan of Action for the Conservation and Management of Sharks 2013			
[GDS040] National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries			
[GDS041] Listeria Risk Management Strategy			
[GDS042] Salmonella Risk Management Strategy			
[GDS043] Campylobacter Risk Management Strategy			
13	Ministry for the Environment	Environment Sector	[GDS044] New Zealand Packaging Accord 2004
			[GDS045] New Zealand Urban Design Protocol
			[GDS046] New Zealand's National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants
			[GDS047] Meeting the Challenges of Future Flooding in New Zealand
			[GDS048] Water Research Strategy
			[GDS049] The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency
			[GDS050] Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard
			[GDS051] Rena: Long-term Environmental Recovery Plan
			[GDS052] Freshwater Reform: 2013 and Beyond
			[GDS053] A Framework for Environmental Reporting in New Zealand
14	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector	[GDS054] Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People
			[GDS055] Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Hauora me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015
			[GDS056] Our Future Together: New Zealand Settlement Strategy
			[GDS057] New Zealand Energy Strategy to 2050: Powering our Future: Towards a Sustainable Low Emissions Energy System
			[GDS058] Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption
			[GDS059] New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential
			[GDS060] New Zealand Energy Efficiency and Conservation Strategy 2011–2016
			[GDS061] Refugee Settlement: New Zealand Resettlement Strategy
			[GDS062] Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership
			[GDS063] The Business Growth Agenda: Future Direction 2014
–	–		
–	–		
15	Ministry of Defence	External Sector	[GDS064] Defence White Paper 2010
			[GDS065] Defence Capability Plan
			[GDS066] Defence Capability Plan
16	Ministry of Education	Education & Science Sector	[GDS067] Success for All: Every School, Every Child: Building an Inclusive Education System
			[GDS068] The New Zealand School Property Strategy 2011–2021
			[GDS069] Leadership Statement for International Education, Version One
			[GDS070] Pasifika Education Plan 2013–2017
			[GDS071] Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy
			[GDS072] Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017
[GDS073] Tertiary Education Strategy 2014–2019			
–	–		

TABLE 1: LIST OF GDSS IN OPERATION BY DEPARTMENT (A–Z) AS AT 30 JUNE 2015 (INCLUDING DELETIONS AND ADDITIONS FROM 1 JULY 2014)

GDS Deletions Between 1 July 2014 and 30 June 2015 (-)	GDS Additions Between 1 July 2014 and 30 June 2015 (+)	Government department strategies (GDSs) as at 30 June 2015	
		[GDS024]	Marine Protected Areas: Policy and Implementation Plan
X		–	–
		[GDS025]	A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru
		[GDS026]	Harvest Strategy Standard for New Zealand Fisheries
		[GDS027]	Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits
		[GDS028]	National Fisheries Plan for Deepwater and Middle-depth Fisheries
		[GDS029]	National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015
		[GDS030]	Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum
		[GDS031]	Pest Management National Plan of Action
		[GDS032]	The Government’s Aquaculture Strategy and Five-year Action Plan to Support Aquaculture
		[GDS033]	Our Strategy 2030: Growing and Protecting New Zealand
		[GDS034]	Draft National Fisheries Plan for Inshore Finfish
		[GDS035]	Draft National Fisheries Plan for Inshore Shellfish
		[GDS036]	Draft National Fisheries Plan for Freshwater
		[GDS037]	‘Future Directions for the Border Sector’
		[GDS038]	National Plan of Action for the Conservation and Management of Sharks 2013
		[GDS039]	National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries
		[GDS040]	Listeria Risk Management Strategy
		[GDS041]	Salmonella Risk Management Strategy
		[GDS042]	Campylobacter Risk Management Strategy
X		–	–
		[GDS043]	New Zealand Urban Design Protocol
		[GDS044]	New Zealand’s National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants
X		–	–
		[GDS045]	Water Research Strategy
		[GDS046]	The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency
		[GDS047]	Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard
		[GDS048]	Rena: Long-term Environmental Recovery Plan
		[GDS049]	Freshwater Reform: 2013 and Beyond
		[GDS050]	A Framework for Environmental Reporting in New Zealand
		[GDS051]	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People
		[GDS052]	Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumarū me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015
X		–	–
X		–	–
		[GDS053]	Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption
		[GDS054]	New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential
		[GDS055]	New Zealand Energy Efficiency and Conservation Strategy 2011–2016
		[GDS056]	Refugee Settlement: New Zealand Resettlement Strategy
		[GDS057]	Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership
		[GDS058]	The Business Growth Agenda: Future Direction 2014
	He Whare Āhuru He Oranga Tāngata – the Māori Housing Strategy: Directions 2014 to 2025	[GDS059]	He Whare Āhuru He Oranga Tāngata – the Māori Housing Strategy: Directions 2014 to 2025
	The New Zealand Migrant Settlement and Integration Strategy	[GDS060]	The New Zealand Migrant Settlement and Integration Strategy
		[GDS061]	Defence White Paper 2010
X		–	–
		[GDS062]	Defence Capability Plan
		[GDS063]	Success for All: Every School, Every Child: Building an Inclusive Education System
		[GDS064]	The New Zealand School Property Strategy 2011–2021
		[GDS065]	Leadership Statement for International Education, Version One
		[GDS066]	Pasifika Education Plan 2013–2017
		[GDS067]	Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy
		[GDS068]	Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017
		[GDS069]	Tertiary Education Strategy 2014–2019
	A Nation of Curious Minds, He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society	[GDS070]	A Nation of Curious Minds, He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society

TABLE 1: LIST OF GDSs IN OPERATION BY DEPARTMENT (A–Z) AS AT 30 JUNE 2015 (INCLUDING DELETIONS AND ADDITIONS FROM 1 JULY 2014)

	Government department or departmental agency	Sector	Government department strategies (GDSs) as at 30 June 2014	
17	Ministry of Foreign Affairs and Trade	External Sector	[GDS074]	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020
			[GDS075]	Latin America: A Revised Approach
			[GDS076]	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries]
			[GDS077]	Opening Doors to India: New Zealand’s 2015 Vision
			[GDS078]	Opening Doors to China: New Zealand’s 2015 Vision
			[GDS079]	International Development Group Strategic Plan 2012–2015: Development that Delivers
			[GDS080]	Advancing With Australia: New Zealand Inc Australia Strategy
			[GDS081]	Opening Doors to the Gulf Region: The New Zealand Inc Strategy
			[GDS082]	New Zealand’s ASEAN Partnership: One Pathway to Ten Nations
18	Ministry of Health	Health Sector	[GDS083]	Reduced Waiting Times for Public Hospital Elective Services
			[GDS084]	The New Zealand Health Strategy
			[GDS085]	The New Zealand Palliative Care Strategy
			[GDS086]	The Primary Health Care Strategy
			[GDS087]	The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga
			[GDS088]	Sexual and Reproductive Health Strategy: Phase One
			[GDS089]	Health of Older People Strategy
			[GDS090]	Youth Health: A Guide to Action
			[GDS091]	The New Zealand Cancer Control Strategy
			[GDS092]	New Zealand Suicide Prevention Strategy 2006–2016
			[GDS093]	National Drug Policy 2007–2012
			[GDS094]	Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders
			[GDS095]	National Health Emergency Plan
			[GDS096]	The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care
			[GDS097]	Actioning Medicines New Zealand 2010
			[GDS098]	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16
			[GDS099]	Better, Sooner, More Convenient Health Care in the Community
			[GDS100]	National Health Emergency Plan: Mass Casualty Action Plan
			[GDS101]	Disability Support Services Strategic Plan 2010 to 2014: Towards a More Flexible Disability Support System: Nothing for Us Without Us
			[GDS102]	Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017
			[GDS103]	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017
			[GDS104]	Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16
			[GDS105]	New Zealand Suicide Prevention Action Plan 2013–2016
			[GDS106]	National Health IT Plan Update
			[GDS107]	National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013)
			[GDS108]	National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition
			[GDS109]	Care Closer to Home
			[GDS110]	‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2014–2018
			[GDS111]	The Guide to He Korowai Oranga: Māori Health Strategy 2014
			–	–
			–	–
19	Ministry of Justice	Justice Sector	[GDS112]	Strengthening New Zealand’s Resistance to Organised Crime: An All-of-government Response August 2011
			[GDS113]	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan
			[GDS114]	Youth Crime Action Plan 2013–2023 Report
20	Ministry of Maori Development	Māori, Other Populations & Cultural Sector	–	–
21	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector	[GDS115]	The Pacific Languages Framework

TABLE 1: LIST OF GDSS IN OPERATION BY DEPARTMENT (A–Z) AS AT 30 JUNE 2015 (INCLUDING DELETIONS AND ADDITIONS FROM 1 JULY 2014)

GDS Deletions Between 1 July 2014 and 30 June 2015 (-)	GDS Additions Between 1 July 2014 and 30 June 2015 (+)	Government department strategies (GDSs) as at 30 June 2015	
		[GDS071]	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020
		[GDS072]	Latin America: A Revised Approach
		[GDS073]	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries]
		[GDS074]	Opening Doors to India: New Zealand’s 2015 Vision
		[GDS075]	Opening Doors to China: New Zealand’s 2015 Vision
		[GDS076]	International Development Group Strategic Plan 2012–2015: Development that Delivers
		[GDS077]	Advancing With Australia: New Zealand Inc Australia Strategy
		[GDS078]	Opening Doors to the Gulf Region: The New Zealand Inc Strategy
		[GDS079]	New Zealand’s ASEAN Partnership: One Pathway to Ten Nations
		[GDS080]	Reduced Waiting Times for Public Hospital Elective Services
		[GDS081]	The New Zealand Health Strategy
		[GDS082]	The New Zealand Palliative Care Strategy
		[GDS083]	The Primary Health Care Strategy
		[GDS084]	The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga
		[GDS085]	Sexual and Reproductive Health Strategy: Phase One
		[GDS086]	Health of Older People Strategy
		[GDS087]	Youth Health: A Guide to Action
		[GDS088]	The New Zealand Cancer Control Strategy
		[GDS089]	New Zealand Suicide Prevention Strategy 2006–2016
		[GDS090]	National Drug Policy 2007–2012
		[GDS091]	Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders
		[GDS092]	National Health Emergency Plan
		[GDS093]	The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care
		[GDS094]	Actioning Medicines New Zealand 2010
		[GDS095]	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16
		[GDS096]	Better, Sooner, More Convenient Health Care in the Community
		[GDS097]	National Health Emergency Plan: Mass Casualty Action Plan
X		–	–
		[GDS098]	Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017
		[GDS099]	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017
		[GDS100]	Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16
		[GDS101]	New Zealand Suicide Prevention Action Plan 2013–2016
		[GDS102]	National Health IT Plan Update
		[GDS103]	National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013)
		[GDS104]	National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition
		[GDS105]	Care Closer to Home
		[GDS106]	‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2014–2018
		[GDS107]	The Guide to He Korowai Oranga: Māori Health Strategy 2014
	Disability Support Services Strategic Plan 2014-2018	[GDS108]	Disability Support Services Strategic Plan 2014-2018
	Implementing Medicines New Zealand 2015 to 2020	[GDS109]	Implementing Medicines New Zealand 2015 to 2020
		[GDS110]	Strengthening New Zealand’s Resistance to Organised Crime: An All-of-government Response August 2011
		[GDS111]	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan
		[GDS112]	Youth Crime Action Plan 2013–2023 Report
	Te Rautaki Reo Māori: Māori Language Strategy 2014	[GDS113]	Te Rautaki Reo Māori: Māori Language Strategy 2014
		[GDS114]	The Pacific Languages Framework

TABLE 1: LIST OF GDSs IN OPERATION BY DEPARTMENT (A–Z) AS AT 30 JUNE 2015 (INCLUDING DELETIONS AND ADDITIONS FROM 1 JULY 2014)

	Government department or departmental agency	Sector	Government department strategies (GDSs) as at 30 June 2014	
22	Ministry of Social Development	Social Development and Housing Sector	[GDS116]	Strengthening Families for Well-being: From Welfare to Well-being, mai i te toko i te ora ki te oranga: 5th Edition 1998
			[GDS117]	The New Zealand Positive Ageing Strategy
			[GDS118]	Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities
			[GDS119]	Youth Development Strategy Aotearoa: Action for Child and Youth Development
			[GDS120]	Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan
			[GDS121]	Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan
			[GDS122]	Children’s Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children
			[GDS123]	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers’ Strategy Action Plan for 2014 to 2018
			[GDS124]	Disability Action Plan 2014–2018: New Zealand’s Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy
			–	–
23	Ministry of Transport	Economic Development & Infrastructure Sector	[GDS125]	Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020
			[GDS126]	Connecting New Zealand: A Summary of the Government’s Policy Direction for Transport
			[GDS127]	Government Policy Statement on Land Transport Funding 2012/13–2021/22
			[GDS128]	National Airspace Policy of New Zealand
			[GDS129]	Safer Journeys: Action Plan 2013–2015
			[GDS130]	Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age
24	Ministry of Women’s Affairs	Māori, Other Populations & Cultural Sector	–	–
25	New Zealand Customs Service	External Sector	[GDS131]	Towards Customs 2020
26	Serious Fraud Office	Justice Sector	–	–
27	State Services Commission	Finance and Government Administration Sector	[GDS132]	Leadership Strategy for the State Services
28	Statistics New Zealand	Māori, Other Populations & Cultural Sector	[GDS133]	Statistics New Zealand: Strategic Plan 2010–20
			[GDS134]	Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy
29	The Treasury	Finance and Government Administration Sector	[GDS135]	National Infrastructure Plan 2011
			[GDS136]	Investment Statement: Managing the Crown’s Balance Sheet
Total number of GDSs:				136

TABLE 1: LIST OF GDSs IN OPERATION BY DEPARTMENT (A–Z) AS AT 30 JUNE 2015 (INCLUDING DELETIONS AND ADDITIONS FROM 1 JULY 2014)

GDS Deletions Between 1 July 2014 and 30 June 2015 (-)	GDS Additions Between 1 July 2014 and 30 June 2015 (+)	Government department strategies (GDSs) as at 30 June 2015	
X		–	–
		[GDS115]	The New Zealand Positive Ageing Strategy
		[GDS116]	Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities
		[GDS117]	Youth Development Strategy Aotearoa: Action for Child and Youth Development
		[GDS118]	Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan
		[GDS119]	Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan
		[GDS120]	Children’s Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children
		[GDS121]	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers’ Strategy Action Plan for 2014 to 2018
		[GDS122]	Disability Action Plan 2014–2018: New Zealand’s Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy
	Community Investment Strategy, June 2015	[GDS123]	Community Investment Strategy, June 2015
		[GDS124]	Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020
		[GDS125]	Connecting New Zealand: A Summary of the Government’s Policy Direction for Transport
		[GDS126]	Government Policy Statement on Land Transport Funding 2012/13–2021/22
		[GDS127]	National Airspace Policy of New Zealand
		[GDS128]	Safer Journeys: Action Plan 2013–2015
		[GDS129]	Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age
	–	–	–
		[GDS130]	Towards Customs 2020
	–	–	–
		[GDS131]	Leadership Strategy for the State Services
		[GDS132]	Statistics New Zealand: Strategic Plan 2010–20
		[GDS133]	Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy
X		–	–
		[GDS134]	Investment Statement: Managing the Crown’s Balance Sheet
14	12		134

Table 2: List of GDSs by title (a–z)

	Government department strategy (GDS)	Government department or departmental agency	Sector
1	A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS025]	Ministry for Primary Industries	Primary Industries Sector
2	A Framework for Environmental Reporting in New Zealand [GDS050]	Ministry for the Environment	Environment Sector
3	A Nation of Curious Minds, He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society [GDS70]	Ministry of Education	Education & Science Sector
4	Actioning Medicines New Zealand 2010 [GDS094]	Ministry of Health	Health Sector
5	Advancing With Australia: New Zealand Inc Australia Strategy [GDS077]	Ministry of Foreign Affairs and Trade	External Sector
6	'Ala Mo'ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS106]	Ministry of Health	Health Sector
7	Better, Sooner, More Convenient Health Care in the Community [GDS096]	Ministry of Health	Health Sector
8	Cadastre 2034: A 10–20 Year Strategy for developing the cadastral system: Knowing the 'where' of land-related rights [GDS021]	Land Information New Zealand	Primary Industries Sector
9	Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS030]	Ministry for Primary Industries	Primary Industries Sector
10	Campylobacter Risk Management Strategy [GDS042]	Ministry for Primary Industries	Primary Industries Sector
11	Care Closer to Home [GDS105]	Ministry of Health	Health Sector
12	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers' Strategy Action Plan for 2014 to 2018 [GDS121]	Ministry of Social Development	Social Development and Housing Sector
13	Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS120]	Ministry of Social Development	Social Development and Housing Sector
14	Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS047]	Ministry for the Environment	Environment Sector
15	Community in Mind, Hei Puāwai Waitaha – a flourishing Waitaha: Strategy for rebuilding health and wellbeing in greater Christchurch [GDS002]	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector
16	Community Investment Strategy, June 2015 [GDS123]	Ministry of Social Development	Social Development and Housing Sector
17	Connecting New Zealand: A Summary of the Government's Policy Direction for Transport [GDS125]	Ministry of Transport	Economic Development & Infrastructure Sector
18	Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008]	Department of Corrections	Justice Sector
19	Cultural Sector Strategic Framework 2014–2018 [GDS023]	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector
20	Defence Capability Plan [GDS062]	Ministry of Defence	External Sector
21	Defence White Paper 2010 [GDS061]	Ministry of Defence	External Sector
22	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS111]	Ministry of Justice	Justice Sector
23	Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS118]	Ministry of Social Development	Social Development and Housing Sector
24	Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS119]	Ministry of Social Development	Social Development and Housing Sector
25	Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS122]	Ministry of Social Development	Social Development and Housing Sector
26	Disability Support Services Strategic Plan 2014–2018 [GDS108]	Ministry of Health	Health Sector
27	Draft National Fisheries Plan for Freshwater [GDS036]	Ministry for Primary Industries	Primary Industries Sector
28	Draft National Fisheries Plan for Inshore Finfish [GDS034]	Ministry for Primary Industries	Primary Industries Sector
29	Draft National Fisheries Plan for Inshore Shellfish [GDS035]	Ministry for Primary Industries	Primary Industries Sector
30	Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS027]	Ministry for Primary Industries	Primary Industries Sector
31	Freshwater Reform: 2013 and Beyond [GDS049]	Ministry for the Environment	Environment Sector
32	'Future Directions for the Border Sector' [GDS037]	Ministry for Primary Industries	Primary Industries Sector
33	Government ICT Strategy and Action Plan to 2017 [GDS012]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
34	Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS126]	Ministry of Transport	Economic Development & Infrastructure Sector
35	Harvest Strategy Standard for New Zealand Fisheries [GDS026]	Ministry for Primary Industries	Primary Industries Sector
36	He Whare Āhuru He Oranga Tāngata – the Māori Housing Strategy: Directions 2014 to 2025 [GDS059]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
37	He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS019]	Land Information New Zealand	Primary Industries Sector
38	Health of Older People Strategy [GDS086]	Ministry of Health	Health Sector
39	Hector's and Maui's Dolphin Threat Management Plan [GDS005]	Department of Conservation	Environment Sector
40	Implementing Medicines New Zealand 2015 to 2020 [GDS109]	Ministry of Health	Health Sector
41	Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS129]	Ministry of Transport	Economic Development & Infrastructure Sector
42	International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS076]	Ministry of Foreign Affairs and Trade	External Sector

TABLE 2: LIST OF GDSS BY TITLE (A–Z)

Score																											Score (out of 96)	Rank (out of 134) See profile section.	
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority						
1.1 (out of 4)	1.2 (out of 4)	1.3 (out of 8)	Total (out of 16)	2.1 (out of 4)	2.2 (out of 4)	2.3 (out of 4)	2.4 (out of 4)	Total (out of 16)	3.1 (out of 8)	3.2 (out of 4)	3.3 (out of 4)	Total (out of 16)	4.1 (out of 4)	4.2 (out of 4)	4.3 (out of 4)	4.4 (out of 4)	Total (out of 16)	5.1 (out of 4)	5.2 (out of 4)	5.3 (out of 4)	5.4 (out of 4)	Total (out of 16)	6.1 (out of 4)	6.2 (out of 4)	6.3 (out of 4)	6.4 (out of 4)			Total (out of 16)
4.0	3.5	7.0	14.5	4.0	3.0	4.0	3.0	14.0	8.0	4.0	4.0	16.0	4.0	3.5	2.5	2.0	12.0	4.0	4.0	3.0	2.5	13.5	2.0	0.0	0.0	2.0	72.0	4	
1.5	1.5	4.0	7.0	3.0	2.5	0.0	0.5	6.0	7.0	4.0	2.0	13.0	2.0	1.0	2.5	1.5	7.0	0.5	0.5	0.5	0.0	1.5	1.0	4.0	4.0	2.0	11	45.5	74
3.0	1.0	6.5	10.5	3.5	2.0	2.0	0.5	8.0	7.0	4.0	4.0	15.0	4.0	1.0	2.5	4.0	11.5	3.5	2.5	2.5	3.0	11.5	2.0	0.0	0.0	0.0	2.0	58.5	29
3.0	0.5	2.0	5.5	2.5	1.0	0.5	0.5	4.5	3.5	1.5	1.5	6.5	3.0	1.0	1.5	0.0	5.5	1.5	0.0	0.0	0.0	1.5	3.5	0.0	0.0	4.0	7.5	31.0	127
3.5	1.0	4.0	8.5	2.0	1.0	0.0	0.0	3.0	3.0	2.0	2.0	7.0	3.5	0.0	2.0	2.0	7.5	2.0	0.0	0.0	0.0	2.0	0.5	4.0	0.0	4.0	8.5	36.5	114
2.5	2.0	6.5	11.0	3.0	1.0	0.5	1.0	5.5	5.0	4.0	4.0	13.0	4.0	2.0	2.0	1.0	9.0	3.5	1.0	0.5	0.0	5.0	4.0	0.0	0.0	4.0	8.0	51.5	52
3.5	4.0	7.0	14.5	3.5	1.0	0.0	0.5	5.0	6.0	2.0	1.0	9.0	1.0	0.0	2.0	0.0	3.0	4.0	0.0	0.0	0.0	4.0	1.0	0.0	0.0	2.0	3.0	38.5	110
3.5	2.0	7.0	12.5	3.0	4.0	2.5	3.5	13	6.0	3.0	1.0	10.0	3.5	1.0	2.5	1.0	8.0	3.5	1.0	1.0	1.0	6.5	1.5	2.0	2.0	4.0	9.5	59.5	26
1.5	3.5	7.5	12.5	2.0	3.0	0.0	3.5	8.5	6.5	3.0	3.0	12.5	2.5	1.5	4.0	0.5	8.5	3.0	0.0	1.5	1.5	6.0	0.0	0.0	0.0	0.0	0.0	48.0	63
3.0	3.0	7.5	13.5	2.5	4.0	0.5	0.0	7.0	8.0	3.0	3.0	14.0	3.5	3.0	2.0	0.0	8.5	3.0	1.5	1.5	0.0	6.0	3.0	0.0	0.0	0.0	3.0	52.0	47
2.5	0.0	1.0	3.5	0.0	3.0	0.0	0.5	3.5	2.0	3.0	1.0	6.0	0.0	0.0	1.0	0.0	1.0	0.5	0.0	0.0	0.0	0.5	0.0	2.0	0.0	2.0	4.0	18.5	134
2.0	3.0	6.5	11.5	3.0	1.0	0.5	0.5	5.0	6.5	4.0	3.0	13.5	4.0	2.0	1.0	2.0	9.0	3.0	3.5	3.0	1.5	11.0	1.0	4.0	0.0	4.0	9.0	59.0	27
0.0	1.0	1.5	2.5	3.0	2.5	0.0	1.0	6.5	2.0	2.0	3.0	7.0	3.5	0.5	1.0	0.0	5.0	1.5	0.5	0.5	0.0	2.5	1.0	4.0	4.0	4.0	13.0	36.5	114
1.5	4.0	8.0	13.5	2.0	1.5	0.0	0.5	4.0	6.0	4.0	3.5	13.5	2.5	3.5	2.0	1.5	9.5	4.0	4.0	3.5	3.0	14.5	3.5	0.0	0.0	2.0	5.5	60.5	23
3.0	2.5	2.5	8.0	1.5	2.0	1.0	1.5	6.0	2.5	2.5	1.0	6.0	3.0	1.5	1.5	1.0	7.0	2.5	1.0	1.0	1.0	5.5	1.5	4.0	0.0	4.0	9.5	42.0	96
2.5	0.5	5.5	8.5	2.5	2.5	3.0	3.0	11.0	5.5	4.0	2.5	12.0	3.0	2.0	3.0	0.5	8.5	3.0	2.0	4.0	1.0	10.0	2.0	4.0	4.0	2.0	12.0	62.0	20
3.0	4.0	6.0	13.0	3.0	2.5	3.5	2.0	11.0	7.0	3.5	2.0	12.5	2.0	1.0	2.0	0.0	5.0	3.0	0.0	0.5	0.0	3.5	1.5	0.0	4.0	2.0	7.5	52.5	44
2.0	0.0	3.0	5.0	3.0	3.5	0.0	0.0	6.5	3.0	2.5	1.5	7.0	2.5	0.0	0.0	0.0	2.5	1.5	0.0	0.0	0.0	1.5	2.0	4.0	4.0	4.0	14.0	36.5	114
3.5	2.0	8.0	13.5	3.0	2.5	2.0	2.0	9.5	7.0	2.0	2.0	11.0	3.5	3.0	3.0	1.5	11.0	2.5	2.5	2.0	2.0	9.0	0.0	2.0	4.0	2.0	8.0	62.0	20
2.0	2.5	6.5	11.0	3.5	4.0	2.5	4.0	14.0	3.0	1.5	3.0	7.5	0.0	0.0	0.0	0.5	0.5	3.0	0.0	0.5	0.5	4.0	3.0	4.0	4.0	4.0	15.0	52.0	47
2.0	4.0	5.5	11.5	3.5	4.0	3.5	4.0	15.0	4.0	2.5	3.0	9.5	2.0	0.0	2.0	1.0	5.0	3.5	0.0	0.0	0.0	3.5	0.5	4.0	4.0	4.0	12.5	57.0	36
3.0	4.0	7.0	14.0	3.5	0.5	4.0	1.0	9.0	8.0	3.0	4.0	15.0	2.0	2.0	3.0	0.0	7.0	1.0	2.5	3.5	0.0	7.0	2.5	4.0	0.0	4.0	10.5	62.5	19
0.5	3.0	7.0	10.5	2.0	0.0	0.5	0.0	2.5	5.0	2.0	4.0	11.0	3.5	1.0	1.0	0.0	5.5	2.0	2.5	3.5	0.0	8.0	2.0	2.0	2.0	2.0	8.0	45.5	74
1.5	3.5	4.5	9.5	3.5	4.0	0.5	3.0	11.0	7.5	3.5	4.0	15.0	4.0	1.5	1.0	0.0	6.5	1.0	3.0	3.0	1.0	8.0	2.5	2.0	4.0	2.0	10.5	60.5	23
2.5	1.0	4.5	8.0	3.5	0.5	0.5	0.5	5.0	6.0	3.0	2.5	11.5	3.5	0.5	0.0	0.0	4.0	2.0	1.0	0.5	0.0	3.5	3.0	4.0	0.0	4.0	11.0	43.0	90
2.0	1.0	6.5	9.5	2.5	1.5	1.5	1.0	6.5	5.5	4.0	2.0	11.5	3.5	3.0	1.5	1.0	9.0	2.5	1.5	1.5	0.5	6.0	3.5	2.0	2.0	2.0	9.5	52.0	47
2.0	2.0	3.5	7.5	2.0	1.5	0.0	0.0	3.5	4.5	3.0	3.0	10.5	3.5	0.5	3.5	0.0	7.5	2.0	2.0	3.5	0.0	7.5	3.5	0.0	0.0	0.0	3.5	40.0	105
2.5	2.5	5.0	10.0	2.5	1.5	0.5	1.0	5.5	4.5	3.0	3.0	10.5	3.5	2.5	1.5	0.0	7.5	2.0	2.0	3.5	0.0	7.5	3.5	0.0	0.0	0.0	3.5	44.5	81
3.0	3.0	4.5	10.5	2.5	1.5	0.0	0.0	4.0	4.0	3.0	2.5	9.5	3.0	0.5	3.5	0.0	7.0	2.5	2.0	3.5	0.0	8.0	2.5	0.0	0.0	0.0	2.5	41.5	101
2.5	1.0	4.0	7.5	1.5	1.0	0.5	0.5	3.5	6.5	3.5	1.0	11.0	4.0	0.5	3.0	0.0	7.5	3.0	2.5	3.0	0.0	8.5	0.0	0.0	0.0	4.0	4.0	42.0	96
1.0	4.0	7.0	12.0	2.5	1.5	0.0	0.0	4.0	5.0	3.0	2.5	10.5	2.5	1.5	2.0	1.0	7.0	3.5	2.0	0.0	0.0	5.5	1.5	2.0	2.0	2.0	8.5	47.5	66
1.5	1.5	1.0	4.0	3.0	2.5	1.0	1.0	7.5	2.0	1.0	2.0	5.0	4.0	0.5	1.0	1.0	4.5	1.5	0.0	0.0	0.0	1.5	1.0	0.0	4.0	2.0	7.0	29.5	128
3.5	0.5	7.0	11.0	3.5	3.0	1.5	2.0	10.0	7.5	4.0	4.0	15.5	4.0	2.5	2.0	1.0	9.5	4.0	1.5	1.0	0.0	6.5	0.5	4.0	4.0	4.0	12.5	65.0	16
2.5	3.0	4.5	10.0	2.5	3.0	4.0	4.0	13.5	5.5	2.5	2.0	10.0	2.5	0.5	3.0	0.0	6.0	1.0	0.5	0.5	1.0	3.0	3.0	4.0	4.0	4.0	15.0	57.5	31
2.0	1.0	2.0	5.0	0.5	0.5	0.0	0.0	1.0	5.5	1.5	3.5	10.5	1.5	0.5	1.0	1.0	4.0	3.5	2.5	1.0	0.0	7.0	2.5	0.0	0.0	2.0	4.5	32.0	126
3.0	1.5	4.0	8.5	1.0	1.5	2.0	1.5	6.0	7.5	3.5	2.5	13.5	3.5	1.5	1.0	2.0	8.0	2.0	1.5	1.0	1.0	5.5	1.0	2.0	0.0	2.0	5.0	46.5	70
2.5	0.0	4.0	6.5	3.0	2.5	0.0	0.0	5.5	7.0	3.0	0.5	10.5	4.0	3.0	3.0	0.0	10.0	3.0	1.0	0.0	0.0	4.0	0.5	4.0	4.0	4.0	12.5	49.0	62
1.0	3.5	7.0	11.5	2.5	3.5	0.0	0.0	6.0	6.0	4.0	3.0	13.0	3.5	0.0	1.0	0.5	5.0	4.0	3.0	3.0	0.0	10.0	2.5	4.0	0.0	2.0	8.5	54.0	40
1.5	4.0	7.5	13.0	4.0	4.0	0.5	1.0	9.5	5.5	3.5	2.5	11.5	2.5	3.5	1.0	1.0	8.0	2.5	1.5	1.0	0.0	5.0	0.5	0.0	0.0	0.0	0.5	47.5	66
3.0	2.5	7.0	12.5	2.5	2.0	1.5	1.5	7.5	6.0	3.5	1.0	10.5	3.5	3.0	2.0	1.5	10.0	3.0	1.5	1.5	0.5	6.5	2.5	0.0	0.0	4.0	6.5	53.5	41
3.0	3.5	5.0	11.5	3.5	3.5	0.0	1.0	8.0	7.0	3.0	4.0	14.0	4.0	2.0	1.5	0.0	7.5	3.5	1.5	1.5	3.0	9.5	4.0	4.0	4.0	4.0	16.0	66.5	12
3.0	0.0	2.0	5.0	3.0	2.5	4.0	3.0	12.5	5.0	3.0	3.5	11.5	2.5	0.5	1.0	1.0	5.0	1.0	3.0	3.0	0.0	7.0	2.5	4.0	4.0	4.0	14.5	55.5	39

TABLE 2: LIST OF GDSs BY TITLE (A–Z)

	Government department strategy (GDS)	Government department or departmental agency	Sector
43	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS073]	Ministry of Foreign Affairs and Trade	External Sector
44	Investment Statement: Managing the Crown's Balance Sheet [GDS134]	The Treasury	Finance and Government Administration Sector
45	Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS067]	Ministry of Education	Education & Science Sector
46	Latin America: A Revised Approach [GDS072]	Ministry of Foreign Affairs and Trade	External Sector
47	Leadership Statement for International Education, Version One [GDS065]	Ministry of Education	Education & Science Sector
48	Leadership Strategy for the State Services [GDS131]	State Services Commission	Finance and Government Administration Sector
49	Listeria Risk Management Strategy [GDS040]	Ministry for Primary Industries	Primary Industries Sector
50	Marine Protected Areas: Policy and Implementation Plan [GDS024]	Ministry for Primary Industries	Primary Industries Sector
51	Measures to Improve Youth Mental Health [GDS017]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
52	Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS091]	Ministry of Health	Health Sector
53	National Airspace Policy of New Zealand [GDS127]	Ministry of Transport	Economic Development & Infrastructure Sector
54	National Civil Defence Emergency Management Strategy [GDS014]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
55	National Drug Policy 2007–2012 [GDS090]	Ministry of Health	Health Sector
56	National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS028]	Ministry for Primary Industries	Primary Industries Sector
57	National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS029]	Ministry for Primary Industries	Primary Industries Sector
58	National Health Emergency Plan [GDS092]	Ministry of Health	Health Sector
59	National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS103]	Ministry of Health	Health Sector
60	National Health Emergency Plan: Mass Casualty Action Plan [GDS097]	Ministry of Health	Health Sector
61	National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS104]	Ministry of Health	Health Sector
62	National Health IT Plan Update [GDS102]	Ministry of Health	Health Sector
63	National Historic Heritage Strategy 2013 [GDS009]	Department of Corrections	Justice Sector
64	National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS039]	Ministry for Primary Industries	Primary Industries Sector
65	National Plan of Action for the Conservation and Management of Sharks 2013 [GDS038]	Ministry for Primary Industries	Primary Industries Sector
66	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS071]	Ministry of Foreign Affairs and Trade	External Sector
67	New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS055]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
68	New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS054]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
69	New Zealand Positioning Strategy 2014 [GDS020]	Land Information New Zealand	Primary Industries Sector
70	New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS006]	Department of Conservation	Environment Sector
71	New Zealand Subantarctic Islands Research Strategy [GDS004]	Department of Conservation	Environment Sector
72	New Zealand Suicide Prevention Action Plan 2013–2016 [GDS101]	Ministry of Health	Health Sector
73	New Zealand Suicide Prevention Strategy 2006–2016 [GDS089]	Ministry of Health	Health Sector
74	New Zealand Urban Design Protocol [GDS043]	Ministry for the Environment	Environment Sector
75	New Zealand's Cyber Security Strategy [GDS016]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
76	New Zealand's ASEAN Partnership: One Pathway to Ten Nations [GDS079]	Ministry of Foreign Affairs and Trade	External Sector
77	New Zealand's National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS044]	Ministry for the Environment	Environment Sector
78	Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS053]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
79	Opening Doors to China: New Zealand's 2015 Vision [GDS075]	Ministry of Foreign Affairs and Trade	External Sector
80	Opening Doors to India: New Zealand's 2015 Vision [GDS074]	Ministry of Foreign Affairs and Trade	External Sector
81	Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS078]	Ministry of Foreign Affairs and Trade	External Sector
82	Our Strategy 2030: Growing and Protecting New Zealand [GDS033]	Ministry for Primary Industries	Primary Industries Sector
83	Pasifika Education Plan 2013–2017 [GDS066]	Ministry of Education	Education & Science Sector
84	Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS116]	Ministry of Social Development	Social Development and Housing Sector
85	Pest Management National Plan of Action [GDS031]	Ministry for Primary Industries	Primary Industries Sector
86	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS095]	Ministry of Health	Health Sector
87	Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS100]	Ministry of Health	Health Sector
88	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector
89	Reduced Waiting Times for Public Hospital Elective Services [GDS080]	Ministry of Health	Health Sector

TABLE 2: LIST OF GDSs BY TITLE (A–Z)

	Government department strategy (GDS)	Government department or departmental agency	Sector
90	Refugee Settlement: New Zealand Resettlement Strategy [GDS056]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
91	Rena: Long-term Environmental Recovery Plan [GDS048]	Ministry for the Environment	Environment Sector
92	Result 10 Blueprint: A Strategy for Digital Public Services [GDS013]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
93	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS099]	Ministry of Health	Health Sector
94	RR25%: Reducing Re-offending Strategy 2014 – 2017: Year One [GDS011]	Department of Corrections	Justice Sector
95	Safer Journeys: Action Plan 2013–2015 [GDS128]	Ministry of Transport	Economic Development & Infrastructure Sector
96	Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020 [GDS124]	Ministry of Transport	Economic Development & Infrastructure Sector
97	Salmonella Risk Management Strategy [GDS041]	Ministry for Primary Industries	Primary Industries Sector
98	Science Counts! The Department of Conservation’s Strategic Science and Research Priorities 2011–2016 [GDS007]	Department of Conservation	Environment Sector
99	Sexual and Reproductive Health Strategy: Phase One [GDS085]	Ministry of Health	Health Sector
100	Statistics New Zealand: Strategic Plan 2010–20 [GDS132]	Statistics New Zealand	Māori, Other Populations & Cultural Sector
101	Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS057]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
102	Strengthening New Zealand’s Resistance to Organised Crime: An All-of-government Response August 2011 [GDS110]	Ministry of Justice	Justice Sector
103	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS063]	Ministry of Education	Education & Science Sector
104	Tackling Methamphetamine: An Action Plan [GDS015]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
105	Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS068]	Ministry of Education	Education & Science Sector
106	Te Rautaki Reo Māori: Māori Language Strategy 2014 [GDS113]	Ministry of Maori Development	Māori, Other Populations & Cultural Sector
107	Tertiary Education Strategy 2014–2019 [GDS069]	Ministry of Education	Education & Science Sector
108	The Business Growth Agenda: Future Direction 2014 [GDS058]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
109	The Government’s Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS032]	Ministry for Primary Industries	Primary Industries Sector
110	The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS107]	Ministry of Health	Health Sector
111	The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS093]	Ministry of Health	Health Sector
112	The New Zealand Biodiversity Strategy [GDS003]	Department of Conservation	Environment Sector
113	The New Zealand Cancer Control Strategy [GDS088]	Ministry of Health	Health Sector
114	The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS084]	Ministry of Health	Health Sector
115	The New Zealand Health Strategy [GDS081]	Ministry of Health	Health Sector
116	The New Zealand Migrant Settlement and Integration Strategy [GDS060]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
117	The New Zealand Palliative Care Strategy [GDS082]	Ministry of Health	Health Sector
118	The New Zealand Positive Ageing Strategy [GDS115]	Ministry of Social Development	Social Development and Housing Sector
119	The New Zealand School Property Strategy 2011–2021 [GDS064]	Ministry of Education	Education & Science Sector
120	The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS046]	Ministry for the Environment	Environment Sector
121	The Pacific Languages Framework [GDS114]	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector
122	The Primary Health Care Strategy [GDS083]	Ministry of Health	Health Sector
123	Topographic Strategy [GDS022]	Land Information New Zealand	Primary Industries Sector
124	Towards Customs 2020 [GDS130]	New Zealand Customs Service	External Sector
125	Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS133]	Statistics New Zealand	Māori, Other Populations & Cultural Sector
126	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018]	Land Information New Zealand	Primary Industries Sector
127	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS051]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
128	Water Research Strategy [GDS045]	Ministry for the Environment	Environment Sector
129	Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS098]	Ministry of Health	Health Sector
130	Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumarua me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS052]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
131	Youth Crime Action Plan 2013–2023 Report [GDS112]	Ministry of Justice	Justice Sector
132	Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS117]	Ministry of Social Development	Social Development and Housing Sector
133	Youth Health: A Guide to Action [GDS087]	Ministry of Health	Health Sector
134	Youth Strategy – Reducing Re-offending by Young People [GDS010]	Department of Corrections	Justice Sector

Table 3: List of GDSs by department and departmental agency (a–z)

	Government department or departmental agency	Sector	Government department strategy (GDS)
1	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001] Community in Mind, Hei Puāwai Waitaha – a flourishing Waitaha: Strategy for rebuilding health and wellbeing in greater Christchurch [GDS002]
	Average department score		
2	Crown Law Office	Finance and Government Administration Sector	No GDSs published between 1 July 1994 and 30 June 2015
	Average department score		
3	Department of Conservation	Environment Sector	The New Zealand Biodiversity Strategy [GDS003] New Zealand Subantarctic Islands Research Strategy [GDS004] Hector’s and Maui’s Dolphin Threat Management Plan [GDS005] New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS006] Science Counts! The Department of Conservation’s Strategic Science and Research Priorities 2011–2016 [GDS007]
	Average department score		
4	Department of Corrections	Justice Sector	Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008] National Historic Heritage Strategy 2013 [GDS009] Youth Strategy – Reducing Re-offending by Young People [GDS010] RR25%: Reducing Re-offending Strategy 2014 – 2017: Year One [GDS011]
	Average department score		
5	Department of Internal Affairs	Māori, Other Populations & Cultural Sector	Government ICT Strategy and Action Plan to 2017 [GDS012] Result 10 Blueprint: A Strategy for Digital Public Services [GDS013]
	Average department score		
6	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector	National Civil Defence Emergency Management Strategy [GDS014] Tackling Methamphetamine: An Action Plan [GDS015] New Zealand’s Cyber Security Strategy [GDS016] Measures to Improve Youth Mental Health [GDS017]
	Average department score		
7	Education Review Office	Education & Science Sector	No GDSs published between 1 July 1994 and 30 June 2015
	Average department score		
8	Government Communications Security Bureau	Finance and Government Administration Sector	No GDSs published between 1 July 1994 and 30 June 2015
	Average department score		
9	Inland Revenue Department	Finance and Government Administration Sector	No GDSs published between 1 July 1994 and 30 June 2015
	Average department score		
10	Land Information New Zealand	Primary Industries Sector	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018] He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS019] New Zealand Positioning Strategy 2014 [GDS020] Cadastre 2034: A 10-20 Year Strategy for developing the cadastral system: Knowing the ‘where’ of land-related rights [GDS021] Topographic Strategy [GDS022]
	Average department score		
11	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector	Cultural Sector Strategic Framework 2014–2018 [GDS023]
	Average department score		

TABLE 3: LIST OF GDSS BY DEPARTMENT AND DEPARTMENTAL AGENCY (A-Z)

Score																									Score (out of 96)	Rank (out of 134) See profile section.				
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority							
1.1 <small>(out of 4)</small>	1.2 <small>(out of 4)</small>	1.3 <small>(out of 8)</small>	Total <small>(out of 16)</small>	2.1 <small>(out of 4)</small>	2.2 <small>(out of 4)</small>	2.3 <small>(out of 4)</small>	2.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	3.1 <small>(out of 8)</small>	3.2 <small>(out of 4)</small>	3.3 <small>(out of 4)</small>	Total <small>(out of 16)</small>	4.1 <small>(out of 4)</small>	4.2 <small>(out of 4)</small>	4.3 <small>(out of 4)</small>	4.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	5.1 <small>(out of 4)</small>	5.2 <small>(out of 4)</small>	5.3 <small>(out of 4)</small>	5.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>	6.1 <small>(out of 4)</small>	6.2 <small>(out of 4)</small>	6.3 <small>(out of 4)</small>	6.4 <small>(out of 4)</small>	Total <small>(out of 16)</small>			
3.0	3.5	8.0	14.5	3.0	2.0	3.5	3.0	11.5	6.0	2.0	3.0	11.0	3.0	1.5	2.0	0.5	7.0	3.5	4.0	4.0	3.0	14.5	3.0	4.0	4.0	4.0	15.0	73.5	1	
3.0	2.5	2.5	8.0	1.5	2.0	1.0	1.5	6.0	2.5	2.5	1.0	6.0	3.0	1.5	1.5	1.0	7.0	2.5	1.0	1.0	1.0	5.5	1.5	4.0	0.0	4.0	9.5	42.0	96	
3.0	3.0	5.3	11.3	2.3	2.0	2.3	2.3	8.8	4.3	2.3	2.0	8.5	3.0	1.5	1.8	0.8	7.0	3.0	2.5	2.5	2.0	10.0	2.3	4.0	2.0	4.0	12.3	57.8		
3.0	4.0	7.0	14.0	3.0	3.5	0.5	0.5	7.5	6.5	3.0	3.0	12.5	3.5	2.0	1.0	0.0	6.5	3.5	0.5	0.5	0.5	5.0	3.0	4.0	4.0	4.0	15.0	60.5	23	
2.0	3.0	6.0	11.0	3.0	3.0	1.0	0.5	7.5	2.0	2.5	0.5	5.0	0.5	2.0	2.5	0.5	5.5	3.0	3.0	2.0	4.0	12.0	3.5	0.0	0.0	0.0	3.5	44.5	81	
1.5	4.0	7.5	13.0	4.0	4.0	0.5	1.0	9.5	5.5	3.5	2.5	11.5	2.5	3.5	1.0	1.0	8.0	2.5	1.5	1.0	0.0	5.0	0.5	0.0	0.0	0.0	0.5	47.5	66	
1.0	3.5	7.0	11.5	2.0	3.0	0.5	0.0	5.5	4.0	3.0	2.0	9.0	3.5	0.5	1.5	0.5	6.0	2.0	0.5	1.0	1.0	4.5	2.0	0.0	0.0	0.0	2.0	38.5	110	
2.0	0.0	2.5	4.5	0.5	4.0	0.0	0.0	4.5	4.0	5.0	1.5	10.5	1.0	0.0	0.5	0.0	1.5	2.5	0.0	0.0	0.0	2.5	2.0	0.0	0.0	0.0	2.0	25.5	132	
1.9	2.9	6.0	10.8	2.5	3.5	0.5	0.4	6.9	4.4	3.4	1.9	9.7	2.2	1.6	1.3	0.4	5.5	2.7	1.1	0.9	1.1	5.8	2.2	0.8	0.8	0.8	4.6	43.3		
2.0	0.0	3.0	5.0	3.0	3.5	0.0	0.0	6.5	3.0	2.5	1.5	7.0	2.5	0.0	0.0	0.0	2.5	1.5	0.0	0.0	0.0	1.5	2.0	4.0	4.0	4.0	14.0	36.5	114	
3.0	1.0	8.0	12.0	2.5	0.0	0.0	0.0	2.5	3.0	1.5	1.0	5.5	3.5	0.5	3.0	0.0	7.0	2.0	0.0	0.5	0.0	2.5	1.0	0.0	0.0	4.0	5.0	34.5	122	
1.0	1.5	6.0	8.5	0.0	1.5	0.0	0.0	1.5	6.5	2.5	2.0	11.0	3.0	1.0	1.0	0.0	5.0	1.5	0.0	0.0	0.0	1.5	0.0	4.0	0.0	2.0	6.0	33.5	123	
3.0	1.0	5.0	9.0	2.5	2.0	1.5	1.5	7.5	6.0	3.5	2.0	11.5	2.5	3.0	3.0	1.0	9.5	2.0	1.5	2.0	1.0	6.5	1.5	4.0	4.0	4.0	13.5	57.5	31	
2.3	0.9	5.5	8.6	2.0	1.8	0.4	0.4	4.5	4.6	2.5	1.6	8.8	2.9	1.1	1.8	0.3	6.0	1.8	0.4	0.6	0.3	3.0	1.1	3.0	2.0	3.5	9.6	40.5		
3.5	0.5	7.0	11.0	3.5	3.0	1.5	2.0	10.0	7.5	4.0	4.0	15.5	4.0	2.5	2.0	1.0	9.5	4.0	1.5	1.0	0.0	6.5	0.5	4.0	4.0	4.0	12.5	65.0	16	
4.0	0.0	7.5	11.5	2.5	1.0	1.0	1.0	5.5	7.0	4.0	4.0	15.0	3.5	1.5	3.5	0.0	8.5	3.0	3.0	4.0	2.0	12.0	3.0	4.0	4.0	2.0	13.0	65.5	15	
3.8	0.3	7.3	11.3	3.0	2.0	1.3	1.5	7.8	7.3	4.0	4.0	15.3	3.8	2.0	2.8	0.5	9.0	3.5	2.3	2.5	1.0	9.3	1.8	4.0	4.0	3.0	12.8	65.3		
1.0	3.0	8.0	12.0	3.0	4.0	0.0	0.0	7.0	4.5	3.5	2.5	10.5	4.0	3.0	2.0	0.0	9.0	4.0	0.5	0.0	0.0	4.5	2.5	0.0	2.0	4.0	8.5	51.5	52	
2.5	2.5	8.0	13.0	3.5	3.0	2.0	2.5	11.0	7.5	3.5	4.0	15.0	4.0	2.0	4.0	2.0	12.0	3.5	4.0	4.0	3.0	14.5	3.0	0.0	0.0	4.0	7.0	72.5	3	
3.0	4.0	7.5	14.5	2.5	2.0	0.0	0.0	4.5	3.5	1.5	0.5	5.5	2.5	0.5	2.0	0.5	5.5	3.0	0.0	0.0	0.0	3.0	0.5	4.0	2.0	4.0	10.5	43.5	86	
2.5	1.0	7.0	10.5	3.0	3.5	4.0	4.0	14.5	3.0	3.5	2.0	8.5	4.0	1.5	1.0	2.0	8.5	2.5	3.0	2.5	3.0	11.0	2.5	0.0	0.0	2.0	4.5	57.5	31	
2.3	2.6	7.6	12.5	3.0	3.1	1.5	1.6	9.3	4.6	3.0	2.3	9.9	3.6	1.8	2.3	1.1	8.8	3.3	1.9	1.6	1.5	8.3	2.1	1.0	1.0	3.5	7.6	56.3		
4.0	0.5	7.5	12.0	3.0	4.0	0.0	0.5	7.5	5.5	4.0	3.0	12.5	4.0	3.0	2.5	1.0	10.5	4.0	3.0	3.0	0.0	10.0	3.0	4.0	4.0	4.0	15.0	67.5	10	
2.5	0.0	4.0	6.5	3.0	2.5	0.0	0.0	5.5	7.0	3.0	0.5	10.5	4.0	3.0	3.0	0.0	10.0	3.0	1.0	0.0	0.0	4.0	0.5	4.0	4.0	4.0	12.5	49.0	62	
3.5	0.5	4.5	8.5	2.5	1.0	0.0	0.0	3.5	7.0	2.0	3.5	12.5	3.0	0.0	2.5	0.0	5.5	3.5	0.0	0.0	0.0	3.5	2.5	4.0	0.0	4.0	10.5	44.0	84	
3.5	2.0	7.0	12.5	3.0	4.0	2.5	3.5	13.0	6.0	3.0	1.0	10.0	3.5	1.0	2.5	1.0	8.0	3.5	1.0	1.0	1.0	6.5	1.5	2.0	2.0	4.0	9.5	59.5	26	
2.5	1.0	7.0	10.5	2.0	1.5	1.0	2.0	6.5	6.0	3.0	2.0	11.0	4.0	1.0	2.0	1.0	8.0	3.0	0.5	1.0	0.5	5.0	1.0	4.0	0.0	4.0	9.0	50.0	58	
3.2	0.8	6.0	10.0	2.7	2.6	0.7	1.2	7.2	6.3	3.0	2.0	11.3	3.7	1.6	2.5	0.6	8.4	3.4	1.1	1.0	0.3	5.8	1.7	3.6	2.0	4.0	11.3	54.0		
3.5	2.0	8.0	13.5	3.0	2.5	2.0	2.0	9.5	7.0	2.0	2.0	11.0	3.5	3.0	3.0	1.5	11.0	2.5	2.5	2.0	2.0	9.0	0.0	2.0	4.0	2.0	8.0	62.0	20	
3.5	2.0	8.0	13.5	3.0	2.5	2.0	2.0	9.5	7.0	2.0	2.0	11.0	3.5	3.0	3.0	1.5	11.0	2.5	2.5	2.0	2.0	9.0	0.0	2.0	4.0	2.0	8.0	62.0		

TABLE 3: LIST OF GDSs BY DEPARTMENT AND DEPARTMENTAL AGENCY (A–Z)

	Government department or departmental agency	Sector	Government department strategy (GDS)
12	Ministry for Primary Industries	Primary Industries Sector	Marine Protected Areas: Policy and Implementation Plan [GDS024]
			A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS025]
			Harvest Strategy Standard for New Zealand Fisheries [GDS026]
			Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS027]
			National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS028]
			National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS029]
			Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS030]
			Pest Management National Plan of Action [GDS031]
			The Government’s Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS032]
			Our Strategy 2030: Growing and Protecting New Zealand [GDS033]
			Draft National Fisheries Plan for Inshore Finfish [GDS034]
			Draft National Fisheries Plan for Inshore Shellfish [GDS035]
			Draft National Fisheries Plan for Freshwater [GDS036]
			‘Future Directions for the Border Sector’ [GDS037]
			National Plan of Action for the Conservation and Management of Sharks 2013 [GDS038]
National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS039]			
Listeria Risk Management Strategy [GDS040]			
Salmonella Risk Management Strategy [GDS041]			
Campylobacter Risk Management Strategy [GDS042]			
Average department score			
13	Ministry for the Environment	Environment Sector	New Zealand Urban Design Protocol [GDS043]
			New Zealand’s National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS044]
			Water Research Strategy [GDS045]
			The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS046]
			Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS047]
			Rena: Long-term Environmental Recovery Plan [GDS048]
			Freshwater Reform: 2013 and Beyond [GDS049]
A Framework for Environmental Reporting in New Zealand [GDS050]			
Average department score			
14	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS051]
			Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumaruru me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS052]
			Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS053]
			New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS054]
			New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS055]
			Refugee Settlement: New Zealand Resettlement Strategy [GDS056]
			Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS057]
			The Business Growth Agenda: Future Direction 2014 [GDS058]
			He Whare Āhuru He Oranga Tāngata – the Māori Housing Strategy: Directions 2014 to 2025 [GDS059]
			The New Zealand Migrant Settlement and Integration Strategy [GDS060]
Average department score			
15	Ministry of Defence	External Sector	Defence White Paper 2010 [GDS061]
			Defence Capability Plan [GDS062]
Average department score			
16	Ministry of Education	Education & Science Sector	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS063]
			The New Zealand School Property Strategy 2011–2021 [GDS064]
			Leadership Statement for International Education, Version One [GDS065]
			Pasifika Education Plan 2013–2017 [GDS066]
			Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS067]
			Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS068]
			Tertiary Education Strategy 2014–2019 [GDS069]
A Nation of Curious Minds, He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society [GDS070]			
Average department score			

TABLE 3: LIST OF GDSs BY DEPARTMENT AND DEPARTMENTAL AGENCY (A–Z)

	Government department or departmental agency	Sector	Government department strategy (GDS)
17	Ministry of Foreign Affairs and Trade	External Sector	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS071] Latin America: A Revised Approach [GDS072] International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS073] Opening Doors to India: New Zealand’s 2015 Vision [GDS074] Opening Doors to China: New Zealand’s 2015 Vision [GDS075] International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS076] Advancing With Australia: New Zealand Inc Australia Strategy [GDS077] Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS078] New Zealand’s ASEAN Partnership: One Pathway to Ten Nations [GDS079]
Average department score			
18	Ministry of Health	Health Sector	Reduced Waiting Times for Public Hospital Elective Services [GDS080] The New Zealand Health Strategy [GDS081] The New Zealand Palliative Care Strategy [GDS082] The Primary Health Care Strategy [GDS083] The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS084] Sexual and Reproductive Health Strategy: Phase One [GDS085] Health of Older People Strategy [GDS086] Youth Health: A Guide to Action [GDS087] The New Zealand Cancer Control Strategy [GDS088] New Zealand Suicide Prevention Strategy 2006–2016 [GDS089] National Drug Policy 2007–2012 [GDS090] Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS091] National Health Emergency Plan [GDS092] The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS093] Actioning Medicines New Zealand 2010 [GDS094] Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS095] Better, Sooner, More Convenient Health Care in the Community [GDS096] National Health Emergency Plan: Mass Casualty Action Plan [GDS097] Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS098] Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS099] Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS100] New Zealand Suicide Prevention Action Plan 2013–2016 [GDS101] National Health IT Plan Update [GDS102] National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS103] National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS104] Care Closer to Home [GDS105] 'Ala Mo'ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS106] The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS107] Disability Support Services Strategic Plan 2014-2018 [GDS108] Implementing Medicines New Zealand 2015 to 2020 [GDS109]
Average department score			
19	Ministry of Justice	Justice Sector	Strengthening New Zealand’s Resistance to Organised Crime: An All-of-government Response August 2011 [GDS110] Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS111] Youth Crime Action Plan 2013–2023 Report [GDS112]
Average department score			
20	Ministry of Maori Development	Māori, Other Populations & Cultural Sector	Te Rautaki Reo Māori: Māori Language Strategy 2014 [GDS113]
Average department score			
21	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector	The Pacific Languages Framework [GDS114]
Average department score			

TABLE 3: LIST OF GDSs BY DEPARTMENT AND DEPARTMENTAL AGENCY (A–Z)

	Government department or departmental agency	Sector	Government department strategy (GDS)
22	Ministry of Social Development	Social Development and Housing Sector	<p>The New Zealand Positive Ageing Strategy [GDS115]</p> <p>Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS116]</p> <p>Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS117]</p> <p>Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS118]</p> <p>Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS119]</p> <p>Children’s Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS120]</p> <p>Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers’ Strategy Action Plan for 2014 to 2018 [GDS121]</p> <p>Disability Action Plan 2014–2018: New Zealand’s Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS122]</p> <p>Community Investment Strategy, June 2015 [GDS123]</p>
Average department score			
23	Ministry of Transport	Economic Development & Infrastructure Sector	<p>Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020 [GDS124]</p> <p>Connecting New Zealand: A Summary of the Government’s Policy Direction for Transport [GDS125]</p> <p>Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS126]</p> <p>National Airspace Policy of New Zealand [GDS127]</p> <p>Safer Journeys: Action Plan 2013–2015 [GDS128]</p> <p>Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS129]</p>
Average department score			
24	Ministry of Women’s Affairs	Māori, Other Populations & Cultural Sector	No GDSs published between 1 July 1994 and 30 June 2015
Average department score			
25	New Zealand Customs Service	External Sector	Towards Customs 2020 [GDS130]
Average department score			
26	Serious Fraud Office	Justice Sector	No GDSs published between 1 July 1994 and 30 June 2015
Average department score			
27	State Services Commission	Finance and Government Administration Sector	Leadership Strategy for the State Services [GDS131]
Average department score			
28	Statistics New Zealand	Māori, Other Populations & Cultural Sector	<p>Statistics New Zealand: Strategic Plan 2010–20 [GDS132]</p> <p>Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS133]</p>
Average department score			
29	The Treasury	Finance and Government Administration Sector	Investment Statement: Managing the Crown’s Balance Sheet [GDS134]
Average department score			

Average department score overall

TABLE 3: LIST OF GDSS BY DEPARTMENT AND DEPARTMENTAL AGENCY (A–Z)

Score																										Score (out of 96)	Rank (out of 134) See profile section.		
1. Opportunities and Threats				2. Capabilities and Resources				3. Vision and Benefits				4. Approach and Focus				5. Implementation and Accountability				6. Alignment and Authority									
1.1 (out of 4)	1.2 (out of 4)	1.3 (out of 8)	Total (out of 16)	2.1 (out of 4)	2.2 (out of 4)	2.3 (out of 4)	2.4 (out of 4)	Total (out of 16)	3.1 (out of 8)	3.2 (out of 4)	3.3 (out of 4)	Total (out of 16)	4.1 (out of 4)	4.2 (out of 4)	4.3 (out of 4)	4.4 (out of 4)	Total (out of 16)	5.1 (out of 4)	5.2 (out of 4)	5.3 (out of 4)	5.4 (out of 4)	Total (out of 16)	6.1 (out of 4)	6.2 (out of 4)	6.3 (out of 4)	6.4 (out of 4)	Total (out of 16)		
3.5	1.0	7.0	11.5	2.0	0.5	0.0	0.0	2.5	7.0	3.5	2.0	12.5	0.0	1.5	2.0	0.0	3.5	3.0	3.0	3.5	0.0	9.5	1.5	0.0	0.0	4.0	5.5	45.0	78
2.5	1.5	6.0	10.0	1.5	0.5	0.0	0.0	2.0	5.0	3.5	2.5	11.0	4.0	2.5	0.0	0.0	6.5	3.0	0.5	0.0	0.0	3.5	3.0	0.0	0.0	0.0	3.0	36.0	118
3.5	3.5	7.0	14.0	3.0	1.0	1.0	1.0	6.0	5.5	4.0	1.5	11.0	3.0	4.0	2.0	0.0	9.0	4.0	2.5	2.5	0.0	9.0	2.0	0.0	0.0	2.0	4.0	53.0	43
0.5	3.0	7.0	10.5	2.0	0.0	0.5	0.0	2.5	5.0	2.0	4.0	11.0	3.5	1.0	1.0	0.0	5.5	2.0	2.5	3.5	0.0	8.0	2.0	2.0	2.0	2.0	8.0	45.5	74
1.5	3.5	4.5	9.5	3.5	4.0	0.5	3.0	11.0	7.5	3.5	4.0	15.0	4.0	1.5	1.0	0.0	6.5	1.0	3.0	3.0	1.0	8.0	2.5	2.0	4.0	2.0	10.5	60.5	23
0.0	1.0	1.5	2.5	3.0	2.5	0.0	1.0	6.5	2.0	2.0	3.0	7.0	3.5	0.5	1.0	0.0	5.0	1.5	0.5	0.5	0.0	2.5	1.0	4.0	4.0	4.0	13.0	36.5	114
2.0	3.0	6.5	11.5	3.0	1.0	0.5	0.5	5.0	6.5	4.0	3.0	13.5	4.0	2.0	1.0	2.0	9.0	3.0	3.5	3.0	1.5	11.0	1.0	4.0	0.0	4.0	9.0	59.0	27
2.5	1.0	4.5	8.0	3.5	0.5	0.5	0.5	5.0	6.0	3.0	2.5	11.5	3.5	0.5	0.0	0.0	4.0	2.0	1.0	0.5	0.0	3.5	3.0	4.0	0.0	4.0	11.0	43.0	90
2.5	0.5	5.5	8.5	2.5	2.5	3.0	3.0	11.0	5.5	4.0	2.5	12.0	3.0	2.0	3.0	0.5	8.5	3.0	2.0	4.0	1.0	10.0	2.0	4.0	4.0	2.0	12.0	62.0	20
2.1	2.0	5.5	9.6	2.7	1.4	0.7	1.0	5.7	5.6	3.3	2.8	11.6	3.2	1.7	1.2	0.3	6.4	2.5	2.1	2.3	0.4	7.2	2.0	2.2	1.6	2.7	8.4	48.9	
3.0	3.5	6.5	13.0	3.0	2.5	3.0	3.0	11.5	7.5	3.0	3.0	13.5	3.5	2.0	1.5	2.5	9.5	2.0	3.0	3.0	0.5	8.5	2.5	4.0	4.0	2.0	12.5	68.5	7
3.0	4.0	6.0	13.0	3.0	2.5	3.5	2.0	11.0	7.0	3.5	2.0	12.5	2.0	1.0	2.0	0.0	5.0	3.0	0.0	0.5	0.0	3.5	1.5	0.0	4.0	2.0	7.5	52.5	44
2.5	3.0	4.5	10.0	2.5	3.0	4.0	4.0	13.5	5.5	2.5	2.0	10.0	2.5	0.5	3.0	0.0	6.0	1.0	0.5	0.5	1.0	3.0	3.0	4.0	4.0	4.0	15.0	57.5	31
2.5	2.0	3.5	8.0	2.0	0.5	1.0	1.0	4.5	3.5	3.0	2.5	9.0	1.0	0.0	1.0	0.5	2.5	3.0	0.5	0.5	0.0	4.0	2.5	0.0	0.0	2.0	4.5	32.5	125
2.5	3.0	6.5	12.0	3.5	2.5	0.5	1.0	7.5	6.5	3.5	4.0	14.0	4.0	2.5	3.0	1.5	11.0	3.0	4.0	4.0	0.5	11.5	3.5	4.0	4.0	4.0	15.5	71.5	5
3.0	3.5	5.0	11.5	3.5	3.5	0.0	1.0	8.0	7.0	3.0	4.0	14.0	4.0	2.0	1.5	0.0	7.5	3.5	1.5	1.5	3.0	9.5	4.0	4.0	4.0	4.0	16.0	66.5	12
2.8	3.2	5.3	11.3	2.9	2.4	2.0	2.0	9.3	6.2	3.1	2.9	12.2	2.8	1.3	2.0	0.8	6.9	2.6	1.6	1.7	0.8	6.7	2.8	2.7	3.3	3.0	11.8	58.2	
3.0	2.5	2.0	7.5	2.0	1.0	4.0	3.5	10.5	2.5	3.0	2.0	7.5	2.0	0.0	1.0	0.0	3.0	0.5	0.0	0.0	0.0	0.5	0.0	2.0	0.0	4.0	6.0	35.0	120
3.0	2.5	2.0	7.5	2.0	1.0	4.0	3.5	10.5	2.5	3.0	2.0	7.5	2.0	0.0	1.0	0.0	3.0	0.5	0.0	0.0	0.0	0.5	0.0	2.0	0.0	4.0	6.0	35.0	
2.0	3.0	6.0	11.0	2.0	1.0	1.0	1.0	5.0	4.5	2.5	2.5	9.5	3.0	0.0	1.0	0.0	4.0	1.5	0.0	0.0	0.0	1.5	1.0	2.0	4.0	4.0	11.0	42.0	96
2.0	3.0	6.0	11.0	2.0	1.0	1.0	1.0	5.0	4.5	2.5	2.5	9.5	3.0	0.0	1.0	0.0	4.0	1.5	0.0	0.0	0.0	1.5	1.0	2.0	4.0	4.0	11.0	42.0	
3.5	3.0	7.0	13.5	2.5	4.0	0.5	1.0	8.0	7.0	1.5	3.5	12.0	3.0	3.0	2.5	0.5	9.0	3.5	3.0	3.5	0.0	10.0	1.5	4.0	4.0	2.0	11.5	64.0	18
3.5	3.5	6.5	13.5	3.0	4.0	3.0	4.0	14.0	4.0	3.5	3.5	11.0	3.0	4.0	3.0	3.0	13.0	1.0	1.0	1.0	0.0	3.0	2.5	2.0	4.0	4.0	12.5	67.0	11
3.5	3.3	6.8	13.5	2.8	4.0	1.8	2.5	11.0	5.5	2.5	3.5	11.5	3.0	3.5	2.8	1.8	11.0	2.3	2.0	2.3	0.0	6.5	2.0	3.0	4.0	3.0	12.0	65.5	
3.5	2.5	1.0	7.0	2.5	1.0	3.5	3.0	10.0	1.5	2.5	0.0	4.0	3.0	0.0	3.0	0.0	6.0	3.0	0.5	2.0	0.0	5.5	3.0	4.0	0.0	4.0	11.0	43.5	86
3.5	2.5	1.0	7.0	2.5	1.0	3.5	3.0	10.0	1.5	2.5	0.0	4.0	3.0	0.0	3.0	0.0	6.0	3.0	0.5	2.0	0.0	5.5	3.0	4.0	0.0	4.0	11.0	43.5	
2.8	2.2	5.5	10.4	2.6	2.1	1.4	1.5	7.6	5.1	2.8	2.4	10.3	3.0	1.4	2.0	0.5	7.0	2.7	1.3	1.6	0.6	6.3	1.8	2.3	2.0	2.9	9.0	50	

Table 4: List of GDSs by sector (a–z)

	Sector	Government department or departmental agency	Government department strategy (GDS)
1	Economic Development & Infrastructure Sector	Canterbury Earthquake Recovery Authority	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]
		Ministry of Business, Innovation and Employment	Community in Mind, Hei Puāwai Waitaha – a flourishing Waitaha: Strategy for rebuilding health and wellbeing in greater Christchurch [GDS002]
			Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS051]
			Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumaruru me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS052]
			Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS053]
			New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS054]
			New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS055]
			Refugee Settlement: New Zealand Resettlement Strategy [GDS056]
			Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS057]
		The Business Growth Agenda: Future Direction 2014 [GDS058]	
		He Whare Āhuru He Oranga Tāngata – the Māori Housing Strategy: Directions 2014 to 2025 [GDS059]	
		The New Zealand Migrant Settlement and Integration Strategy [GDS060]	
		Ministry of Transport	Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020 [GDS124]
			Connecting New Zealand: A Summary of the Government’s Policy Direction for Transport [GDS125]
Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS126]			
National Airspace Policy of New Zealand [GDS127]			
Safer Journeys: Action Plan 2013–2015 [GDS128]			
Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS129]			
Average sector score			
2	Education & Science Sector	Education Review Office	No GDSs published between 1 July 1994 and 30 June 2015
		Ministry of Education	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS063]
			The New Zealand School Property Strategy 2011–2021 [GDS064]
			Leadership Statement for International Education, Version One [GDS065]
			Pasifika Education Plan 2013–2017 [GDS066]
			Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS067]
			Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS068]
			Tertiary Education Strategy 2014–2019 [GDS069]
A Nation of Curious Minds, He Whenua Hihiri Te Mahara: A National Strategic Plan for Science In Society [GDS070]			
Average sector score			
3	Environment Sector	Department of Conservation	The New Zealand Biodiversity Strategy [GDS003]
			New Zealand Subantarctic Islands Research Strategy [GDS004]
			Hector’s and Maui’s Dolphin Threat Management Plan [GDS005]
			New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS006]
		Ministry for the Environment	Science Counts! The Department of Conservation’s Strategic Science and Research Priorities 2011–2016 [GDS007]
			New Zealand Urban Design Protocol [GDS043]
			New Zealand’s National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS044]
			Water Research Strategy [GDS045]
			The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS046]
			Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS047]
Rena: Long-term Environmental Recovery Plan [GDS048]			
Freshwater Reform: 2013 and Beyond [GDS049]			
A Framework for Environmental Reporting in New Zealand [GDS050]			
Average sector score			
4	External Sector	Ministry of Defence	Defence White Paper 2010 [GDS061]
			Defence Capability Plan [GDS062]
		Ministry of Foreign Affairs and Trade	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS071]
			Latin America: A Revised Approach [GDS072]
			International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS073]
			Opening Doors to India: New Zealand’s 2015 Vision [GDS074]
			Opening Doors to China: New Zealand’s 2015 Vision [GDS075]
			International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS076]
			Advancing With Australia: New Zealand Inc Australia Strategy [GDS077]
		Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS078]	
New Zealand’s ASEAN Partnership: One Pathway to Ten Nations [GDS079]			
New Zealand Customs Service	Towards Customs 2020 [GDS130]		
Average sector score			

TABLE 4: LIST OF GDSs BY SECTOR (A–Z)

	Sector	Government department or departmental agency	Government department strategy (GDS)
5	Finance and Government Administration Sector	Crown Law Office	No GDSs published between 1 July 1994 and 30 June 2015
		Department of the Prime Minister and Cabinet	National Civil Defence Emergency Management Strategy [GDS014]
			Tackling Methamphetamine: An Action Plan [GDS015]
			New Zealand’s Cyber Security Strategy [GDS016]
		Government Communications Security Bureau	Measures to Improve Youth Mental Health [GDS017]
		Inland Revenue Department	No GDSs published between 1 July 1994 and 30 June 2015
		State Services Commission	Leadership Strategy for the State Services [GDS131]
The Treasury	Investment Statement: Managing the Crown’s Balance Sheet [GDS134]		
Average sector score			
6	Health Sector	Ministry of Health	Reduced Waiting Times for Public Hospital Elective Services [GDS080]
			The New Zealand Health Strategy [GDS081]
			The New Zealand Palliative Care Strategy [GDS082]
			The Primary Health Care Strategy [GDS083]
			The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS084]
			Sexual and Reproductive Health Strategy: Phase One [GDS085]
			Health of Older People Strategy [GDS086]
			Youth Health: A Guide to Action [GDS087]
			The New Zealand Cancer Control Strategy [GDS088]
			New Zealand Suicide Prevention Strategy 2006–2016 [GDS089]
			National Drug Policy 2007–2012 [GDS090]
			Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS091]
			National Health Emergency Plan [GDS092]
			The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS093]
			Actioning Medicines New Zealand 2010 [GDS094]
			Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS095]
			Better, Sooner, More Convenient Health Care in the Community [GDS096]
			National Health Emergency Plan: Mass Casualty Action Plan [GDS097]
			Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS098]
			Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS099]
			Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS100]
			New Zealand Suicide Prevention Action Plan 2013–2016 [GDS101]
			National Health IT Plan Update [GDS102]
			National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS103]
			National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS104]
			Care Closer to Home [GDS105]
			‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS106]
The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS107]			
Disability Support Services Strategic Plan 2014-2018 [GDS108]			
Implementing Medicines New Zealand 2015 to 2020 [GDS109]			
Average sector score			
7	Justice Sector	Department of Corrections	Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008]
			National Historic Heritage Strategy 2013 [GDS009]
			Youth Strategy – Reducing Re-offending by Young People [GDS010]
		Ministry of Justice	RR25%: Reducing Re-offending Strategy 2014 – 2017: Year One [GDS011]
			Strengthening New Zealand’s Resistance to Organised Crime: An All-of-government Response August 2011 [GDS110]
Serious Fraud Office	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS111]		
		Youth Crime Action Plan 2013–2023 Report [GDS112]	
		No GDSs published between 1 July 1994 and 30 June 2015	
Average sector score			
8	Māori, Other Populations & Cultural Sector	Department of Internal Affairs	Government ICT Strategy and Action Plan to 2017 [GDS012]
		Ministry for Culture and Heritage	Result 10 Blueprint: A Strategy for Digital Public Services [GDS013]
		Ministry of Maori Development	Cultural Sector Strategic Framework 2014–2018 [GDS023]
		Ministry of Pacific Island Affairs	Te Rautaki Reo Māori: Māori Language Strategy 2014 [GDS113]
		Ministry of Women’s Affairs	The Pacific Languages Framework [GDS114]
		Statistics New Zealand	No GDSs published between 1 July 1994 and 30 June 2015
		Statistics New Zealand: Strategic Plan 2010–20 [GDS132]	
		Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS133]	
Average sector score			

TABLE 4: LIST OF GDSs BY SECTOR (A–Z)

	Sector	Government department or departmental agency	Government department strategy (GDS)
9	Primary Industries Sector	Land Information New Zealand	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018]
			He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS019]
			New Zealand Positioning Strategy 2014 [GDS020]
			Cadastre 2034: A 10-20 Year Strategy for developing the cadastral system: Knowing the 'where' of land-related rights [GDS021]
			Topographic Strategy [GDS022]
		Ministry for Primary Industries	Marine Protected Areas: Policy and Implementation Plan [GDS024]
			A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS025]
			Harvest Strategy Standard for New Zealand Fisheries [GDS026]
			Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS027]
			National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS028]
	National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS029]		
	Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS030]		
	Pest Management National Plan of Action [GDS031]		
	The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS032]		
	Our Strategy 2030: Growing and Protecting New Zealand [GDS033]		
	Draft National Fisheries Plan for Inshore Finfish [GDS034]		
	Draft National Fisheries Plan for Inshore Shellfish [GDS035]		
	Draft National Fisheries Plan for Freshwater [GDS036]		
	'Future Directions for the Border Sector' [GDS037]		
	National Plan of Action for the Conservation and Management of Sharks 2013 [GDS038]		
National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS039]			
Listeria Risk Management Strategy [GDS040]			
Salmonella Risk Management Strategy [GDS041]			
Campylobacter Risk Management Strategy [GDS042]			
Average sector score			
10	Social Development and Housing Sector	Ministry of Social Development	The New Zealand Positive Ageing Strategy [GDS115]
			Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS116]
			Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS117]
			Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS118]
			Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS119]
			Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS120]
			Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers' Strategy Action Plan for 2014 to 2018 [GDS121]
			Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS122]
			Community Investment Strategy, June 2015 [GDS123]
			Average sector score
Average sector score overall			

TABLE 4: LIST OF GDSS BY SECTOR (A–Z)

Score																									Score (out of 96)	Rank (out of 134) See profile section.			
1. Opportunities and Threats				2. Capabilities and Resources				3. Vision and Benefits				4. Approach and Focus				5. Implementation and Accountability				6. Alignment and Authority									
1.1 (out of 4)	1.2 (out of 4)	1.3 (out of 8)	Total (out of 16)	2.1 (out of 4)	2.2 (out of 4)	2.3 (out of 4)	2.4 (out of 4)	Total (out of 16)	3.1 (out of 8)	3.2 (out of 4)	3.3 (out of 4)	Total (out of 16)	4.1 (out of 4)	4.2 (out of 4)	4.3 (out of 4)	4.4 (out of 4)	Total (out of 16)	5.1 (out of 4)	5.2 (out of 4)	5.3 (out of 4)	5.4 (out of 4)	Total (out of 16)	6.1 (out of 4)	6.2 (out of 4)	6.3 (out of 4)	6.4 (out of 4)	Total (out of 16)		
4.0	0.5	7.5	12.0	3.0	4.0	0.0	0.5	7.5	5.5	4.0	3.0	12.5	4.0	3.0	2.5	1.0	10.5	4.0	3.0	3.0	0.0	10.0	3.0	4.0	4.0	4.0	15.0	67.5	10
2.5	0.0	4.0	6.5	3.0	2.5	0.0	0.0	5.5	7.0	3.0	0.5	10.5	4.0	3.0	3.0	0.0	10.0	3.0	1.0	0.0	0.0	4.0	0.5	4.0	4.0	4.0	12.5	49.0	62
3.5	0.5	4.5	8.5	2.5	1.0	0.0	0.0	3.5	7.0	2.0	3.5	12.5	3.0	0.0	2.5	0.0	5.5	3.5	0.0	0.0	0.0	3.5	2.5	4.0	0.0	4.0	10.5	44.0	84
3.5	2.0	7.0	12.5	3.0	4.0	2.5	3.5	13.0	6.0	3.0	1.0	10.0	3.5	1.0	2.5	1.0	8.0	3.5	1.0	1.0	1.0	6.5	1.5	2.0	2.0	4.0	9.5	59.5	26
2.5	1.0	7.0	10.5	2.0	1.5	1.0	2.0	6.5	6.0	3.0	2.0	11.0	4.0	1.0	2.0	1.0	8.0	3.0	0.5	1.0	0.5	5.0	1.0	4.0	0.0	4.0	9.0	50.0	58
2.5	0.0	5.0	7.5	3.0	0.5	0.5	0.5	4.5	5.5	2.0	3.5	11.0	2.5	0.5	3.5	0.0	6.5	4.0	4.0	4.0	0.0	12.0	2.0	0.0	0.0	0.0	2.0	43.5	86
4.0	3.5	7.0	14.5	4.0	3.0	4.0	3.0	14.0	8.0	4.0	4.0	16.0	4.0	3.5	2.5	2.0	12.0	4.0	4.0	3.0	2.5	13.5	2.0	0.0	0.0	0.0	2.0	72.0	4
2.0	1.0	2.0	5.0	0.5	0.5	0.0	0.0	1.0	5.5	1.5	3.5	10.5	1.5	0.5	1.0	1.0	4.0	3.5	2.5	1.0	0.0	7.0	2.5	0.0	0.0	2.0	4.5	32.0	126
2.5	1.0	4.0	7.5	1.5	1.0	0.5	0.5	3.5	6.5	3.5	1.0	11.0	4.0	0.5	3.0	0.0	7.5	3.0	2.5	3.0	0.0	8.5	0.0	0.0	0.0	4.0	4.0	42.0	96
3.0	3.0	3.5	9.5	3.5	2.0	0.5	0.0	6.0	7.0	3.5	3.5	14.0	4.0	0.5	3.0	1.0	8.5	1.5	4.0	4.0	0.5	10.0	3.5	0.0	0.0	0.0	3.5	51.5	52
1.0	2.5	6.0	9.5	2.5	2.0	3.0	1.0	8.5	5.5	2.0	4.0	11.5	4.0	2.5	2.0	0.0	8.5	3.0	3.5	3.5	0.5	10.5	3.0	0.0	0.0	0.0	3.0	51.5	52
1.5	3.5	7.5	12.5	2.0	3.0	0.0	3.5	8.5	6.5	3.0	3.0	12.5	2.5	1.5	4.0	0.5	8.5	3.0	0.0	1.5	1.5	6.0	0.0	0.0	0.0	0.0	0.0	48.0	63
2.5	3.0	6.5	12.0	3.5	2.0	0.0	0.0	5.5	6.0	3.0	4.0	13.0	3.5	0.5	3.0	0.0	7.0	3.0	3.0	4.0	2.0	12.0	2.5	0.0	2.0	2.0	6.5	56.0	38
3.0	2.0	5.0	10.0	3.0	0.0	0.0	0.0	3.0	4.5	1.5	4.0	10.0	4.0	0.5	1.0	0.0	5.5	3.0	0.0	0.0	0.0	3.0	3.0	0.0	2.0	4.0	9.0	40.5	104
3.5	1.5	5.5	10.5	2.0	2.0	0.0	0.0	4.0	4.0	3.0	3.0	10.0	3.5	0.0	3.5	0.0	7.0	2.5	0.0	0.5	0.5	3.5	0.5	4.0	4.0	2.0	10.5	45.5	74
2.5	2.5	5.0	10.0	2.5	1.5	0.5	1.0	5.5	4.5	3.0	3.0	10.5	3.5	2.5	1.5	0.0	7.5	2.0	2.0	3.5	0.0	7.5	3.5	0.0	0.0	0.0	3.5	44.5	81
3.0	3.0	4.5	10.5	2.5	1.5	0.0	0.0	4.0	4.0	3.0	2.5	9.5	3.0	0.5	3.5	0.0	7.0	2.5	2.0	3.5	0.0	8.0	2.5	0.0	0.0	0.0	2.5	41.5	101
2.0	2.0	3.5	7.5	2.0	1.5	0.0	0.0	3.5	4.5	3.0	3.0	10.5	3.5	0.5	3.5	0.0	7.5	2.0	2.0	3.5	0.0	7.5	3.5	0.0	0.0	0.0	3.5	40.0	105
1.5	1.5	1.0	4.0	3.0	2.5	1.0	1.0	7.5	2.0	1.0	2.0	5.0	2.0	0.5	1.0	1.0	4.5	1.5	0.0	0.0	0.0	1.5	1.0	0.0	4.0	2.0	7.0	29.5	128
4.0	3.5	7.0	14.5	2.5	2.0	0.5	1.0	6.0	6.0	3.0	3.5	12.5	4.0	1.5	2.5	0.5	8.5	3.0	2.0	1.5	2.5	9.0	3.0	0.0	0.0	4.0	7.0	57.5	31
2.0	4.0	7.0	13.0	1.5	3.5	0.0	0.5	5.5	7.5	2.0	4.0	13.5	4.0	2.0	1.0	0.0	7.0	1.5	1.5	3.0	3.5	9.5	2.5	0.0	0.0	0.0	2.5	51.0	56
2.5	3.5	7.0	13.0	3.5	0.5	0.0	0.5	4.5	8.0	3.0	2.5	13.5	2.5	0.5	1.5	0.0	4.5	2.5	1.5	2.0	0.0	6.0	2.5	0.0	0.0	4.0	6.5	48.0	63
2.0	3.0	7.0	12.0	3.0	3.0	0.5	1.0	7.5	7.0	2.5	3.5	13.0	2.5	3.0	2.0	0.0	7.5	2.5	0.0	2.5	1.0	6.0	3.5	0.0	0.0	0.0	3.5	49.5	60
3.0	3.0	7.5	13.5	2.5	4.0	0.5	0.0	7.0	8.0	3.0	3.0	14.0	3.5	3.0	2.0	0.0	8.5	3.0	1.5	1.5	0.0	6.0	3.0	0.0	0.0	0.0	3.0	52.0	47
2.7	2.1	5.5	10.3	2.6	2.0	0.6	0.8	6.1	5.9	2.7	2.9	11.6	3.4	1.4	2.4	0.4	7.5	2.8	1.7	2.1	0.7	7.6	2.2	0.9	0.9	1.8	5.9	48.6	
3.5	1.0	7.0	11.5	2.0	0.5	0.0	0.0	2.5	7.0	3.5	2.0	12.5	0.0	1.5	2.0	0.0	3.5	3.0	3.0	3.5	0.0	9.5	1.5	0.0	0.0	4.0	5.5	45.0	78
2.5	1.5	6.0	10.0	1.5	0.5	0.0	0.0	2.0	5.0	3.5	2.5	11.0	4.0	2.5	0.0	0.0	6.5	3.0	0.5	0.0	0.0	3.5	3.0	0.0	0.0	0.0	3.0	36.0	118
3.5	3.5	7.0	14.0	3.0	1.0	1.0	1.0	6.0	5.5	4.0	1.5	11.0	3.0	4.0	2.0	0.0	9.0	4.0	2.5	2.5	0.0	9.0	2.0	0.0	0.0	2.0	4.0	53.0	43
0.5	3.0	7.0	10.5	2.0	0.0	0.5	0.0	2.5	5.0	2.0	4.0	11.0	3.5	1.0	1.0	0.0	5.5	2.0	2.5	3.5	0.0	8.0	2.0	2.0	2.0	2.0	8.0	45.5	74
1.5	3.5	4.5	9.5	3.5	4.0	0.5	3.0	11.0	7.5	3.5	4.0	15.0	4.0	1.5	1.0	0.0	6.5	1.0	3.0	3.0	1.0	8.0	2.5	2.0	4.0	2.0	10.5	60.5	23
0.0	1.0	1.5	2.5	3.0	2.5	0.0	1.0	6.5	2.0	2.0	3.0	7.0	3.5	0.5	1.0	0.0	5.0	1.5	0.5	0.5	0.0	2.5	1.0	4.0	4.0	4.0	13.0	36.5	114
2.0	3.0	6.5	11.5	3.0	1.0	0.5	0.5	5.0	6.5	4.0	3.0	13.5	4.0	2.0	1.0	2.0	9.0	3.0	3.5	3.0	1.5	11.0	1.0	4.0	0.0	4.0	9.0	59.0	27
2.5	1.0	4.5	8.0	3.5	0.5	0.5	0.5	5.0	6.0	3.0	2.5	11.5	3.5	0.5	0.0	0.0	4.0	2.0	1.0	0.5	0.0	3.5	3.0	4.0	0.0	4.0	11.0	43.0	90
2.5	0.5	5.5	8.5	2.5	2.5	3.0	3.0	11.0	5.5	4.0	2.5	12.0	3.0	2.0	3.0	0.5	8.5	3.0	2.0	4.0	1.0	10.0	2.0	4.0	4.0	2.0	12.0	62.0	20
2.1	2.0	5.5	9.6	2.7	1.4	0.7	1.0	5.7	5.6	3.3	2.8	11.6	3.2	1.7	1.2	0.3	6.4	2.5	2.1	2.3	0.4	7.2	2.0	2.2	1.6	2.7	8.4	48.9	
2.6	2.2	5.6	10.5	2.7	2.2	1.2	1.2	7.2	5.3	2.9	2.5	10.7	3.1	1.5	1.9	0.5	7.0	2.6	1.5	1.6	0.6	6.2	2.0	2.1	1.6	2.7	8.3	49.8	

Table 5: 134 GDSs by rank

Rank (out of 134)	Government department strategy (GDS)	Government department or departmental agency	Sector
1	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector
1	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS099]	Ministry of Health	Health Sector
3	Tackling Methamphetamine: An Action Plan [GDS015]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
4	A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS025]	Ministry for Primary Industries	Primary Industries Sector
5	Rena: Long-term Environmental Recovery Plan [GDS048]	Ministry for the Environment	Environment Sector
5	Safer Journeys: Action Plan 2013–2015 [GDS128]	Ministry of Transport	Economic Development & Infrastructure Sector
7	Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020 [GDS124]	Ministry of Transport	Economic Development & Infrastructure Sector
8	National Health IT Plan Update [GDS102]	Ministry of Health	Health Sector
8	Youth Crime Action Plan 2013–2023 Report [GDS112]	Ministry of Justice	Justice Sector
10	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018]	Land Information New Zealand	Primary Industries Sector
11	Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS133]	Statistics New Zealand	Māori, Other Populations & Cultural Sector
12	Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS057]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
12	Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS129]	Ministry of Transport	Economic Development & Infrastructure Sector
14	Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS068]	Ministry of Education	Education & Science Sector
15	Result 10 Blueprint: A Strategy for Digital Public Services [GDS013]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
16	Government ICT Strategy and Action Plan to 2017 [GDS012]	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
17	Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS067]	Ministry of Education	Education & Science Sector
18	Statistics New Zealand: Strategic Plan 2010–20 [GDS132]	Statistics New Zealand	Māori, Other Populations & Cultural Sector
19	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS111]	Ministry of Justice	Justice Sector
20	Cultural Sector Strategic Framework 2014–2018 [GDS023]	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector
20	Community Investment Strategy, June 2015 [GDS123]	Ministry of Social Development	Social Development and Housing Sector
22	Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumaru me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS052]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
23	The New Zealand Biodiversity Strategy [GDS003]	Department of Conservation	Environment Sector
23	Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS047]	Ministry for the Environment	Environment Sector
23	Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS119]	Ministry of Social Development	Social Development and Housing Sector
26	Cadastre 2034: A 10-20 Year Strategy for developing the cadastral system: Knowing the ‘where’ of land-related rights [GDS021]	Land Information New Zealand	Primary Industries Sector
27	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS095]	Ministry of Health	Health Sector
27	Caring for the Carers – He Atawhāi i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers’ Strategy Action Plan for 2014 to 2018 [GDS121]	Ministry of Social Development	Social Development and Housing Sector
29	New Zealand Urban Design Protocol [GDS043]	Ministry for the Environment	Environment Sector
29	A Nation of Curious Minds, He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society [GDS070]	Ministry of Education	Education & Science Sector
31	RR25%: Reducing Re-offending Strategy 2014 – 2017: Year One [GDS011]	Department of Corrections	Justice Sector
31	Measures to Improve Youth Mental Health [GDS017]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
31	National Plan of Action for the Conservation and Management of Sharks 2013 [GDS038]	Ministry for Primary Industries	Primary Industries Sector
31	The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS084]	Ministry of Health	Health Sector
31	Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS126]	Ministry of Transport	Economic Development & Infrastructure Sector
36	Defence White Paper 2010 [GDS061]	Ministry of Defence	External Sector
37	New Zealand’s National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS044]	Ministry for the Environment	Environment Sector
38	Pest Management National Plan of Action [GDS031]	Ministry for Primary Industries	Primary Industries Sector
39	International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS076]	Ministry of Foreign Affairs and Trade	External Sector

TABLE 5: 134 GDSs BY RANK

Rank																												Rank (out of 134) See profile section.
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4	Total	
33	29	1	1	36	63	12	14	16	40	99	40	55	71	54	44	39	60	19	1	1	3	1	25	1	1	1	4	1
33	1	46	13	1	16	30	14	12	29	18	40	23	39	10	11	56	14	19	13	1	49	16	74	1	1	1	13	1
63	68	1	22	8	29	30	26	18	7	18	1	4	1	30	1	5	2	19	1	1	3	1	25	72	51	1	69	3
1	29	20	1	1	29	1	14	7	1	2	1	1	1	6	31	5	2	1	1	26	11	4	74	72	51	108	123	4
63	1	8	7	8	1	16	1	3	73	80	1	47	1	54	4	5	6	1	1	1	31	9	121	72	1	1	58	5
63	51	46	39	8	45	56	38	44	29	18	1	10	1	23	11	12	6	40	1	1	31	14	9	1	1	1	2	5
33	29	46	22	36	45	16	14	16	7	47	40	15	39	30	76	3	14	91	21	26	31	36	52	1	1	63	20	7
33	29	74	39	8	29	1	1	3	29	99	23	40	1	23	11	56	14	19	71	62	20	56	74	1	1	1	13	8
16	29	20	7	8	63	85	67	71	13	2	1	4	1	23	11	39	11	1	71	26	49	44	9	1	1	1	2	8
1	114	8	39	36	1	85	67	44	60	2	40	31	1	10	31	18	10	1	21	26	49	23	25	1	1	1	4	10
16	29	46	13	36	1	16	1	7	99	18	23	55	71	1	11	2	1	120	62	62	49	102	52	50	1	1	20	11
1	1	81	22	36	16	56	38	36	29	80	23	31	39	1	122	18	27	19	1	26	49	20	74	1	1	1	13	12
33	29	81	51	8	16	85	38	36	13	47	1	10	1	30	76	56	49	19	51	56	3	28	1	1	1	1	1	12
1	89	46	39	8	1	1	1	1	40	18	40	31	1	54	44	18	27	76	51	47	49	56	9	1	51	1	28	14
1	124	8	51	73	101	39	38	80	13	2	1	4	39	54	4	56	27	40	21	1	13	10	25	1	1	63	18	15
16	114	20	62	8	29	35	27	24	7	2	1	2	1	23	44	18	14	1	51	62	49	50	111	1	1	1	20	16
1	89	20	33	8	84	25	67	36	1	18	1	2	39	30	119	12	49	91	13	26	31	32	1	1	51	1	26	17
16	51	20	13	73	1	56	38	36	13	121	23	40	71	10	31	39	21	19	21	13	49	23	91	1	1	63	28	18
33	1	20	7	8	123	1	38	30	1	47	1	4	107	30	11	56	60	120	34	13	49	47	52	1	51	1	36	19
16	78	1	13	36	45	30	27	26	13	99	77	55	39	10	11	12	6	76	34	47	13	32	121	50	1	63	58	20
63	114	74	100	73	45	16	14	18	60	2	62	40	71	30	11	39	27	40	41	1	20	23	74	1	1	63	26	20
16	29	20	7	99	63	85	67	101	40	18	1	15	1	30	31	56	27	1	13	13	13	7	74	50	38	63	58	22
33	1	20	7	36	16	56	67	44	29	47	40	31	39	30	89	56	73	19	71	76	31	69	25	1	1	1	4	23
108	1	1	13	99	84	85	67	114	40	2	23	15	94	6	44	12	14	1	1	13	3	1	9	72	51	63	89	23
108	29	92	87	8	1	56	14	18	7	18	1	4	1	54	89	56	73	120	21	26	20	41	52	50	1	63	36	23
16	78	20	33	36	1	25	11	11	40	47	111	81	39	69	31	18	42	19	62	62	20	50	91	50	38	1	44	26
86	51	58	62	8	45	56	93	62	40	99	1	40	1	30	31	18	14	40	1	13	49	20	9	1	51	63	44	27
86	51	46	51	36	101	56	67	91	29	2	40	15	1	30	89	5	21	40	13	26	18	16	98	1	51	1	48	27
1	1	81	22	36	1	56	38	32	13	18	97	40	71	30	4	56	27	19	13	13	3	4	25	72	51	108	113	29
33	99	46	71	8	63	30	67	36	13	2	1	4	1	69	31	1	4	19	34	41	3	14	74	72	51	108	123	29
33	99	81	94	73	63	35	32	44	40	18	77	47	94	10	11	18	14	91	51	47	20	50	91	1	1	1	17	31
63	99	20	71	36	16	1	1	3	118	18	77	105	1	54	89	5	27	76	21	41	3	16	52	72	51	63	96	31
1	29	20	1	73	63	56	38	71	40	47	23	31	1	54	31	39	27	40	41	56	11	32	25	72	51	1	69	31
108	1	58	51	99	45	85	93	101	13	18	97	40	39	69	31	56	60	1	13	26	3	4	25	1	51	63	48	31
63	51	92	79	73	29	1	1	10	60	80	77	81	94	91	11	56	82	120	71	76	20	102	25	1	1	1	4	31
86	1	74	51	8	1	12	1	2	99	80	40	89	107	114	44	18	99	19	98	98	49	88	111	1	1	1	20	36
33	51	58	39	1	123	1	1	12	60	99	62	81	39	30	76	39	49	1	41	47	31	36	1	50	51	108	83	37
63	51	46	39	8	63	85	93	80	40	47	1	23	39	91	11	56	60	40	21	1	13	10	52	72	38	63	79	38
33	124	125	127	36	45	1	14	12	73	47	23	47	94	91	89	18	99	120	21	26	49	47	52	1	1	1	11	39

TABLE 5: 134 GDSs BY RANK

Rank (out of 134)	Government department strategy (GDS)	Government department or departmental agency	Sector
40	Health of Older People Strategy [GDS086]	Ministry of Health	Health Sector
41	Implementing Medicines New Zealand 2015 to 2020 [GDS109]	Ministry of Health	Health Sector
41	Strengthening New Zealand's Resistance to Organised Crime: An All-of-government Response August 2011 [GDS110]	Ministry of Justice	Justice Sector
43	Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS117]	Ministry of Social Development	Social Development and Housing Sector
44	New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS055]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
44	New Zealand Suicide Prevention Strategy 2006–2016 [GDS089]	Ministry of Health	Health Sector
44	Connecting New Zealand: A Summary of The Government's Policy Direction for Transport [GDS125]	Ministry of Transport	Economic Development & Infrastructure Sector
47	Campylobacter Risk Management Strategy [GDS042]	Ministry for Primary Industries	Primary Industries Sector
47	Defence Capability Plan [GDS062]	Ministry of Defence	External Sector
47	Pasifika Education Plan 2013–2017 [GDS066]	Ministry of Education	Education & Science Sector
47	Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS100]	Ministry of Health	Health Sector
47	Disability Support Services Strategic Plan 2014–2018 [GDS108]	Ministry of Health	Health Sector
52	National Civil Defence Emergency Management Strategy [GDS014]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
52	National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS028]	Ministry for Primary Industries	Primary Industries Sector
52	National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS029]	Ministry for Primary Industries	Primary Industries Sector
52	'Ala Mo'ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS106]	Ministry of Health	Health Sector
56	National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS039]	Ministry for Primary Industries	Primary Industries Sector
56	The New Zealand School Property Strategy 2011–2021 [GDS064]	Ministry of Education	Education & Science Sector
58	Topographic Strategy [GDS022]	Land Information New Zealand	Primary Industries Sector
58	New Zealand Suicide Prevention Action Plan 2013–2016 [GDS101]	Ministry of Health	Health Sector
60	Salmonella Risk Management Strategy [GDS041]	Ministry for Primary Industries	Primary Industries Sector
60	The New Zealand Health Strategy [GDS081]	Ministry of Health	Health Sector
62	He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS019]	Land Information New Zealand	Primary Industries Sector
63	Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS030]	Ministry for Primary Industries	Primary Industries Sector
63	Listeria Risk Management Strategy [GDS040]	Ministry for Primary Industries	Primary Industries Sector
63	Tertiary Education Strategy 2014–2019 [GDS069]	Ministry of Education	Education & Science Sector
66	Hector's and Maui's Dolphin Threat Management Plan [GDS005]	Department of Conservation	Environment Sector
66	Freshwater Reform: 2013 and Beyond [GDS049]	Ministry for the Environment	Environment Sector
66	Leadership Statement for International Education, Version One [GDS065]	Ministry of Education	Education & Science Sector
69	The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS046]	Ministry for the Environment	Environment Sector
70	He Whare Āhuru He Oranga Tāngata – the Māori Housing Strategy: Directions 2014 to 2025 [GDS059]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
70	Youth Health: A Guide to Action [GDS087]	Ministry of Health	Health Sector
70	Te Rautaki Reo Māori: Māori Language Strategy 2014 [GDS113]	Ministry of Maori Development	Maori, Other Populations & Cultural Sector
73	Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS053]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
74	Our Strategy 2030: Growing and Protecting New Zealand [GDS033]	Ministry for Primary Industries	Primary Industries Sector
74	A Framework for Environmental Reporting in New Zealand [GDS050]	Ministry for the Environment	Environment Sector
74	The Business Growth Agenda: Future Direction 2014 [GDS058]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
74	Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS118]	Ministry of Social Development	Social Development and Housing Sector
78	New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS054]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
78	National Health Emergency Plan [GDS092]	Ministry of Health	Health Sector
78	The New Zealand Positive Ageing Strategy [GDS115]	Ministry of Social Development	Social Development and Housing Sector
81	New Zealand Subantarctic Islands Research Strategy [GDS004]	Department of Conservation	Environment Sector
81	Draft National Fisheries Plan for Inshore Finfish [GDS034]	Ministry for Primary Industries	Primary Industries Sector
81	The New Zealand Palliative Care Strategy [GDS082]	Ministry of Health	Health Sector
84	New Zealand Positioning Strategy 2014 [GDS020]	Land Information New Zealand	Primary Industries Sector
84	Water Research Strategy [GDS045]	Ministry for the Environment	Environment Sector
86	New Zealand's Cyber Security Strategy [GDS016]	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
86	Marine Protected Areas: Policy and Implementation Plan [GDS024]	Ministry for Primary Industries	Primary Industries Sector
86	The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS093]	Ministry of Health	Health Sector
86	Investment Statement: Managing the Crown's Balance Sheet [GDS134]	The Treasury	Finance and Government Administration Sector

TABLE 5: 134 GDSs BY RANK

Rank																												Rank (out of 134) See profile section.
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4	Total	
120	29	20	51	73	16	85	93	71	40	2	40	23	39	114	89	39	99	1	21	26	49	23	52	1	51	63	54	40
33	68	20	33	73	63	35	32	44	40	18	111	69	39	10	44	12	11	40	51	56	31	50	52	72	51	1	79	41
86	1	8	13	36	101	85	38	91	73	80	40	69	39	30	31	56	42	1	21	41	49	28	25	72	1	108	69	41
16	29	20	7	36	101	39	38	71	60	2	97	55	71	1	44	56	21	1	34	41	49	32	74	72	51	63	100	43
33	1	101	62	8	84	39	67	62	1	80	23	10	1	30	76	18	27	1	71	76	49	69	9	50	51	63	65	44
86	1	8	13	8	45	85	93	71	73	47	97	89	71	30	44	39	49	40	1	1	49	16	25	72	51	63	93	44
33	1	58	22	36	45	12	27	18	13	18	77	31	107	69	44	56	99	40	98	76	49	88	91	72	1	63	65	44
33	51	8	13	73	1	56	93	57	1	47	40	10	39	10	44	56	27	40	51	56	49	56	25	72	51	108	113	47
86	68	46	62	8	1	25	1	7	118	121	40	113	131	114	122	39	134	40	98	76	31	82	25	1	1	1	4	47
33	124	117	122	8	16	85	93	57	40	18	23	23	1	1	11	56	6	40	62	62	49	69	74	1	51	1	42	47
130	1	101	100	36	16	1	1	3	73	133	62	105	1	69	44	56	60	91	62	26	31	50	25	72	51	1	69	47
86	99	46	87	73	84	35	38	62	60	2	77	47	39	10	76	18	21	76	51	56	31	56	9	50	38	63	44	47
120	51	1	39	36	1	85	93	57	91	18	62	69	1	10	44	56	21	1	71	98	49	77	52	72	38	1	54	52
33	51	113	87	8	63	56	93	71	13	18	23	10	1	91	11	18	27	110	1	1	31	23	9	72	51	108	107	52
120	68	58	87	73	63	16	38	32	60	99	1	47	1	23	44	56	27	40	13	13	31	20	25	72	51	108	113	52
63	78	46	62	36	101	56	38	80	73	2	1	23	1	30	44	18	21	19	62	76	49	69	1	72	51	1	58	52
86	1	20	22	123	16	85	67	80	7	99	1	15	1	30	89	56	60	110	51	26	2	28	52	72	51	108	119	56
63	1	58	33	123	45	25	27	32	29	47	1	15	1	69	44	56	60	40	71	98	49	88	74	50	51	63	83	56
63	99	20	71	99	84	39	27	62	40	47	77	55	1	69	44	18	42	40	71	62	31	69	98	1	51	1	48	58
120	78	58	94	36	101	85	67	101	91	80	23	69	1	10	89	56	42	40	98	98	49	102	25	1	1	1	4	58
86	51	20	39	36	29	56	38	44	13	80	23	23	94	10	44	56	49	76	98	41	20	56	9	72	51	108	107	60
108	29	74	71	36	1	85	38	36	40	80	62	55	71	69	44	56	82	40	98	76	49	88	52	1	51	1	36	60
63	124	101	121	36	45	85	93	80	13	47	125	69	1	10	11	56	11	40	62	98	49	82	111	1	1	1	20	62
108	29	8	33	99	29	85	11	32	29	47	40	31	94	54	1	39	27	40	98	56	18	56	121	72	51	108	132	63
63	29	20	22	8	123	85	67	101	1	47	62	15	94	91	76	56	108	76	51	47	49	56	52	72	51	1	79	63
33	89	74	79	73	45	56	93	80	110	80	40	98	94	30	76	56	82	76	98	98	49	113	25	1	1	1	4	63
108	1	8	22	1	1	56	38	26	60	18	62	47	94	6	89	18	42	76	51	62	49	69	111	72	51	108	130	66
120	1	20	39	73	84	85	93	114	73	47	62	69	94	54	44	18	60	19	41	98	49	64	52	50	38	63	54	66
1	114	81	87	73	63	16	14	22	29	47	23	23	39	69	44	56	73	120	98	98	49	129	98	72	1	63	69	66
33	1	101	62	99	29	39	67	62	60	99	97	98	107	6	44	56	49	40	98	98	49	102	1	1	51	63	42	69
33	89	101	100	129	84	30	32	71	7	18	62	15	39	54	89	5	42	91	51	62	20	64	98	50	51	63	93	70
86	68	20	51	36	84	85	67	91	73	18	97	81	1	69	89	39	73	1	71	62	49	64	1	50	51	63	58	70
33	124	117	122	99	101	56	67	114	99	99	77	112	39	91	44	39	73	40	1	1	13	7	25	50	38	63	48	70
120	29	58	71	73	45	56	93	80	40	121	111	105	107	1	11	3	4	120	41	47	20	56	74	72	51	63	100	73
16	89	74	71	99	63	85	93	114	99	47	40	81	39	114	4	56	60	76	98	76	31	88	111	1	1	63	36	74
108	89	101	118	36	45	85	67	71	13	2	77	23	107	69	31	12	60	131	71	76	49	123	98	1	1	63	30	74
16	114	81	94	1	45	85	93	62	110	121	1	98	118	91	89	56	122	19	98	98	49	88	52	1	1	1	11	74
130	51	20	71	99	132	56	93	129	73	99	1	55	39	69	89	56	90	91	34	13	49	41	74	50	38	63	58	74
1	29	74	22	99	63	85	93	114	60	99	40	69	39	10	44	56	27	1	71	98	49	77	52	72	51	63	96	78
130	29	58	79	1	16	85	93	44	110	2	77	89	118	30	89	18	90	40	62	62	49	69	9	50	51	63	65	78
16	99	20	51	99	123	85	93	129	13	18	77	31	131	54	44	56	117	40	21	13	49	28	91	72	51	1	89	78
86	51	58	62	36	29	39	67	44	130	80	125	130	130	30	31	39	90	40	21	47	1	10	9	72	51	108	107	81
63	68	81	79	73	84	56	38	80	91	47	40	69	39	23	76	56	49	91	41	13	49	44	9	72	51	108	107	81
86	1	8	13	8	29	39	67	36	73	18	111	89	1	54	44	56	49	19	98	98	49	88	52	72	51	108	119	81
16	114	92	100	73	101	85	93	121	13	99	23	31	71	114	31	56	90	19	98	98	49	88	52	1	51	1	36	84
86	78	58	79	1	16	39	38	26	40	47	77	55	71	54	44	56	73	134	71	41	31	88	9	72	51	108	107	84
33	1	8	1	73	63	85	93	101	110	121	125	128	94	91	44	39	90	40	98	98	49	102	111	1	38	1	36	86
63	124	81	111	36	123	56	67	101	60	99	23	55	94	91	4	56	73	1	1	1	49	10	74	72	51	108	123	86
33	1	8	1	8	29	16	14	12	99	80	40	89	39	114	122	56	117	40	98	98	49	102	111	72	51	108	130	86
16	68	132	118	73	101	12	14	24	134	80	132	134	71	114	11	56	82	40	71	47	49	64	25	1	51	1	30	86

TABLE 5: 134 GDSs BY RANK

Rank (out of 134)	Government department strategy (GDS)	Government department or departmental agency	Sector
90	Opening Doors to China: New Zealand's 2015 Vision [GDS075]	Ministry of Foreign Affairs and Trade	External Sector
90	National Drug Policy 2007–2012 [GDS090]	Ministry of Health	Health Sector
90	Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS091]	Ministry of Health	Health Sector
90	The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS107]	Ministry of Health	Health Sector
90	Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS122]	Ministry of Social Development	Social Development and Housing Sector
95	The New Zealand Cancer Control Strategy [GDS088]	Ministry of Health	Health Sector
96	Community in Mind, Hei Puāwai Waitaha – a flourishing Waitaha: Strategy for rebuilding health and wellbeing in greater Christchurch [GDS002]	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector
96	Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS027]	Ministry for Primary Industries	Primary Industries Sector
96	Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS098]	Ministry of Health	Health Sector
96	The Pacific Languages Framework [GDS114]	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector
96	Leadership Strategy for the State Services [GDS131]	State Services Commission	Finance and Government Administration Sector
101	Draft National Fisheries Plan for Inshore Shellfish [GDS035]	Ministry for Primary Industries	Primary Industries Sector
102	New Zealand's ASEAN Partnership: One Pathway to Ten Nations [GDS079]	Ministry of Foreign Affairs and Trade	External Sector
102	National Health Emergency Plan: Mass Casualty Action Plan [GDS097]	Ministry of Health	Health Sector
104	The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS032]	Ministry for Primary Industries	Primary Industries Sector
105	Draft National Fisheries Plan for Freshwater [GDS036]	Ministry for Primary Industries	Primary Industries Sector
105	Reduced Waiting Times for Public Hospital Elective Services [GDS080]	Ministry of Health	Health Sector
105	The Primary Health Care Strategy [GDS083]	Ministry of Health	Health Sector
108	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS071]	Ministry of Foreign Affairs and Trade	External Sector
108	Opening Doors to India: New Zealand's 2015 Vision [GDS074]	Ministry of Foreign Affairs and Trade	External Sector
110	New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS006]	Department of Conservation	Environment Sector
110	Better, Sooner, More Convenient Health Care in the Community [GDS096]	Ministry of Health	Health Sector
112	Refugee Settlement: New Zealand Resettlement Strategy [GDS056]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
113	Sexual and Reproductive Health Strategy: Phase One [GDS085]	Ministry of Health	Health Sector
114	Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008]	Department of Corrections	Justice Sector
114	The New Zealand Migrant Settlement and Integration Strategy [GDS060]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
114	Advancing With Australia: New Zealand Inc Australia Strategy [GDS077]	Ministry of Foreign Affairs and Trade	External Sector
114	Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS120]	Ministry of Social Development	Social Development and Housing Sector
118	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS051]	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
118	Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS116]	Ministry of Social Development	Social Development and Housing Sector
120	Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS078]	Ministry of Foreign Affairs and Trade	External Sector
120	Towards Customs 2020 [GDS130]	New Zealand Customs Service	External Sector
122	National Historic Heritage Strategy 2013 [GDS009]	Department of Corrections	Justice Sector
123	Youth Strategy – Reducing Re-offending by Young People [GDS010]	Department of Corrections	Justice Sector
123	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS063]	Ministry of Education	Education & Science Sector
125	National Airspace Policy of New Zealand [GDS127]	Ministry of Transport	Economic Development & Infrastructure Sector
126	Harvest Strategy Standard for New Zealand Fisheries [GDS026]	Ministry for Primary Industries	Primary Industries Sector
127	Actioning Medicines New Zealand 2010 [GDS094]	Ministry of Health	Health Sector
128	'Future Directions for the Border Sector' [GDS037]	Ministry for Primary Industries	Primary Industries Sector
128	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS073]	Ministry of Foreign Affairs and Trade	External Sector
130	National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS104]	Ministry of Health	Health Sector
131	Latin America: A Revised Approach [GDS072]	Ministry of Foreign Affairs and Trade	External Sector
132	Science Counts! The Department of Conservation's Strategic Science and Research Priorities 2011–2016 [GDS007]	Department of Conservation	Environment Sector
133	National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS103]	Ministry of Health	Health Sector
134	Care Closer to Home [GDS105]	Ministry of Health	Health Sector

TABLE 5: 134 GDSs BY RANK

Rank																											Rank (out of 134) See profile section.	
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4		Total
1	78	58	39	99	101	56	32	91	73	80	62	81	1	114	122	56	113	91	71	76	49	102	98	50	38	1	48	90
108	29	1	22	99	63	16	67	44	110	47	125	116	107	114	11	56	99	19	98	98	49	88	25	72	51	1	69	90
63	1	117	87	36	63	39	14	30	73	99	97	105	1	114	44	56	82	40	98	98	49	102	25	72	51	1	69	90
63	78	92	94	36	101	25	38	44	40	18	111	69	131	54	89	56	126	91	41	47	31	50	25	72	51	1	69	90
63	99	92	107	8	123	56	67	91	40	47	62	47	39	91	122	56	113	91	62	76	49	88	25	1	51	1	30	90
86	29	8	22	99	84	85	93	121	73	2	77	55	71	69	76	56	90	40	71	76	49	82	9	72	51	63	89	95
33	68	122	107	123	63	39	32	71	127	80	111	125	71	54	76	18	60	76	62	62	20	64	91	1	51	1	44	96
63	99	101	111	123	101	56	67	121	29	18	111	55	1	91	11	56	49	40	34	26	49	36	121	72	51	1	100	96
63	78	81	87	73	63	56	93	91	91	18	111	98	71	91	89	56	108	76	21	26	49	36	91	72	51	1	89	96
33	99	58	79	99	101	85	93	126	13	18	111	47	39	69	1	56	27	91	41	62	49	69	121	72	38	63	100	96
86	51	58	62	99	101	39	38	91	91	80	62	89	71	114	89	56	113	110	98	98	49	123	98	50	1	1	30	96
33	51	92	71	73	84	85	93	114	99	47	62	89	71	91	4	56	60	76	41	13	49	41	52	72	51	108	119	101
16	51	81	51	36	84	85	93	101	91	99	77	105	124	69	89	56	122	76	98	98	49	113	98	1	38	1	30	102
120	1	20	39	8	45	85	38	57	40	80	111	89	118	69	44	56	108	19	71	98	49	82	1	72	51	108	100	102
33	78	81	79	36	132	85	93	126	91	121	1	81	1	91	89	56	90	40	98	98	49	102	25	72	38	1	48	104
86	78	113	111	99	84	85	93	121	91	47	40	69	39	91	4	56	49	91	41	13	49	44	9	72	51	108	107	105
63	51	20	33	73	101	39	14	44	73	99	97	105	1	30	119	56	73	91	98	76	49	113	111	72	51	63	119	105
86	99	92	111	36	16	85	38	44	99	99	97	113	71	30	89	56	82	19	71	76	49	77	25	72	51	1	69	105
1	124	101	107	8	63	1	93	26	118	99	77	116	1	69	44	18	42	40	71	76	31	77	121	50	51	108	123	108
1	99	101	94	99	84	56	32	80	60	47	97	81	71	30	122	56	99	76	71	76	49	88	121	50	51	1	83	108
120	29	20	51	99	29	56	93	80	99	47	77	98	39	91	76	39	82	91	71	62	20	77	74	72	51	108	123	110
16	1	20	1	8	101	85	67	91	40	99	111	98	124	114	44	56	122	1	98	98	49	82	98	72	51	63	113	110
86	114	113	122	99	101	85	38	114	73	18	23	40	124	91	122	56	130	120	71	76	49	119	111	1	1	1	20	112
120	1	46	51	73	29	85	93	80	118	47	132	125	107	30	76	56	90	40	98	98	49	102	1	72	51	63	83	113
86	124	117	127	36	16	85	93	62	118	80	97	116	94	114	122	56	126	110	98	98	49	123	74	1	1	1	13	114
86	89	101	111	123	101	39	38	101	73	47	40	55	118	69	89	56	117	91	71	76	31	88	52	50	51	63	79	114
16	99	101	100	99	101	85	93	126	118	99	77	116	39	114	44	5	49	91	98	98	49	119	111	1	51	1	54	114
133	99	131	134	36	45	85	38	62	130	99	40	116	39	91	89	56	99	110	71	76	49	113	98	1	1	1	18	114
1	114	92	94	36	63	56	38	62	73	47	97	89	71	69	89	56	99	110	71	98	49	119	74	72	51	63	100	118
63	89	58	79	123	123	85	93	132	73	18	62	55	1	23	122	56	73	40	71	98	49	88	25	72	51	108	113	118
1	124	92	100	36	84	85	93	101	99	99	125	122	71	91	89	56	108	91	71	76	49	102	121	1	51	1	58	120
33	68	125	111	99	101	1	11	22	127	47	77	113	107	114	89	56	122	131	98	98	49	133	121	50	51	1	83	120
33	99	1	39	73	132	85	93	129	118	121	111	128	39	91	11	56	60	91	98	76	49	113	98	72	51	1	93	122
120	89	58	100	133	84	85	93	133	29	80	77	55	71	69	89	56	99	110	98	98	49	123	121	1	51	63	83	123
108	114	122	130	129	29	85	38	91	99	121	40	105	39	114	122	56	117	120	98	98	49	129	25	1	51	1	30	123
63	78	113	107	99	123	39	38	101	110	47	62	98	124	114	89	39	126	40	71	76	49	82	52	72	51	63	96	125
86	99	125	127	131	123	85	93	134	60	121	23	69	118	91	89	18	113	19	34	62	49	47	52	72	51	63	96	126
33	114	125	126	73	101	56	67	101	110	121	97	122	71	69	76	56	90	110	98	98	49	123	9	72	51	1	65	127
108	89	132	132	36	45	39	38	44	130	133	77	130	107	91	89	18	108	110	98	98	49	123	98	72	1	63	69	128
108	68	125	122	73	84	56	93	101	118	121	125	130	107	69	122	39	117	110	13	13	49	36	121	72	51	63	123	128
133	1	117	118	8	101	16	67	36	110	18	132	116	71	114	11	56	82	120	98	98	49	129	121	72	51	108	132	130
16	29	101	62	99	63	39	93	91	118	121	125	130	118	91	122	56	129	120	98	98	49	129	98	72	51	63	113	131
86	124	122	130	131	1	85	93	101	99	1	97	69	124	114	119	56	130	76	98	98	49	113	74	72	51	108	123	132
108	1	125	111	36	29	39	93	57	127	47	111	122	124	114	122	56	132	91	98	98	49	119	121	72	51	108	132	133
63	124	132	133	133	29	85	67	121	130	47	111	125	131	114	89	56	132	131	98	98	49	133	121	50	51	63	100	134

Table 6: 28 departments and one departmental agency by rank

Rank (out of 29)	Government department or departmental agency	Number of government department strategy (GDS)	Sector
1	Statistics New Zealand	2	Finance and Government Administration Sector
2	Department of Internal Affairs (DIA)	2	Education & Science Sector
3	Ministry for Culture and Heritage (MCH)	1	Economic Development & Infrastructure Sector
4	Ministry of Justice (MoJ)	3	Environment Sector
5	Ministry of Transport (MoT)	6	Justice Sector
6	Canterbury Earthquake Recovery Authority (CERA)	2	Economic Development & Infrastructure Sector
7	Department of the Prime Minister and Cabinet (DPMC)	4	Māori, Other Populations & Cultural Sector
8	Ministry of Defence (MoD)	2	Finance and Government Administration Sector
9	Land Information New Zealand (LINZ)	5	Environment Sector
10	Ministry for the Environment (MfE)	8	Primary Industries Sector
11	Ministry of Education (MoE)	8	Finance and Government Administration Sector
12	Ministry of Social Development (MSD)	9	External Sector
13	Ministry of Business, Innovation and Employment (MBIE)	10	Māori, Other Populations & Cultural Sector
14	Ministry for Primary Industries (MPI)	19	Primary Industries Sector
15	Ministry of Maori Development (TPK)	1	Finance and Government Administration Sector
16	Ministry of Health (MoH)	30	Education & Science Sector
17	The Treasury	1	Finance and Government Administration Sector
18	Department of Conservation (DOC)	5	Health Sector
19	Ministry of Pacific Island Affairs (MPIA)	1	External Sector
19	State Services Commission (SSC)	1	Justice Sector
21	Department of Corrections	4	Māori, Other Populations & Cultural Sector
22	Ministry of Foreign Affairs and Trade (MFAT)	9	Māori, Other Populations & Cultural Sector
23	New Zealand Customs Service	1	Social Development and Housing Sector
24	Crown Law Office	See note below	Economic Development & Infrastructure Sector
24	Education Review Office	See note below	Māori, Other Populations & Cultural Sector
24	Government Communications Security Bureau (GCSB)	See note below	External Sector
24	Inland Revenue Department (IRD)	See note below	Justice Sector
24	Ministry of Women's Affairs (MWA)	See note below	Māori, Other Populations & Cultural Sector
24	Serious Fraud Office (SFO)	See note below	Finance and Government Administration Sector

Note: Analysis and ranking of departments were restricted to departments that had published documents meeting the definition of GDSs published between 1 July 1994 and 30 June 2015. Therefore, ranking results for departments do not reflect the possible scores which may have been obtained by departments not included in our analysis. The seven departments which fell into this category are as follows: Crown Law Office; Education Review Office; Government Communications Security Bureau; Inland Revenue Department; Ministry of Women's Affairs; and the Serious Fraud Office.

TABLE 6: 28 DEPARTMENTS AND ONE DEPARTMENTAL AGENCY BY RANK

Rank																										Rank (out of 29) See profile section.			
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority						
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3		6.4	Total	
2	3	5	2	9	1	8	4	2	12	15	3	7	11	1	5	1	1	19	6	7	18	11	13	6	1	10	4	1	
1	22	3	6	3	11	11	9	11	1	1	1	1	1	5	5	11	3	1	3	3	5	3	15	1	1	10	2	2	
2	15	1	2	3	8	5	6	5	2	21	13	12	5	2	2	2	1	16	1	8	1	4	21	13	1	18	15	3	
13	1	4	1	2	18	10	16	15	4	5	2	2	9	3	4	19	7	7	6	2	18	6	1	9	7	14	7	4	
14	5	16	6	7	9	5	6	6	6	6	8	4	17	13	11	6	13	15	10	12	7	10	4	9	6	10	5	5	
8	7	17	6	18	11	4	5	8	18	19	13	18	11	12	13	6	12	7	1	3	1	2	9	1	8	1	3	6	
17	10	2	4	3	4	9	8	7	14	8	12	13	3	7	10	3	4	5	9	13	3	5	11	20	16	7	16	7	
20	3	6	6	1	1	3	1	1	21	21	6	18	23	20	20	6	23	5	21	21	14	20	15	1	1	1	1	8	
6	21	6	15	10	6	16	12	13	5	8	13	11	2	9	7	10	6	4	13	17	13	12	17	5	8	1	6	9	
16	2	11	5	3	7	12	10	10	8	8	11	10	18	4	8	4	8	11	4	8	6	7	5	18	15	21	18	10	
7	18	17	17	11	5	7	11	9	7	7	3	3	3	11	15	4	9	18	12	16	11	18	6	8	16	10	11	11	
19	15	13	18	12	17	17	14	18	11	4	9	6	9	8	19	16	15	16	5	6	12	9	13	12	13	14	13	12	
8	14	19	14	17	13	19	19	19	10	14	7	9	19	6	17	9	10	14	11	15	10	14	12	13	14	16	14	13	
15	13	15	13	14	14	18	17	17	9	13	5	5	8	15	9	15	11	13	8	5	8	8	8	22	20	22	22	14	
8	23	21	23	19	19	20	20	22	19	21	13	20	5	19	11	11	14	1	23	8	23	1	21	13	8	18	12	15	
22	6	12	12	8	10	14	13	12	13	12	19	15	15	14	16	18	16	10	15	14	16	16	7	19	21	17	19	16	
2	11	23	22	15	19	2	3	4	23	15	23	23	11	20	2	20	17	7	18	8	18	15	1	1	22	1	7	17	
23	9	6	11	15	3	20	21	14	17	3	18	14	21	9	17	14	19	12	13	19	4	12	10	21	19	23	21	18	
8	19	6	15	19	19	23	23	23	2	2	22	7	5	17	1	20	5	1	16	1	18	17	21	23	8	18	23	19	
20	7	6	10	19	19	15	14	20	16	15	10	16	11	20	20	20	21	22	21	22	18	22	19	13	1	1	7	19	
17	20	13	20	19	15	22	22	21	14	15	21	17	16	16	13	17	17	21	20	20	14	21	18	6	8	7	10	21	
5	17	20	19	13	16	13	18	16	19	20	20	21	20	18	23	11	20	20	17	18	17	19	20	11	18	9	17	22	
8	11	22	21	19	19	1	2	3	22	8	13	22	22	20	20	22	23	21	22	18	23	21	13	22	1	20	23	23	
																													24
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																													24
																													24
																													24

Table 7: 10 sectors by rank

Rank (out of 10)	Sector	Number of government department strategy (GDS)	Government department or departmental agency
1	Māori, Other Populations & Cultural Sector	7	Department of Internal Affairs
			Ministry for Culture and Heritage
			Ministry of Maori Development
			Ministry of Pacific Island Affairs
			Ministry of Women's Affairs
			Statistics New Zealand
2	Education & Science Sector	8	Education Review Office
			Ministry of Education
3	Economic Development & Infrastructure Sector	18	Canterbury Earthquake Recovery Authority
			Ministry of Business, Innovation and Employment
			Ministry of Transport
4	Finance and Government Administration Sector	6	Crown Law Office
			Department of the Prime Minister and Cabinet
			Government Communications Security Bureau
			Inland Revenue Department
			State Services Commission
			The Treasury
5	Environment Sector	13	Department of Conservation
			Ministry for the Environment
6	Justice Sector	7	Department of Corrections
			Ministry of Justice
			Serious Fraud Office
7	Social Development and Housing Sector	9	Ministry of Social Development
8	Primary Industries Sector	24	Land Information New Zealand
			Ministry for Primary Industries
9	Health Sector	30	Ministry of Health
10	External Sector	12	Ministry of Defence
			Ministry of Foreign Affairs and Trade
			New Zealand Customs Service

TABLE 7: 10 SECTORS BY RANK

Rank																											Rank (out of 10) See profile section.	
1. Opportunities and Threats				2. Capabilities and Resources					3. Vision and Benefits				4. Approach and Focus					5. Implementation and Accountability					6. Alignment and Authority					
1.1	1.2	1.3	Total	2.1	2.2	2.3	2.4	Total	3.1	3.2	3.3	Total	4.1	4.2	4.3	4.4	Total	5.1	5.2	5.3	5.4	Total	6.1	6.2	6.3	6.4		Total
1	9	1	2	7	4	5	2	4	1	4	3	2	2	1	1	1	1	5	1	1	3	1	9	4	1	7	2	1
4	10	8	8	4	2	1	4	2	2	3	1	1	1	6	6	2	2	8	7	9	6	9	1	2	8	4	4	2
3	3	9	5	8	6	4	5	7	4	8	4	5	8	4	8	4	7	6	5	6	4	6	4	5	3	5	3	3
7	3	2	1	3	3	2	1	1	9	6	8	9	3	9	4	3	3	1	6	7	1	5	6	7	5	1	5	4
8	1	4	3	2	1	7	7	5	7	2	7	7	9	2	5	5	5	4	4	5	1	4	2	8	7	10	9	5
6	5	3	4	10	9	8	10	10	6	7	6	6	6	5	3	10	6	9	8	4	9	8	8	1	2	3	1	6
9	7	6	9	5	10	9	8	9	5	1	5	3	5	3	9	8	8	7	2	2	7	3	7	6	4	6	6	7
5	6	7	7	8	7	10	9	8	3	9	2	4	4	7	2	7	4	3	3	3	5	2	5	10	9	9	10	8
10	2	5	6	1	5	6	6	6	8	5	10	8	7	8	7	9	9	2	9	8	8	7	2	9	10	8	8	9
2	8	10	10	5	8	3	3	3	10	10	8	10	10	10	10	6	10	10	10	10	10	10	10	3	5	2	7	10

Table 8: 134 GDSs by date published

	Government department strategy (GDS)	Date Published	Government department or departmental agency	Sector
1	The New Zealand Biodiversity Strategy [GDS003]	2000 February	Department of Conservation	Environment Sector
2	Reduced Waiting Times for Public Hospital Elective Services [GDS080]	2000 March	Ministry of Health	Health Sector
3	The New Zealand Health Strategy [GDS081]	2000 December	Ministry of Health	Health Sector
4	The New Zealand Palliative Care Strategy [GDS082]	2001 February	Ministry of Health	Health Sector
5	The Primary Health Care Strategy [GDS083]	2001 February	Ministry of Health	Health Sector
6	The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga [GDS084]	2001 April	Ministry of Health	Health Sector
7	The New Zealand Positive Ageing Strategy [GDS115]	2001 April	Ministry of Social Development	Social Development and Housing Sector
8	Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities [GDS116]	2001 September	Ministry of Social Development	Social Development and Housing Sector
9	Sexual and Reproductive Health Strategy: Phase One [GDS085]	2001 October	Ministry of Health	Health Sector
10	Health of Older People Strategy [GDS086]	2002	Ministry of Health	Health Sector
11	Youth Development Strategy Aotearoa: Action for Child and Youth Development [GDS117]	2002 January	Ministry of Social Development	Social Development and Housing Sector
12	Youth Health: A Guide to Action [GDS0987]	2002 September	Ministry of Health	Health Sector
13	The New Zealand Cancer Control Strategy [GDS088]	2003 August	Ministry of Health	Health Sector
14	New Zealand Urban Design Protocol [GDS043]	2005 March	Ministry for the Environment	Environment Sector
15	Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People [GDS051]	2005 March	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
16	New Zealand Subantarctic Islands Research Strategy [GDS004]	2005 May	Department of Conservation	Environment Sector
17	Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumaruru me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015 [GDS052]	2005 June	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
18	Marine Protected Areas: Policy and Implementation Plan [GDS024]	2005 December	Ministry for Primary Industries	Primary Industries Sector
19	New Zealand Suicide Prevention Strategy 2006–2016 [GDS089]	2006 June	Ministry of Health	Health Sector
20	New Zealand's National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants [GDS044]	2006 December	Ministry for the Environment	Environment Sector
21	National Drug Policy 2007–2012 [GDS090]	2007	Ministry of Health	Health Sector
22	Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information [GDS018]	2007 January	Land Information New Zealand	Primary Industries Sector
23	Hector's and Maui's Dolphin Threat Management Plan [GDS005]	2007 August	Department of Conservation	Environment Sector
24	A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru [GDS025]	2007 October	Ministry for Primary Industries	Primary Industries Sector
25	Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders [GDS091]	2007 December	Ministry of Health	Health Sector
26	National Civil Defence Emergency Management Strategy [GDS014]	2008 March	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
27	Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption [GDS053]	2008 July	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
28	Harvest Strategy Standard for New Zealand Fisheries [GDS026]	2008 October	Ministry for Primary Industries	Primary Industries Sector
29	National Health Emergency Plan [GDS092]	2008 December	Ministry of Health	Health Sector
30	The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care [GDS093]	2009 June	Ministry of Health	Health Sector
31	New Zealand Sea Lion Species Management Plan: 2009–2014 [GDS006]	2009 July	Department of Conservation	Environment Sector
32	Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits [GDS027]	2009 September	Ministry for Primary Industries	Primary Industries Sector
33	Tackling Methamphetamine: An Action Plan [GDS015]	2009 October	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
34	Water Research Strategy [GDS045]	2009 December	Ministry for the Environment	Environment Sector
35	National Fisheries Plan for Deepwater and Middle-depth Fisheries [GDS028]	2010	Ministry for Primary Industries	Primary Industries Sector
36	National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015 [GDS029]	2010	Ministry for Primary Industries	Primary Industries Sector
37	Success for All: Every School, Every Child: Building an Inclusive Education System [GDS063]	2010	Ministry of Education	Education & Science Sector
38	New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020 [GDS071]	2010	Ministry of Foreign Affairs and Trade	External Sector
39	Safer Journeys: New Zealand's Road Safety Strategy 2010–2020 [GDS124]	2010 March	Ministry of Transport	Economic Development & Infrastructure Sector
40	Actioning Medicines New Zealand 2010 [GDS094]	2010 April	Ministry of Health	Health Sector
41	Latin America: A Revised Approach [GDS072]	2010 May	Ministry of Foreign Affairs and Trade	External Sector
42	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16 [GDS095]	2010 May	Ministry of Health	Health Sector
43	Statistics New Zealand: Strategic Plan 2010–20 [GDS132]	2010 September	Statistics New Zealand	Māori, Other Populations & Cultural Sector
44	The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency [GDS046]	2010 October	Ministry for the Environment	Environment Sector
45	Defence White Paper 2010 [GDS061]	2010 November	Ministry of Defence	External Sector
46	Science Counts! The Department of Conservation's Strategic Science and Research Priorities 2011–2016 [GDS007]	2011	Department of Conservation	Environment Sector
47	Creating Lasting Change: Strategy 2011–2015 (Year One) [GDS008]	2011	Department of Corrections	Justice Sector

TABLE 8: 134 GDSS BY DATE PUBLISHED

	Government department strategy (GDS)	Date Published	Government department or departmental agency	Sector
48	New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential [GDS054]	2011	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
49	New Zealand Energy Efficiency and Conservation Strategy 2011–2016 [GDS055]	2011	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
50	The New Zealand School Property Strategy 2011–2021 [GDS064]	2011	Ministry of Education	Education & Science Sector
51	Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum [GDS030]	2011 February	Ministry for Primary Industries	Primary Industries Sector
52	Pest Management National Plan of Action [GDS031]	2011 February	Ministry for Primary Industries	Primary Industries Sector
53	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] [GDS073]	2011 March	Ministry of Foreign Affairs and Trade	External Sector
54	The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture [GDS032]	2011 May	Ministry for Primary Industries	Primary Industries Sector
55	New Zealand's Cyber Security Strategy [GDS016]	2011 June	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
56	Better, Sooner, More Convenient Health Care in the Community [GDS096]	2011 June	Ministry of Health	Health Sector
57	Our Strategy 2030: Growing and Protecting New Zealand [GDS033]	2011 July	Ministry for Primary Industries	Primary Industries Sector
58	Draft National Fisheries Plan for Inshore Finfish [GDS034]	2011 July	Ministry for Primary Industries	Primary Industries Sector
59	Draft National Fisheries Plan for Inshore Shellfish [GDS035]	2011 July	Ministry for Primary Industries	Primary Industries Sector
60	Draft National Fisheries Plan for Freshwater [GDS036]	2011 July	Ministry for Primary Industries	Primary Industries Sector
61	Government Policy Statement on Land Transport Funding 2012/13–2021/22 [GDS126]	2011 July	Ministry of Transport	Economic Development & Infrastructure Sector
62	Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM10 Standard [GDS047]	2011 August	Ministry for the Environment	Environment Sector
63	Strengthening New Zealand's Resistance to Organised Crime: An All-of-government Response August 2011 [GDS110]	2011 August	Ministry of Justice	Justice Sector
64	Connecting New Zealand: A Summary of the Government's Policy Direction for Transport [GDS125]	2011 August	Ministry of Transport	Economic Development & Infrastructure Sector
65	Leadership Statement for International Education, Version One [GDS065]	2011 September	Ministry of Education	Education & Science Sector
66	National Health Emergency Plan: Mass Casualty Action Plan [GDS097]	2011 September	Ministry of Health	Health Sector
67	Opening Doors to India: New Zealand's 2015 Vision [GDS074]	2011 October	Ministry of Foreign Affairs and Trade	External Sector
68	Rena: Long-term Environmental Recovery Plan [GDS048]	2011 December	Ministry for the Environment	Environment Sector
69	Refugee Settlement: New Zealand Resettlement Strategy [GDS056]	2012	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
70	'Future Directions for the Border Sector' [GDS037]	2012 February	Ministry for Primary Industries	Primary Industries Sector
71	Opening Doors to China: New Zealand's 2015 Vision [GDS075]	2012 February	Ministry of Foreign Affairs and Trade	External Sector
72	National Airspace Policy of New Zealand [GDS127]	2012 April	Ministry of Transport	Economic Development & Infrastructure Sector
73	Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy [GDS133]	2012 April	Statistics New Zealand	Māori, Other Populations & Cultural Sector
74	Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha [GDS001]	2012 May	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector
75	Measures to Improve Youth Mental Health [GDS017]	2012 June	Department of the Prime Minister and Cabinet	Finance and Government Administration Sector
76	Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan [GDS111]	2012 July	Ministry of Justice	Justice Sector
77	Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017 [GDS098]	2012 August	Ministry of Health	Health Sector
78	Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan [GDS118]	2012 August	Ministry of Social Development	Social Development and Housing Sector
79	Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan [GDS119]	2012 August	Ministry of Social Development	Social Development and Housing Sector
80	International Development Group Strategic Plan 2012–2015: Development that Delivers [GDS076]	2012 September	Ministry of Foreign Affairs and Trade	External Sector
81	The Pacific Languages Framework [GDS114]	2012 October	Ministry of Pacific Island Affairs	Māori, Other Populations & Cultural Sector
82	Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children [GDS120]	2012 October	Ministry of Social Development	Social Development and Housing Sector
83	Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership [GDS057]	2012 November	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
84	Pasifika Education Plan 2013–2017 [GDS066]	2012 November	Ministry of Education	Education & Science Sector
85	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017 [GDS099]	2012 December	Ministry of Health	Health Sector
86	National Historic Heritage Strategy 2013 [GDS009]	2013	Department of Corrections	Justice Sector
87	National Plan of Action for the Conservation and Management of Sharks 2013 [GDS038]	2013	Ministry for Primary Industries	Primary Industries Sector
88	Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy [GDS067]	2013	Ministry of Education	Education & Science Sector
89	Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017 [GDS068]	2013	Ministry of Education	Education & Science Sector
90	Advancing With Australia: New Zealand Inc Australia Strategy [GDS077]	2013	Ministry of Foreign Affairs and Trade	External Sector
91	Freshwater Reform: 2013 and Beyond [GDS049]	2013 March	Ministry for the Environment	Environment Sector

TABLE 8: 134 GDSS BY DATE PUBLISHED

	Government department strategy (GDS)	Date Published	Government department or departmental agency	Sector
92	Safer Journeys: Action Plan 2013–2015 [GDS128]	2013 March	Ministry of Transport	Economic Development & Infrastructure Sector
93	National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries [GDS039]	2013 April	Ministry for Primary Industries	Primary Industries Sector
94	Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16 [GDS100]	2013 May	Ministry of Health	Health Sector
95	New Zealand Suicide Prevention Action Plan 2013–2016 [GDS101]	2013 May	Ministry of Health	Health Sector
96	Government ICT Strategy and Action Plan to 2017 [GDS012]	2013 June	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
97	He Whāriki Maurua: Business with Māori Strategy 2013–2016 [GDS019]	2013 June	Land Information New Zealand	Primary Industries Sector
98	Listeria Risk Management Strategy [GDS040]	2013 July	Ministry for Primary Industries	Primary Industries Sector
99	Salmonella Risk Management Strategy [GDS041]	2013 July	Ministry for Primary Industries	Primary Industries Sector
100	Campylobacter Risk Management Strategy [GDS042]	2013 July	Ministry for Primary Industries	Primary Industries Sector
101	Opening Doors to the Gulf Region: The New Zealand Inc Strategy [GDS078]	2013 July	Ministry of Foreign Affairs and Trade	External Sector
102	New Zealand's ASEAN Partnership: One Pathway to Ten Nations [GDS079]	2013 July	Ministry of Foreign Affairs and Trade	External Sector
103	Towards Customs 2020 [GDS130]	2013 September	New Zealand Customs Service	External Sector
104	Youth Crime Action Plan 2013–2023 Report [GDS112]	2013 October	Ministry of Justice	Justice Sector
105	Youth Strategy – Reducing Re-offending by Young People [GDS010]	2013 November	Department of Corrections	Justice Sector
106	National Health IT Plan Update [GDS102]	2013 November	Ministry of Health	Health Sector
107	Leadership Strategy for the State Services [GDS131]	2013 November	State Services Commission	Finance and Government Administration Sector
108	National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013) [GDS103]	2013 December	Ministry of Health	Health Sector
109	National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition [GDS104]	2013 December	Ministry of Health	Health Sector
110	The Business Growth Agenda: Future Direction 2014 [GDS058]	2014	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
111	Cadastre 2034: A 10-20 Year Strategy for developing the cadastral system: Knowing the 'where' of land-related rights [GDS021]	2014 February	Land Information New Zealand	Primary Industries Sector
112	A Framework for Environmental Reporting in New Zealand [GDS050]	2014 February	Ministry for the Environment	Environment Sector
113	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers' Strategy Action Plan for 2014 to 2018 [GDS121]	2014 February	Ministry of Social Development	Social Development and Housing Sector
114	Care Closer to Home [GDS105]	2014 February	Ministry of Health	Health Sector
115	Tertiary Education Strategy 2014–2019 [GDS069]	2014 March	Ministry of Education	Education & Science Sector
116	Investment Statement: Managing the Crown's Balance Sheet [GDS134]	2014 March	The Treasury	Finance and Government Administration Sector
117	New Zealand Positioning Strategy 2014 [GDS020]	2014 May	Land Information New Zealand	Primary Industries Sector
118	Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy [GDS122]	2014 May	Ministry of Social Development	Social Development and Housing Sector
119	Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age [GDS129]	2014 May	Ministry of Transport	Economic Development & Infrastructure Sector
120	Community in Mind, Hei Puāwai Waitaha – a flourishing Waitaha: Strategy for rebuilding health and wellbeing in greater Christchurch [GDS002]	2014 June	Canterbury Earthquake Recovery Authority	Economic Development & Infrastructure Sector
121	Result 10 Blueprint: A Strategy for Digital Public Services [GDS013]	2014 June	Department of Internal Affairs	Māori, Other Populations & Cultural Sector
122	Defence Capability Plan [GDS062]	2014 June	Ministry of Defence	External Sector
123	'Ala Mo'ui: Pathways to Pacific Health and Wellbeing 2014–2018 [GDS106]	2014 June	Ministry of Health	Health Sector
124	The Guide to He Korowai Oranga: Māori Health Strategy 2014 [GDS107]	2014 June	Ministry of Health	Health Sector
125	He Whare Āhuru He Oranga Tāngata – the Māori Housing Strategy: Directions 2014 to 2025 [GDS059]	2014 July	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
126	A Nation of Curious Minds, He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society [GDS070]	2014 July	Ministry of Education	Education & Science Sector
127	Te Rautaki Reo Māori: Māori Language Strategy 2014 [GDS113]	2014 July	Ministry of Maori Development	Māori, Other Populations & Cultural Sector
128	Cultural Sector Strategic Framework 2014–2018 [GDS023]	2014 August	Ministry for Culture and Heritage	Māori, Other Populations & Cultural Sector
129	RR25%: Reducing Re-offending Strategy 2014 – 2017: Year One [GDS011]	2014 November	Department of Corrections	Justice Sector
130	Topographic Strategy [GDS022]	2015 March	Land Information New Zealand	Primary Industries Sector
131	The New Zealand Migrant Settlement and Integration Strategy [GDS060]	2015 March	Ministry of Business, Innovation and Employment	Economic Development & Infrastructure Sector
132	Disability Support Services Strategic Plan 2014-2018 [GDS108]	2015 June	Ministry of Health	Health Sector
133	Implementing Medicines New Zealand 2015 to 2020 [GDS109]	2015 June	Ministry of Health	Health Sector
134	Community Investment Strategy, June 2015 [GDS123]	2015 June	Ministry of Social Development	Social Development and Housing Sector

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GDS Index NZ Glossary

These terms are explained in more detail in the *Working Paper 2015/04: Methodology for the Government Department Strategies Index New Zealand*, see www.gdsindexnz.org.

Element

An element is a characteristic that is considered of primary importance in the publication of a GDS. In the *Index*, there are six high-level elements that make up the scorecard.

Good strategy

Determining what makes a good strategy is a matter of judgement. In the *Index*, six high-level characteristics are considered essential for good strategies - these are called elements. Under each element there are three or four sub-elements that describe components of the element in more detail.

Government department and departmental agency

The term 'government department' refers to the 28 'departments of the public service' and one departmental agency currently listed in Schedule 1 of the State Sector Act 1988.

Government department strategy

To be a 'government department strategy' the following criteria must be met. The document must:

1. be a publicly available statement or report;
2. be generated by government departments with a national rather than a local focus;
3. contain long-term thinking, in such a way that the strategy links to a long-term vision or aim, and ideally provide clarity over the factors that may impinge on the attainment of that vision or aim; and
4. guide the department's thinking and operations over the long term (i.e. contain a work programme to achieve change over two years or more).

Points

Points are allocated to each sub-element. In the *Index* there are 22 sub-elements. Twenty of these were given four points each for a reviewer to score. The remaining two (sub-elements 1.3 and 3.3) were each allotted eight points. This additional weighting was allocated to recognise the importance of these sub-elements.

Rank

The rank indicates where a GDS, department, or sector is located in relation to its peers. In the *Index* the rank depicts where the specific GDS, department or sector sits when its scorecard totals are compared to the scores of all other GDSs, departments or sectors.

Reviewer

A person who read the GDS and then scored the GDS against the scorecard to prepare the profile.

Score

The number of points a GDS has accumulated as a result of the scoring process. In the *Index* the highest possible total was 96 points.

Scorecard

The scorecard is the lens through which each GDS has been assessed. The scorecard is made up of six elements and 22 sub-elements.

Sector

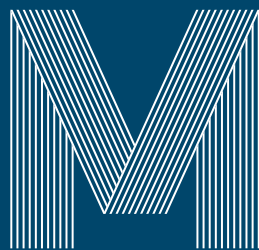
The term 'sector' refers to the 10 groupings of departments based on the summary tables of the appropriation estimates in the Treasury's Budget 2014.

Sub-element

In the *Index* there are 22 sub-elements, which reflect the different components of the six high-level elements.

GDS profile

A GDS profile refers to a one-page summary of essential information about a specific GDS. It records all the information the reviewers collected on the GDS, including the strategic approach, stakeholder usefulness, the scorecard results, the radar chart and how it ranks with other GDSs.



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