

Working Paper 2015/07

# List of Government Department Strategies Between 1 July 1994 and 30 June 2015

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# Working Paper 2015/07

## List of Government Department Strategies Between 1 July 1994 and 30 June 2015

Author: Wendy McGuinness and Madeleine Foreman

### 1.0 Purpose

The purpose of this working paper is to provide a list of government department strategies (GDSs) published by New Zealand government departments between 1 July 1994 and 30 June 2015 (as per the criteria in Section 3.0 below). This list is presented in Table 1: Government department strategies (GDSs) between 1 July 1994 and 30 June 2015. This list is an update from *Working Paper 2014/01: List of government department strategies between 1 July 1994 and 30 June 2014*. The methodology of this working paper follows the same process as applied in *Working Paper 2014/01*.

### 2.0 Limitations

We have endeavoured to ensure the list of GDSs is as accurate as possible. As our intention is to provide a comprehensive record of the strategy landscape in the public service over the last twenty one years, we welcome feedback on this working paper and the overall project.

### 3.0 Terminology

In this working paper, a 'government department strategy' (GDS) is defined in terms of four criteria:

A 'government department strategy' must:

1. be a publicly available statement or report;
2. be generated by government departments with a national rather than a local focus;
3. contain long-term thinking, in such a way that the strategy links to a long-term vision or aim, and ideally provide clarity over the factors that may impinge on the attainment of that vision or aim; and
4. guide the department's thinking and operations over the long term (i.e. contain a work programme to achieve change over two years or more).

#### About the authors:

Wendy McGuinness is Chief Executive of the McGuinness Institute.

Madeleine Foreman is a fifth-year student at Victoria University of Wellington studying towards a BA/LLB.

Published 30 October 2015.

**Table 1: Government department strategies (GDSs) between 1 July 1994 and 30 June 2015**

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
<b>1</b>	Canterbury Earthquake Recovery Authority	1. Recovery Strategy for Greater Christchurch, Mahere Haumanutanga o Waitaha	2012 May
		2. Community in Mind, Hei Puāwai Waitaha – a flourishing Waitaha: Strategy for rebuilding health and wellbeing in greater Christchurch	2014 June
<b>2</b>	Crown Law Office	No GDSs published between 1 July 1994 and 30 June 2015	-
<b>3</b>	Department of Conservation	3. The New Zealand Biodiversity Strategy	2000 February
		4. Science Counts! National Strategic Science & Research Portfolios, Programmes, Priority Actions	2001
		5. Science Counts! National Strategic Science & Research Portfolios, Programmes, Priority Actions 2002/03 and Beyond	2002
		6. Science Counts! National Strategic Science & Research Portfolios, Programmes, Priority Actions 2003/04 and Beyond	2003

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Crown: Hon. Gerry Brownlee, Minister for Canterbury Earthquake Recovery  Other: Roger Sutton, Chief Executive CERA	2012–2016 (48 months)	48	Yes	-
National	Not signed	2014–NK	13	Yes	-
-	-	-	-	-	-
Labour	Crown: Rt Hon. Helen Clark, Prime Minister of New Zealand	2000–NK	144	Yes	-
Labour	Other: Dr Geoff Hicks, Manager Science & Research, Chief Technical Office – Biosecurity, Department of Conservation	2001–NK	7	No	Science Counts! National Strategic Science & Research Portfolios, Programmes, Priority Actions 2002/03 and Beyond
Labour	Other: Dr Geoff Hicks, Manager Science & Research, Chief Technical Office – Biosecurity, Department of Conservation	2002–NK	5	No	Science Counts! National Strategic Science & Research Portfolios, Programmes, Priority Actions 2003/04 and Beyond
Labour	Other: Dr Geoff Hicks, Manager Science & Research, Chief Technical Office – Biosecurity, Department of Conservation	2003–NK	5	No	Science Counts! The Department of Conservation's Strategic Science and Research Priorities 2011–2016

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
<b>3</b>	Department of Conservation (Cont.)	7. Department of Conservation Marine Mammal Action Plan for 2005–2010	2004 December
		8. New Zealand Subantarctic Islands Research Strategy	2005 May
		9. Hector's and Maui's Dolphin Threat Management Plan	2007 August
		10. New Zealand Sea Lion Species Management Plan: 2009–2014	2009 July
		11. Science Counts! The Department of Conservation's Strategic Science and Research Priorities 2011–2016	2011
<b>4</b>	Department of Corrections	12. The Pacific Strategy 2002–2005	2002
		13. Strategy to Reduce Drug and Alcohol Use by Offenders 2005–2008	2004
		14. Te Reo Strategy 2004–2008	2004
		15. Department of Corrections Pacific Strategy 1 July 2005–30 June 2008	2005
		16. Prisoner Employment Strategy 2006–2009	2006
		17. Māori Strategic Plan 2008–2013	2008

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>Crown</li> <li>Other</li> <li>Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Other: Regional General Manager, Central, Department of Conservation	2005–2010 (60 months)	87	No	NK
Labour	Other: Kevin O'Connor, Conservator, Southland Conservancy	2005–NK	36	Yes	-
Labour	Not signed	2007–NK	296	Yes	-
National	Not signed	2009–2014 (60 months)	28	Yes	-
National	Other: Kevin O'Connor, Deputy Director-General, Research & Development, Dr Geoff Hicks, Chief Scientist	2011–2016 (60 months)	4	Yes	-
Labour	Other: Mark Byers, Chief Executive	2002–2005 (36 months)	30	No	Department of Corrections Pacific Strategy 1 July 2005–30 June 2008
Labour	Other: Mark Gerard Byers, Chief Executive, Department of Corrections	2005–2008 (36 months)	12	No	Drug and Alcohol Strategy (2009–2014)
Labour	Not signed	2004–2008 (48 months)	14	No	There was no replacement
Labour	Other: Barry Matthews, Chief Executive	2005–2008 (36 months)	10	No	There was no replacement
Labour	Other: Barry Matthews, Chief Executive, Department of Corrections	2006–2009 (36 months)	14	No	Prisoner Skills & Employment Strategy 2009–2012
NK	Other: Barry Matthews, Chief Executive, Department of Corrections	2008–2013 (60 months)	18	No	Creating Lasting Change: Strategy 2011–2015 (Year One)

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
4	Department of Corrections (Cont.)	18. Pacific Strategy 2008–2013	2008
		19. Drug and Alcohol Strategy 2009–2014	2009
		20. Prisoner Skills & Employment Strategy 2009–2012	2009
		21. Creating Lasting Change: Strategy 2011–2015 (Year One)	2011
		22. National Historic Heritage Strategy 2013	2013
		23. Youth Strategy – Reducing Re-offending by Young People	2013 November
		24. RR25%: Reducing Re-offending Strategy 2014 – 2017: Year One	2014 November
5	Department of Internal Affairs	25. Resilient New Zealand, A Aotearoa Mananau: National Civil Defence Emergency Management Strategy – 2003–2006	2004 March
		26. New Generation National Library: Strategic Directions to 2017	2007
		27. Government ICT Strategy and Action Plan to 2017	2013 June
		28. Result 10 Blueprint: A Strategy for Digital Public Services	2014 June



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
NK	Other: Barry Matthews, Chief Executive, Department of Corrections	2008–2013 (60 months)	10	No	NK
National	Other: Barry Matthews, Chief Executive, Department of Corrections	2009–2014 (60 months)	13	No	There was no replacement
National	Other: Barry Matthews, Chief Executive, Department of Corrections	2009–2012 (36 months)	21	No	There was no replacement
National	Not signed	2011–2015 (48 months)	13	Yes	-
National	Not signed	2013–NK	41	Yes	-
National	Not signed	2013–2017 (48 months)	1	Yes	-
National	Not signed	2014–2017 (36 months)	15	Yes	-
Labour	Crown: Hon. George Hawkins, Minister of Civil Defence	2003–2006 (36 months)	33	No	National Civil Defence Emergency Management Strategy (2008)
Labour	Not signed	2007–2017 (120 months)	7	No	There was no replacement
National	Crown: Hon. Chris Tremain, Minister of Internal Affairs  Other: Colin MacDonald, Government Chief Information Officer	2013–2017 (48 months)	47	Yes	-
National	Other: Colin McDonald, Result 10 Lead Chief Executive	2014–NK	68	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
6	Department of the Prime Minister and Cabinet	29. The New Zealand Crime Prevention Strategy: Mission Statement: “To Enhance Community Safety and Security Through Crime Prevention”	1994 October
		30. Growing an Innovative New Zealand	2002 February
		31. Sustainable Development For New Zealand: Programme of Action	2003 January
		32. National Civil Defence Emergency Management Strategy	2008 March
		33. Tackling Methamphetamine: An Action Plan	2009 October
		34. New Zealand’s Cyber Security Strategy	2011 June
		35. Measures to Improve Youth Mental Health	2012 June
7	Education Review Office	No GDSs published between 1 July 1994 and 30 June 2015	-
8	Government Communications Security Bureau	No GDSs published between 1 July 1994 and 30 June 2015	-
9	Inland Revenue Department	No GDSs published between 1 July 1994 and 30 June 2015	-
10	Land Information New Zealand	36. LINZ Geodetic Strategy 2003–2008	2003 April
		37. Ross Sea Region: Strategy 2003–2012 (version 1.0)	2003 May
		38. Topographic Information Strategy 2005–2010	2005 June

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>Crown</li> <li>Other</li> <li>Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Crown: Rt Hon. J. B. Bolger, Prime Minister	1994–NK	20	No	NK
Labour	Crown: Helen Clark, Prime Minister of New Zealand	2002–NK	61	No	There was no replacement
Labour	Crown: Hon. Marian Hobbs, Minister for the Environment, Minister With Responsibility for Urban Affairs	2003–NK	28	No	There was no replacement
Labour	Crown: Hon. Rick Barker, Minister of Civil Defence	2007–NK	15	Yes	-
National	Not signed	2009–NK	73	Yes	-
National	Crown: Hon. Steven Joyce, Minister for Communications and Information Technology	2011–NK	13	Yes	-
National	Not signed	2012–NK	10	Yes	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
Labour	Other: Tony Bevan, Surveyor General	2003–2008 (60 months)	19	No	Replaced by the 'New Zealand Positioning Strategy 2014'
Labour	Not signed	2003–2012 (108 months)	11	No	NK
Labour	Other: Brendon Boyle, Chief Executive, Land Information New Zealand	2005–2010 (60 months)	15	No	Currently under review – Waiting to confirm replacement strategy

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
10	Land Information New Zealand (Cont.)	39. Understanding Our Geographic Information Landscape: A New Zealand Geospatial Strategy: A Coordinated Approach to Location Information	2007 January
		40. Future-proofing Core Survey and Title Paper Records: Strategy Paper for the Minister for Land Information	2007 October
		41. Biosecurity Strategy 2010–2013	2010 July
		42. Geodetic Physical Infrastructure Strategy	2012 September
		43. The Power of ‘Where’ Drives New Zealand’s Success	2013
		44. He Whāriki Maurua: Business with Māori Strategy 2013–2016	2013 June
		45. Cadastre 2034: A 10-20 Year Strategy for developing the cadastral system: Knowing the ‘where’ of land-related rights	2014 February
		46. New Zealand Positioning Strategy 2014	2014 May
		47. Topographic Strategy	2015 March
11	Ministry for Culture and Heritage	48. Building a Strong and Sustainable Public Broadcasting Environment for New Zealand: A Programme of Action	2005
		49. Digital Television Strategy	2006 November
		50. New Zealand Arts, Cultural and Heritage Tourism Strategy to 2015	2008 September
		51. Cultural Sector Strategic Framework 2014–2018	2014 August

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Hon. David Parker, Minister for Land Information	2007–NK	28	Yes	-
Labour	Other: Brendon Boyle, Chief Executive	2007–NK	43	No	NK
National	Not signed	2010–2013 (36 months)	16	No	Currently under review
National	Not signed	2012–2017 (60 months)	8	No	There was no replacement
National	Other: Peter Mersi, Chief Executive/Tumuaki Matua, Land Information New Zealand	2013–2023 (120 months)	12	No	There was no replacement
National	Other: Peter Mersi, Chief Executive/Tumuaki Matua, Land Information New Zealand	2013–2016 (36 months)	21	Yes	-
National	Other: Don Grant, Surveyor-General	2014–2024 (240 months)	42	Yes	-
National	Other: Graeme Blick, Chief Geodesist	2014–2024 (120 months)	16	Yes	-
National	Not signed	2015–NK	11	Yes	-
Labour	Not signed	2005–NK	12	No	NK
Labour	Not signed	2006–NK	11	No	NK
Labour	Not signed	2008–2015 (84 months)	39	No	There was no replacement
National	Not signed	2014–2018 (48 months)	7	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
12	Ministry for Primary Industries	52. A Standard Setting Strategy for the Protection of New Zealand's Forests and Trade in Their Products	1998
		53. Tiakina Aotearoa, Protect New Zealand: The Biosecurity Strategy for New Zealand	2003 August
		54. A Pastoral Greenhouse Gas Research Strategy	2003 October
		55. National Plan of Action to Reduce the Incidental Catch of Seabirds in New Zealand Fisheries	2004 April
		56. Strategy for Managing the Environmental Effects of Fishing	2005 June
		57. Marine Protected Areas: Policy and Implementation Plan	2005 December
		58. Campylobacter in Poultry – Risk Management Strategy 2006–2009	2006 November
		59. New Zealand Food Safety Authority Strategy for Involving Māori in Food Safety and Consumer Protection Issues	2007 April
		60. New Zealand's Climate Change Solutions: Sustainable Land Management and Climate Change: Plan of Action: A Partnership Approach	2007 September
		61. A Biosecurity Science Strategy for New Zealand, Mahere Rautaki Putaiao Whakamaru	2007 October
		62. Listeria Monocytogenes Risk Management Strategy 2008–2013	2008 July

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Not signed	1998–NK	10	No	NK
Labour	Crown: Hon. Jim Sutton, Minister for Biosecurity	2003–NK	61	No	NK
Labour	Not signed	2003–NK	7	No	NK
Labour	Not signed	2004–NK	60	No	National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries
Labour	Crown: Hon. David Benson-Pope, Minister of Fisheries	2005–NK	21	No	NK
Labour	Crown: Hon. Chris Carter, Minister of Conservation, Hon. Jim Anderton, Ministry of Fisheries	2005–NK	20	Yes	-
Labour	Not signed	2006–NK	24	No	NK
Labour	Other: Raniera Bassett, Programme Manager, Community Extension	2007–NK	11	No	NK
National	Crown: Jim Anderton, Minister of Agriculture and Forestry, David Parker, Minister Responsible for Climate Change Issues	2007–NK	16	No	There was no replacement
Labour	Not signed	2007–2032 (300 months)	68	Yes	-
Labour	Not signed	2008–2013 (60 months)	22	No	Listeria Risk Management Strategy 2013–2014

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
12	Ministry for Primary Industries (Cont.)	63. New Zealand National Plan of Action for the Conservation and Management of Sharks	2008 October
		64. Harvest Strategy Standard for New Zealand Fisheries	2008 October
		65. Campylobacter Risk Management Strategy 2008–2011	2008 December
		66. Salmonella Risk Management Strategy 2009–2012	2009 March
		67. Fisheries 2030: New Zealanders Maximising Benefits From the Use of Fisheries Within Environmental Limits	2009 September
		68. New Zealand's Strategic Objectives in Codex 2010–2013	2010
		69. National Fisheries Plan for Deepwater and Middle-depth Fisheries	2010
		70. National Fisheries Plan for Highly Migratory Species (HMS) 2010–2015	2010
		71. Cadmium and New Zealand Agriculture and Horticulture: A Strategy for Long Term Risk Management: A Report Prepared by the Cadmium Working Group for the Chief Executives Environmental Forum	2011 February
		72. Pest Management National Plan of Action	2011 February



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Hon. Jim Anderton, Minister of Fisheries	2008–NK	89	No	New Zealand National Plan of Action for the Conservation and Management of Sharks 2013
Labour	Crown: Hon. Jim Anderton, Minister of Fisheries	2008–NK	19	Yes	-
National	Not signed	2008–2011 (36 months)	32	No	Campylobacter Risk Management Strategy 2013–2014
National	Not signed	2009–2012 (36 months)	46	No	Salmonella Risk Management Strategy 2013–2014
National	Crown: Hon. Phil Heatley, Minister of Fisheries	2009–2030 (252 months)	13	Yes	-
National	Not signed	2010–2013 (36 months)	13	No	There was no replacement, however, the content remains current and strategic objectives remain relevant and applicable
National	Not signed	2011–2016 (60 months)	158	Yes	-
National	Crown: Hon. Phil Heatley, Minister of Fisheries and Aquaculture	2010–2015 (60 months)	49	Yes	-
National	Not signed	2010–NK	27	Yes	-
National	Not signed	2010–2035 (300 months)	38	Yes	-

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Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
12	Ministry for Primary Industries (Cont.)	73. The Government's Aquaculture Strategy and Five-year Action Plan to Support Aquaculture	2011 May
		74. Our Strategy 2030: Growing and Protecting New Zealand	2011 July
		75. Draft National Fisheries Plan for Inshore Finfish	2011 July
		76. Draft National Fisheries Plan for Inshore Shellfish	2011 July
		77. Draft National Fisheries Plan for Freshwater	2011 July
		78. 'Future Directions for the Border Sector'	2012 February
		79. National Plan of Action for the Conservation and Management of Sharks 2013	2013
		80. National Plan of Action – 2013: To Reduce the Incidental Catch of Seabirds in New Zealand Fisheries	2013 April
		81. Listeria Risk Management Strategy	2013 July
		82. Salmonella Risk Management Strategy	2013 July
		83. Campylobacter Risk Management Strategy	2013 July

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(D)	(E)	(F)	(G)	(H)	(I)
National	Not signed	2012–2016 (48 months)	4	Yes	-
National	Not signed	2011–NK	1	Yes	-
National	Other: Gavin Lockwood, Acting Deputy Director General, Resource Management & Programmes, Ministry of Agriculture and Forestry/ Ministry of Fisheries	2011–2016 (60 months)	53	Yes	-
National	Other: Gavin Lockwood, Acting Deputy Director General, Resource Management & Programmes, Ministry of Agriculture and Forestry/ Ministry of Fisheries	2011–2016 (60 months)	59	Yes	-
National	Other: Gavin Lockwood, Acting Deputy Director General, Resource Management & Programmes, Ministry of Agriculture and Forestry/ Ministry of Fisheries	2011–2016 (60 months)	43	Yes	-
National	Not signed	2012–NK	6	Yes	-
National	Crown: Hon. Nathan Guy, Minister for Primary Industries	2014–2018 (48 months)	34	Yes	-
National	Crown: Hon. Nathan Guy, Minister for Primary Industries	2013–2018 (60 months)	59	Yes	-
National	Not signed	2013–NK	16	Yes	Reviewed annually
National	Not signed	2013–NK	22	Yes	Reviewed annually
National	Not signed	2013–NK	19	Yes	Reviewed annually

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
13	Ministry for the Environment	84. Environment 2010 Strategy: A Statement of the Government's Strategy on the Environment	1995 September
		85. Sustainable Land Management: A Strategy for New Zealand	1996 June
		86. Learning to Care for Our Environment: Me Ako ki te Tiaki Taiao: A National Strategy for Environmental Education	1998 June
		87. National Energy Efficiency and Conservation Strategy: Towards a Sustainable Energy Future	2001 September
		88. The New Zealand Waste Strategy	2002 March

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Crown: Simon Upton, Minister for the Environment	1995–NK	59	No	A Framework for Environmental Reporting in New Zealand (2014)
National	Crown: Hon. Simon Upton, Minister for Environment	1996–NK	15	No	New Zealand's Climate Change Solutions: Sustainable Land Management and Climate Change: Plan of Action: A Partnership Approach
National	Crown: Simon Upton, Minister for the Environment, Wyatt Creech, Minister of Education, Deborah Morris, Associate Minister for the Environment, Brian Donnelly, Associate Minister of Education	1998–NK	28	No	There was no replacement
Labour	Crown: Hon. Pete Hodgson, Minister for Energy	2001–NK	34	No	The New Zealand Energy Strategy and New Zealand Energy Efficiency and Conservation Strategy (This is run by EECA which is not a public department but a crown entity)
Labour	Crown: Hon. Marian L Hobbs, Minister for the Environment  Other: Basil Morrison, President, Local Government New Zealand	2002–NK	48	No	The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency (2010)

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Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
13	Ministry for the Environment (Cont.)	89. Dairying and Clean Streams Accord Between Fonterra Co-operative, Group Regional Councils, Ministry for the Environment, and Ministry of Agriculture and Forestry	2003 May
		90. Strategy for Improving the Workability of Hazardous Substances Provisions of the Hazardous Substances and New Organisms Act	2003 June
		91. The Water Programme of Action	2003 November
		92. New Zealand Packaging Accord 2004	2004 July
		93. New Zealand Urban Design Protocol	2005 March
		94. Climate Change Solutions: Whole of Government Climate Change Work Programmes	2006 June
		95. New Zealand's National Implementation Plan Under the Stockholm Convention on Persistent Organic Pollutants	2006 December
		96. Meeting the Challenges of Future Flooding in New Zealand	2008 August
		97. Water Research Strategy	2009 December

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Hon. Marian Hobbs, Minister for the Environment, Hon. Jim Sutton, Minister of Agriculture  Other: Henry van der Heyden, Chairman, Fonterra Co-operative Group, Neil Clarke, Chairman, Regional Affairs Committee, Local Government New Zealand	2003–NK	5	No	The Accord expired in 2012 and has been replaced by an industry-led strategy: ‘The Sustainable Dairying: Water Accord: A Commitment to New Zealand by the Dairy Sector’ (2013)
Labour	Not signed	2003–NK	22	No	There was no replacement
Labour	Not signed	2003–NK	2	No	NK
Labour	Crown: Hon. Marian L Hobbs, Minister for the Environment	2004–2009 (60 months)	8	No	There was no replacement
Labour	Crown: Hon. Marian L Hobbs, Minister With Responsibility for Urban Affairs, Minister for the Environment	2005–NK	34	Yes	-
Labour	Not signed	2006–NK	100	No	Climate Change Information (Note this is not a strategy but a collection of work programmes from a lot of departments)
Labour	Crown: Hon. David Benson-Pope, Minister for the Environment	2006–NK	81	Yes	-
Labour	Not signed	2008–NK	51	No	There was no replacement
National	Not signed	2000–NK	19	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
13	Ministry for the Environment (Cont.)	98. The New Zealand Waste Strategy: Reducing Harm, Improving Efficiency	2010 October
		99. Clean Healthy Air for All New Zealanders: The National Air Quality Compliance Strategy to Meet the PM <sub>10</sub> Standard	2011 August
		100. Rēna: Long-term Environmental Recovery Plan	2011 December
		101. Freshwater Reform: 2013 and Beyond	2013 March
		102. A Framework for Environmental Reporting in New Zealand	2014 February
14	Ministry of Business, Innovation and Employment	103. RS&T: 2010: The Government's Strategy for Research, Science and Technology in New Zealand to the Year 2010: Strategic Overview	1996 August
		104. A Strategic Plan for Māori Tourism Development for the Ministry of Māori Development, 1999–2002	1999
		105. Industry Development Strategy	2000 May
		106. Regional Development Strategy	2000 June
		107. New Zealand Tourism Strategy 2010	2001
		108. E-Commerce: Building the Strategy for New Zealand	2001 November



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Crown: Hon. Dr Nick Smith, Minister for the Environment	2010–NK	12	Yes	-
National	Crown: Hon. Dr Nick Smith, Minister for the Environment	2011–NK	64	Yes	-
National	Crown: Hon. Dr Nick Smith, Minister for the Environment	2011–NK	33	Yes	-
National	Crown: Hon. Amy Adams, Minister for the Environment, Hon. Nathan Guy, Minister for Primary Industries	2013–NK	56	Yes	-
National	Not signed	2014–NK	22	Yes	-
National	Crown: Simon Upton, Minister of Research Science and Technology	1996–1999 (36 months)	26	No	NK
NK	Not signed	1999–2002 (36 months)	7	No	NK
Labour	Crown: Jim Anderton, Minister for Industry and Regional Development	2000–NK	8	No	NK
Labour	Crown: Jim Anderton, Minister for Industry and Regional Development	2000–NK	11	No	NK
National	Not signed	2010–NK	85	No	New Zealand Tourism Strategy 2015
Labour	Crown: Hon. Paul Swain, Minister for Information Technology, Minister of Commerce, Minister of Communications	2001–NK	16	No	NK

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
14	Ministry of Business, Innovation and Employment (Cont.)	109. Connecting Communities: A Strategy for Government Support of Community Access to Information and Communications Technology	2002 June
		110. A Future Together: The New Zealand Settlement Strategy in Outline	2003
		111. New Zealand Biotechnology Strategy: A Foundation for Development With Care	2003 May
		112. Vision Mātauranga: Unlocking the Innovation Potential of Māori Knowledge, Resources and People	2005 March
		113. The Digital Strategy: Creating Our Digital Future	2005 May
		114. Workplace Health and Safety Strategy for New Zealand to 2015, Ruataki mō te Haumaruru me te Hauora o te Wāhi Mahi mō Aotearoa ki te 2015	2005 June
		115. Labour Market & Employment Strategy: Better Work, Working Better	2005 June

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Steve Maharey, Minister of Social Service and Employment	2002–NK	17	No	NK
Labour	Crown: Hon. Paul Swain, Minister of Immigration	2003–NK	27	No	Our Future Together: New Zealand Settlement Strategy
Labour	Crown: Pete Hodgson, Minister of Research, Science and Technology	2003–NK	41	No	NK
Labour	Not signed	2005–NK	25	Yes	-
Labour	Crown: Hon. David Cunliffe, Minister for Information Technology Minister of Communications	2005–2010 (60 months)	57	No	NK
Labour	Crown: Hon. Ruth Dyson, Associate Minister of Labour	2003–2015 (144 months)	28	Yes	-
Labour	Crown: Hon. Steve Maharey, Minister for Social Development and Employment, Hon. Paul Swain, Minister of Labour, Hon. Ruth Dyson, Associate Minister of Labour  Other: Phil O'Reilly, Chief Executive, Business New Zealand, Ross Wilson, President, New Zealand Council of Trade Unions, Charles Finny, Director, New Zealand Chambers of Commerce and Industry, Garry Moore, Chair, Mayors Taskforce for Jobs	2005–NK	28	No	NK

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
14	Ministry of Business, Innovation and Employment (Cont.)	116. Roadmaps for Science: Energy Research	2006 December
		117. Roadmaps for Science: Nanoscience + Nanotechnologies	2006 December
		118. Our Future Together: New Zealand Settlement Strategy	2007
		119. New Zealand Tourism Strategy 2015	2007
		120. Roadmaps for Science: Biotechnology Research	2007 March
		121. New Zealand Energy Strategy to 2050: Powering Our Future: Towards a Sustainable Low Emissions Energy System	2007 October
		122. Oil Emergency Response Strategy: Government Response to an Oil Supply Disruption	2008 July
		123. New Zealand Energy Strategy 2011–2021: Developing Our Energy Potential	2011
		124. New Zealand Energy Efficiency and Conservation Strategy 2011–2016	2011

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Hon. Steve Maharey, Minister of Research, Science and Technology	2006–2011 (60 months)	48	No	NK
Labour	Crown: Hon. Steve Maharey, Minister of Research, Science and Technology	2006–2011 (60 months)	68	No	NK
Labour	Crown: Hon. David Cunliffe, Minister of Immigration	2007–NK	23	No	-
Labour	Crown: Hon. Damien O'Connor, Minister of Tourism  Other: Fiona Luhrs, Tourism Industry Association, George Hickson, Tourism New Zealand, Ray Salter, Ministry of Tourism	2007–2015 (96 months)	80	No	Tourism 2025: Growing Value Together, Whakatipi Uara Ngatahi (2014, March) (This is led by the Tourism Industry Association New Zealand)
Labour	Crown: Hon. Steve Maharey, Minister of Research, Science and Technology	2007–2011 (48 months)	74	No	NK
Labour	Crown: Hon. David Parker, Minister of Energy	2007–2050 (516 months)	107	No	There was no replacement
Labour	Not signed	2008–NK	22	Yes	-
National	Crown: Hon. Hekia Parata, Acting Minister of Energy and Resources	2011–2021 (120 months)	12	Yes	-
National	Crown: Hon. Hekia Parata, Acting Minister of Energy and Resources	2011–2016 (60 months)	12	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
14	Ministry of Business, Innovation and Employment (Cont.)	125. Refugee Settlement: New Zealand Resettlement Strategy	2012
		126. Strategy to 2040: He kai kei aku ringa: The Crown-Māori Economic Growth Partnership	2012 November
		127. The Business Growth Agenda: Future Direction 2014	2014
		128. He Whare Āhuru He Oranga Tāngata – the Māori Housing Strategy: Directions 2014 to 2025	2014 July
		129. The New Zealand Migrant Settlement and Integration Strategy	2015 March
15	Ministry of Defence	130. Defence Long-term Development Plan	2002 June
		131. The Defence Sustainability Initiative: Building a Long-term Future for the New Zealand Defence Force	2005 May
		132. Defence Long-term Development Plan 2006 Update	2006 October
		133. Defence White Paper 2010	2010 November

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Not signed	2013–NK	10	Yes	-
National	Other: Ngahiwi Tomoana, Māori Economic Development Panel Chair, Professor Guy Whittred, Māori Economic Development Panel Deputy Chair	2012–2040 (336 months)	15	Yes	-
National	Crown: Hon. Bill English, Minister of Finance, Hon. Steven Joyce, Minister for Economic Development	2014–NK	122	Yes	-
National	Crown: Hon Nick Smith, Minister of Housing	2014–2025 (132 months)	55	Yes	-
National	Not signed	2015–NK	2	Yes	-
Labour	Not signed	2002–NK	55	No	Defence Long-term Development Plan: 2006 Update
Labour	Not signed	2005–NK	16	No	NK
Labour	Crown: Hon. Phil Goff, Minister of Defence	2006–NK	57	No	NK
National	Crown: Rt Hon. John Key, Prime Minister, Hon. Dr Wayne Mapp, Minister of Defence	2010–2035 (300 months)	98	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
15	Ministry of Defence (cont.)	134. Defence Capability Plan	2011 September
		135. Defence Capability Plan	2014 June
16	Ministry of Education	136. Ko e Ako 'a e Kakai Pasifika: Pacific Islands Peoples' Education in Aotearoa, New Zealand Towards the Twenty-first Century: A Plan to Promote Pacific Islands Peoples' Success in New Zealand Education	1996 December
		137. Pasifika Education Plan 2001–2005	2001
		138. More Than Words: The New Zealand Adult Literacy Strategy, Kei tua atu i te kupu: Te mahere rautaki whiringa ako o Aotearoa	2001 May
		139. Tertiary Education Strategy 2002/07	2002
		140. Pathways to the Future: Ngā Huarahi Arataki: A 10-year Strategic Plan for Early Childhood Education 2002–2012	2002 September
		141. The Adult ESOL Strategy	2003 May
		142. Māori Education Strategy.*	2005
		143. Making a Bigger Difference for All Students, Hangaia he huarahi hei whakarewa aka I ngā tauira katoa: Schooling Strategy 2005–2010	2005 June

\* This is believed to be a republication of the 1999 Māori Education Strategy



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Crown: Hon. Dr Wayne Mapp, Minister of Defence	2010–2020 (120 months)	37	No	There was no replacement
National	Crown: Hon. Dr Jonathan Coleman, Minister of Defence	2014–NK	40	Yes	-
National	Other: Howard Fancy, Secretary for Education	1996–NK	36	No	Pasifika Education Plan 2001–2005
Labour	Not signed	2001–2005 (48 months)	8	No	Pasifika Education Plan 2006–2010
Labour	Crown: Hon. Trevor Mallard, Minister of Education, Hon. Marian Hobbs, Associate Minister of Education (Adult and Community Education)	2001–NK	28	No	The Learning for Living Strategy (2004) (This is run by the Tertiary Education Commission)
Labour	Crown: Steve Maharey, Minister of Education	2002–2007 (60 months)	68	No	Tertiary Education Strategy 2007–2012
Labour	Crown: Hon. Trevor Mallard, Minister of Education	2002–2012 (120 months)	21	No	There was no replacement
Labour	Crown: Hon. Lianne Dalziel, Associate Minister of Education	2003–NK	24	No	The Learning for Living Strategy (2004) (This is run by the Tertiary Education Commission)
Labour	Not signed	2000–NK	6	No	NK
Labour	Crown: Trevor Mallard, Minister of Education	2005–2010 (60 months)	8	No	There was no replacement

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
16	Ministry of Education (Cont.)	144. Better Outcomes for Children: An Action Plan for GSE 2006–2011	2006
		145. Enabling the 21st Century Learner: An e-Learning Action Plan for Schools 2006–2010	2006
		146. The Arts Strategy 2006–2008	2006
		147. Pasifika Education Plan 2006–2010	2006 June
		148. Tertiary Education Strategy 2007–12: Incorporating Statement of Tertiary Education Priorities 2008–10	2006 December
		149. The International Education Agenda: A Strategy for 2007–2012	2007 August

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Other: Howard Fancy, Secretary for Education, Barbara Disley, Deputy Secretary Special Education	2006–2011 (60 months)	44	No	Success for All – Every School, Every Child (2010)
Labour	Crown: Steve Maharey, Minister of Education	2006–2010 (48 months)	24	No	There was no replacement
Labour	Not signed	2006–2008 (24 months)	15	No	NK
Labour	Crown: Steve Maharey, Minister of Education	2006–2010 (48 months)	2	No	Pasifika Education Plan 2008–2012
Labour	Crown: Hon. Michael Cullen, Minister for Tertiary Education	2007–2012 (60 months)	41	No	Tertiary Education Strategy 2010–2015
Labour	Crown: Hon. Michael Cullen, Minister for Tertiary Education (but not signed)	2007–2012 (60 months)	48	No	Leadership Statement for International Education, Version One

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
16	Ministry of Education (Cont.)	150. ICT Strategic Framework for Education 2008–2012	2008

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
NK	Other: Karen Sewell, Secretary for Education, Chair, Education Sector ICT Standing Committee, Lester Oakes, Chief Executive, Career Services, Graham Stoop, Chief Review Officer, Education Review Office, Helen Anderson, Chief Executive, Ministry of Science Research and Technology, Penny Carnaby, National Librarian, National Library of New Zealand, Karen Poutasi, Chief Executive, New Zealand Qualifications Authority, Peter Lind, Director, New Zealand Teachers Council, Roy Sharp, Chief Executive, Tertiary Education Commission, Mike Hollings, Chief Executive, The Correspondence School	2008–2012 (48 months)	14	No	Education Agencies' ICT Investment Framework: Strategy 2011–2014

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
16	Ministry of Education (Cont.)	151. Pasifika Education Plan 2008–2012	2008
		152. Ka Hikitia: Managing for Success: Māori Education Strategy 2008–2012, Updated 2009	2008

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	<p>Crown:</p> <p>Hon. Pete Hodgson, Minister for Tertiary Education, Hon. Chris Carter, Minister of Education, Hon. Luamanuvao Winnie Laban, Minister of Pacific Island Affairs</p> <p>Other:</p> <p>Karen Sewell, Secretary for Education, Chief Executive, Ministry of Education, Dr Colin Tukuitonga, Chief Executive, Ministry of Pacific Island Affairs, Lester Oakes, Chief Executive, Career Services, Dr Graham Stoop, Chief Executive, Education Review Office, Dr Karen Poutasi, Chief Executive, New Zealand Qualifications Authority, Dr Peter Lind, Director, New Zealand Teachers Council, Dr Roy Sharp, Chief Executive, Tertiary Education Commission</p>	2008–2012 (48 months)	15	No	Pasifika Education Plan 2009–2012
NK	<p>Crown:</p> <p>Hon. Anne Tolley, Minister of Education</p> <p>Other:</p> <p>Karen Sewell, Secretary for Education, Apyll Parata, Deputy Secretary, Māori Education Ministry of Education</p>	2008–2012 (48 months)	18	No	Ka Hikitia: Accelerating Success 2013–2017

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
16	Ministry of Education (Cont.)	153. Pasifika Education Plan 2009–2012	2009
		154. Success for All: Every School, Every Child: Building an Inclusive Education System	2010
		155. Tertiary Education Strategy 2010–15	2010 January
		156. Education Agencies' ICT Investment Framework: Strategy 2011–2014	2011
		157. The New Zealand School Property Strategy 2011–2021	2011
		158. Leadership Statement for International Education, Version One	2011 September



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Crown: Hon. Anne Tolley, Minister of Education, Hon. Georgina te Heuheu, Minister of Pacific Island Affairs  Other: Karen Sewell, Secretary for Education	2009–2012 (36 months)	8	No	Pasifika Education Plan 2013–2017
National	Not signed	2010–2014 (48 months)	12	Yes	-
National	Crown: Anne Tolley, Minister of Tertiary Education	2010–2015 (60 months)	25	No	Tertiary Education Strategy 2014–2019
National	Other: Lesley Longstone, Chair, Education Sector ICT Standing Committee, Secretary for Education	2011–2014 (36 months)	11	No	There was no replacement
National	Other: Karen Sewell, Secretary for Education	2011–2021 (120 months)	21	Yes	-
National	Not signed	2011–NK	17	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
16	Ministry of Education (Cont.)	159. Pasifika Education Plan 2013–2017	2012 November
		160. Ka Hikitia: Accelerating Success 2013–2017: The Māori Education Strategy	2013
		161. Tau Mai Te Reo: The Māori Language in Education Strategy 2013–2017	2013
		162. Tertiary Education Strategy 2014–2019	2014 March

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	<p>Crown: Hon. Hekia Parata, Minister of Education, Hon. Steven Joyce, Minister for Tertiary Education, Skills and Employment</p> <p>Other: Lesley Longstone, Secretary for Education, Ministry of Education, Pauline Winter, Chief Executive, Ministry of Pacific Island Affairs, Dr Graham Stoop, Chief Review Officer &amp; Chief Executive, Education Review Office, Dr Karen Poutasi, Chief Executive, New Zealand Qualifications Authority, Belinda Clark, Chief Executive, Tertiary Education Commission, Dr Graeme Benny, Chief Executive, Careers New Zealand, Dr Peter Lind, Director, New Zealand Teachers Council, Lorraine Kerr, President, New Zealand School Trustees Association</p>	2013–2017 (48 months)	14	Yes	-
National	Not signed	2013–2017 (48 months)	60	Yes	-
National	Not signed	2013–2017 (48 months)	51	Yes	-
National	<p>Crown: Hon. Steven Joyce, Minister for Tertiary Education, Skills and Employment</p>	2014–2019 (60 months)	24	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
16	Ministry of Education (Cont.)	163. A Nation of Curious Minds, He Whenua Hihiri I Te Mahara: A National Strategic Plan for Science In Society	2014 July
17	Ministry of Foreign Affairs and Trade	164. Strategic Policy Framework for Relations Between NZAID and New Zealand NGOs	2000 August
		165. Policy Statement: Towards a Safe and Just World Free of Poverty	2002 July
		166. NZAID Human Rights Policy: Implementation Plan of Action 2004–09	2004
		167. Preventing Conflict and Building Peace	2005 February
		168. New Zealand's Pacific Fisheries Strategy 2006–2010	2006 October

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Crown: Steven Joyce, Minister of Science and Innovation Hekia Parata, Minister of Education	2014–NK	50	Yes	-
Labour	Crown: Matt Robson, Associate Minister of Foreign Affairs and Trade  Other: Steve Tollestrup, Chairperson, Council for International Development, Peter Adams, Director, Development Cooperation Division MFAT, Pat Webster, Executive Director, Council for International Development	2000–NK	17	No	There was no replacement (Note: A review of this GDS took place in October 2003. During this review an additional foreword and preamble were added.)
Labour	Crown: Hon. Phil Goff, Minister of Foreign Affairs and Trade, Hon. Matt Robson, Associate Minister of Foreign Affairs and Trade	2002–NK	24	No	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] (March 2011)
Labour	Not signed	2004–2009 (60 months)	11	No	There was no replacement
Labour	Not signed	2005–NK	18	No	There was no replacement
Labour	Not signed	2006–2010 (48 months)	21	No	NK

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
17	Ministry of Foreign Affairs and Trade (Cont.)	169. Pacific Strategy 2007–2015: Te Ara Tupu – The Pathway of Growth: Tackling Poverty in Our Region	2007
		170. New Zealand Antarctic & Southern Ocean Science: Directions and Priorities 2010–2020	2010
		171. Latin America: A Revised Approach	2010 May
		172. International Development Policy Statement: Supporting Sustainable Development [In Developing Countries]	2011 March
		173. Opening Doors to India: New Zealand’s 2015 Vision	2011 October
		174. Opening Doors to China: New Zealand’s 2015 Vision	2012 February
		175. International Development Group Strategic Plan 2012–2015: Development that Delivers	2012 September
		176. Advancing With Australia: New Zealand Inc Australia Strategy	2013
		177. Opening Doors to the Gulf Region: The New Zealand Inc Strategy	2013 July
		178. New Zealand’s ASEAN Partnership: One Pathway to Ten Nations	2013 July

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Rt Hon. Winston Peters, Minister of Foreign Affairs	2007–2015 (96 months)	40	No	International Development Policy Statement: Supporting Sustainable Development [In Developing Countries] (March 2011)
National	Crown: Hon. Murray McCully, Minister of Foreign Affairs, Hon. Dr Wayne Mapp, Minister of Science and Innovation, Hon. Phil Heatley, Minister of Fisheries and Aquaculture	2010–2020 (120 months)	25	Yes	-
National	Not signed	2010–NK	14	Yes	-
National	Not signed	2011–NK	13	Yes	-
National	Crown: Rt Hon. John Key, Prime Minister	2011–NK	41	Yes	-
National	Crown: Rt Hon. John Key, Prime Minister	2011–2015 (48 months)	41	Yes	-
National	Not signed	2012–2015 (36 months)	25	Yes	-
National	Crown: Rt Hon. John Key, Prime Minister	2012–2016 (48 months)	17	Yes	-
National	Crown: Rt Hon. John Key, Prime Minister	2013–2017 (48 months)	20	Yes	-
National	Crown: Rt Hon. John Key, Prime Minister	2013–2017 (48 months)	17	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
18	Ministry of Health	179. Te Ara Tohu: Strategic Management Plan for Māori Health 1994–1999	1995
		180. Moving Forward: The National Mental Health Plan for More and Better Services	1997 July
		181. Child Health Strategy	1998 June
		182. National Drug Policy: A National Drug Policy for New Zealand 1998–2003	1998 June
		183. Reduced Waiting Times for Public Hospital Elective Services	2000 March
		184. The New Zealand Health Strategy	2000 December
		185. The New Zealand Palliative Care Strategy	2001 February
		186. The Primary Health Care Strategy	2001 February
		187. National Alcohol Strategy 2000–2003	2001 March
		188. The New Zealand Disability Strategy: Making a World of Difference: Whakanui Oranga	2001 April
		189. Sexual and Reproductive Health Strategy: Phase One	2001 October
		190. Health of Older People Strategy	2002



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Other: Christopher Lovelace, Director General, Ministry of Health	1994–1999 (60 months)	21	No	NK
National	Crown: Hon. Bill English, Minister of Health	1997–NK	70	No	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017
National	Crown: Hon. Bill English, Minister of Health	1998–NK	63	No	There was no replacement
National	Crown: Hon. Roger Sowry, Associate Minister of Health	1998–2003 (60 months)	49	No	National Drug Policy 2007–2012
Labour	Not signed	2000–NK	23	Yes	-
Labour	Crown: Hon. Annette King, Minister of Health	2000–NK	58	Yes	-
Labour	Crown: Hon. Annette King, Minister of Health	2001–NK	59	Yes	-
Labour	Crown: Hon. Annette King, Minister of Health	2001–NK	34	Yes	-
Labour	Crown: Hon. Annette King, Minister of Health	2000–2003 (36 months)	72	No	There was no replacement
Labour	Crown: Hon. Lianne Dalziel, Minister for Disability Issues	2001–NK	32	Yes	-
Labour	Crown: Annette King, Minister of Health	2001–NK	27	Yes	-
Labour	Not signed	2002–NK	86	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
18	Ministry of Health (Cont.)	191. The Pacific Health and Disability Action Plan	2002 February
		192. Te Puāwaitanga: Māori Mental Health National Strategic Framework	2002 April
		193. Youth Health: A Guide to Action	2002 September
		194. He Korowai Oranga: Māori Health Strategy	2002 November
		195. Building on Strengths: A New Approach to Promoting Mental Health in New Zealand/Aotearoa	2002 December
		196. Child Health Information Strategy	2003 April
		197. The New Zealand Cancer Control Strategy	2003 August
		198. Clinical Training Agency Strategic Intentions 2004–2013	2004 January

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Hon. Annette King, Minister of Health	2002–NK	25	No	‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2010–2014
Labour	Other: Dr Janice Wilson, Deputy Director-General, Mental Health Directorate, Arawhetu Peretini, Manager, Māori Mental Health	2002–NK	22	No	Te Puāwaiwhero: The Second Māori Mental Health and Addiction National Strategic Framework 2008–2015
Labour	Crown: Hon. Annette King, Minister of Health, John Tamihere, Minister of Youth Affairs	2002–NK	60	Yes	-
Labour	Crown: Hon. Annette King, Minister of Health, Hon. Tariana Turia, Associate Minister of Health	2002–NK	41	No	The Guide to He Korowai Oranga: Māori Health Strategy 2014
Labour	Other: Mita Ted Te Hae, Cultural Advisor, Health Promotion, Nohopuku Williams, Strategy Writer, Ministry of Health, Don Matheson, Deputy Director-General, Public Health, Janice Wilson, Deputy Director General, Mental Health	2002–NK	62	No	NK
Labour	Not signed	2003–NK	15	No	There was no replacement
Labour	Crown: Hon. Annette King, Minister of Health	2003–NK	79	Yes	-
Labour	Other: Gordon Davies, Deputy Director-General, DHB Funding and Performance	2004–2013 (108 months)	43	No	NK

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
18	Ministry of Health (Cont.)	199. Clearing the Smoke: A Five-year Plan for Tobacco Control in New Zealand (2004–2009)	2004 September
		200. Problem Gambling Research Programme 2005–2010	2005
		201. Preventing and Minimising Gambling Harm: Strategic Plan 2004–2010	2005 March
		202. Te Tāhuhu: Improving Mental Health 2005–2015: The Second New Zealand Mental Health and Addiction Plan	2005 June
		203. National Mental Health Information Strategy	2005 June
		204. Health Information Strategy for New Zealand 2005	2005 August
		205. Pacific Provider Development Fund Purchasing Strategy 2005/06 to 2007/08	2005 October
		206. New Zealand Suicide Prevention Strategy 2006–2016	2006 June

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Not signed	2004–2009 (60 months)	43	No	There was no replacement
Labour	Not signed	2005–2010 (60 months)	52	No	There was no replacement
Labour	Crown: Hon. Damien O'Connor, Associate Minister of Health	2004–2010 (72 months)	25	No	Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16
Labour	Crown: Hon. Annette King, Minister of Health	2005–2015 (120 months)	23	No	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017
Labour	Other: Dr Janice Wilson, Deputy Director-General, Mental Health	2005–2010 (60 months)	35	No	Replaced in part by 'Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017'
Labour	Crown: Hon. Annette King, Minister of Health	2005–NK	103	No	National Health IT Plan Update 2013/14
Labour	Not signed	2005–2008 (36 months)	25	No	Pacific Provider Development Fund Purchasing Strategy 2008/09  (This is an interim document, however, a new strategy was not published, and it does not meet the GDS criteria)
Labour	Crown: Hon. Jim Anderton, Associate Minister of Health	2006–2016 (120 months)	32	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
18	Ministry of Health (Cont.)	207. National Drug Policy 2007–2012	2007
		208. Medicines New Zealand: Contributing to Good Health Outcomes for All New Zealanders	2007 December
		209. Te Puāwaiwhero: The Second Māori Mental Health and Addiction National Strategic Framework 2008–2015	2008 July
		210. National Health Emergency Plan	2008 December
		211. National Strategic Plan of Action for Breastfeeding 2008–2012	2009 March
		212. The New Zealand Ambulance Service Strategy: The First Line of Mobile Emergency Intervention in the Continuum of Health Care	2009 June
		213. ‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2010–2014	2010 January
		214. Actioning Medicines New Zealand 2010	2010 April
		215. Preventing and Minimising Gambling Harm: Six-year Strategic Plan 2010/11–2015/16	2010 May
		216. National Health IT Plan: Enabling an Integrated Healthcare Model	2010 September
		217. Better, Sooner, More Convenient Health Care in the Community	2011 June

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Hon. Jim Anderton, Associate Minister of Health	2007–2012 (60 months)	40	Yes	Currently under review
Labour	Crown: Hon. Peter Dunne, Associate Minister of Health, Hon. David Cunliffe, Minister of Health	2007–NK	18	Yes	-
Labour	Crown: Hon. David Cunliffe, Minister of Health, Hon. Mita Ririnui, Associate Minister of Health	2008–2015 (84 months)	39	No	Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017
National	Other: Stephen McKernan, Director-General of Health	2008–NK	65	Yes	-
National	Not signed	2008–2012 (48 months)	48	No	There is no replacement
National	Other: Mark Woodard, Group Manager	2009–2020 (132 months)	13	Yes	-
National	Crown: Hon. Tony Ryall, Minister of Health, Hon. Georgina Te Heuheu, QSO Minister of Pacific Island Affairs	2010–2014 (48 months)	24	No	‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2014–2018
National	Not signed	2010–NK	6	Yes	-
National	Crown: Hon. Peter Dunne, Associate Minister of Health	2010–2016 (72 months)	37	Yes	-
National	Other: Graeme Osborne, Director National Health IT Board	2010–2014 (48 months)	66	No	National Health IT Plan Update 2013/2014
National	Not signed	2009–NK	23	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
18	Ministry of Health (Cont.)	218. National Health Emergency Plan: Mass Casualty Action Plan	2011 September
		219. Disability Support Services Strategic Plan 2010 to 2014: Towards a More Flexible Disability Support System: Nothing for Us Without Us	2012 March
		220. Whāia Te Ao Mārama: The Māori Disability Action Plan for Disability Support Services 2012 to 2017	2012 August
		221. Rising to the Challenge: The Mental Health and Addiction Service Development Plan 2012–2017	2012 December
		222. Preventing and Minimising Gambling Harm: Three-year Service Plan and Levy Rates for 2013/14 to 2015/16	2013 May
		223. New Zealand Suicide Prevention Action Plan 2013–2016	2013 May
		224. National Health IT Plan Update	2013 November
		225. National Health Emergency Plan: H5N1 Pre-Pandemic Vaccine Usage Policy (Revised 2013)	2013 December
		226. National Health Emergency Plan: National Reserve Supplies Management and Usage Policies, 3rd Edition	2013 December
		227. Care Closer to Home	2014 February
		228. 'Ala Mo'ui: Pathways to Pacific Health and Wellbeing 2014–2018	2014 June



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Other: Charles Blanch, Director Emergency Management	2011–NK	25	Yes	-
National	Not signed	2010–2014 (48 months)	12	No	Disability Support Services Strategic Plan 2014–2018
National	Crown: Hon. Tariana Turia, Associate Minister of Health	2012–2017 (60 months)	14	Yes	-
National	Crown: Hon. Peter Dunne, Associate Minister of Health  Other: Kevin Woods, Director-General of Health	2012–2017 (60 months)	71	Yes	-
National	Not signed	2013–2016 (36 months)	31	Yes	-
National	Crown: Hon. Peter Dunne, Associate Minister of Health	2013–2016 (36 months)	8	Yes	-
National	Other: Dr Murray Milner, Chair, National Health IT Board	2013–2019 (72 months)	32	Yes	-
National	Not signed	2013–NK	22	Yes	-
National	Not signed	2013–NK	11	Yes	-
National	Not signed	2014–NK	21	Yes	-
National	Crown: Hon. Tariana Turia, Associate Minister of Health  Other: Hilda Fa’asalele, Chief Advisor, Pacific Health	2014–2018 (48 months)	35	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
18	Ministry of Health (Cont.)	229. The Guide to He Korowai Oranga: Māori Health Strategy 2014	2014 June
		230. Disability Support Services Strategic Plan 2014-2018	2015 June
		231. Implementing Medicines New Zealand 2015 to 2020	2015 June
19	Ministry of Justice	232. Justice Sector Information Strategy: “Informing the Justice Sector”	1996 August
		233. Crime Reduction Strategy 2002	2002
		234. Youth Offending Strategy: Preventing and Reducing Offending and Re-offending by Children and Young People: Te Haonga	2002 April

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Not signed	2014–NK	13	Yes	-
National	Not signed	2015–2019 (48 months)	18	Yes	-
National	Crown: Hon Peter Dunne, Associate Minister of Health	2015–2020 (60 months)	13	Yes	-
National	Crown: Douglas Graham, Minister of Justice	1996–NK	97	No	Te Ara Hei Mua, The Pathway Forward 2003–2006
Labour	Not signed	2002–NK	18	No	<p>Evolved into seven different pieces of work:</p> <p>‘Te Rito’ (Ministry of Social Development)</p> <p>‘Action Plan to Reduce Community Violence and Sexual Violence’</p> <p>‘Serious Traffic Offending’ (Ministry of Transport)</p> <p>‘Youth Offending Strategy’</p> <p>‘Burglary’ (NZ Police)</p> <p>‘Theft of and From Cars’ (NZ Police)</p> <p>‘Organised Crime Strategy’</p>
Labour	Crown: Hon. Phil Goff, Minister of Justice, Steve Maharey, Minister of Social Services and Employment	2002–NK	67	No	Youth Crime Action Plan 2013–2023

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
19	Ministry of Justice (Cont.)	235. Te Ara Hei Mua, The Pathway Forward 2003–2006	2003 June
		236. Safer Communities: Action Plan to Reduce Community Violence & Sexual Violence	2004 June
		237. Justice Sector Information Strategy / 01 July 2006–30 June 2011	2006 July
		238. STOP Strategy: A Strategy for Change 2008–2011	2008
		239. Organised Crime Strategy: Developing a Whole of Government Approach to Combat Organised Crime	2008
		240. Strengthening New Zealand's Resistance to Organised Crime: An All-of-government Response August 2011	2011 August

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Rick Barker, Associate Minister of Justice	2003–2006 (36 months)	37	No	Justice Sector Information Strategy / 01 July 2006–30 June 2011
Labour	Crown: Hon. Phil Goff, Minister of Justice	2004–NK	68	No	There is no replacement but two initiatives arose from this strategy:  ‘National Guidelines on Crime Prevention’ and ‘A Taskforce for Action on Sexual Violence’ (Neither of these is identified as a strategy)
Labour	Crown: Hon. Clayton Cosgrove, Associate Minister of Justice	2006–2011 (60 months)	28	No	Justice Sector Information Strategy 2012–2015 (not published)
Labour	Crown: Hon. Annette King, Minister of Justice	2008–2011 (36 months)	37	No	There was no replacement
Labour	Not signed	2008–2011 (36 months)	11	No	Strengthening New Zealand’s Resistance to Organised Crime: An All-of-government Response August 2011
National	Crown: Hon. Simon Power, Minister of Justice, Hon. Judith Collins, Minister of Police	2011–2014 (36 months)	37	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
19	Ministry of Justice (Cont.)	241. Delivering Better Public Services: Reducing Crime and Re-offending Result Action Plan	2012 July
		242. Youth Crime Action Plan 2013–2023 Report	2013 October
20	The Ministry of Māori Development, Te Puni Kōkiri	243. Kia piki te ora o te taitamariki: Strengthening Youth Wellbeing: New Zealand Youth Suicide Prevention Strategy	1998 March
		244. In Our Hands: New Zealand Youth Suicide Prevention Strategy	1998 March
		245. Te Rautaki Reo Māori, The Māori Language Strategy	2003 June
		246. Te Rautaki Reo Māori: Māori Language Strategy 2014	2014 July
21	Ministry of Pacific Island Affairs	247. Ala Fou – New Pathways: Strategic Directions for Pacific Youth in New Zealand	2003
		248. Pacific Economic Action Plan and Pacific Women's Economic Development Plan	2005

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>Crown</li> <li>Other</li> <li>Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Not signed	2012–NK	16	Yes	-
National	Crown: Hon. Chester Borrows, Associate Minister of Justice, Associate Minister of Social Development	2013–2023 (120 months)	58	Yes	-
National	Crown: Hon. Debora Morris, Minister of Youth Affairs, Hon. Bill English, Minister of Health, Hon. Tau Henare, Minister of Māori Affairs	1998–NK	16	No	The New Zealand Suicide Prevention Action Plan 2006–2012
National	Crown: Hon. Debora Morris, Minister of Youth Affairs, Hon. Bill English, Minister of Health, Hon. Tau Henare, Minister of Māori Affairs	1998–NK	41	No	The New Zealand Suicide Prevention Strategy 2006–2016
Labour	Crown: Hon. Pakekura Horomai, Minister of Māori Affairs	2003–NK	38	No	Te Rauraki Reo Māori, The Māori Language Strategy 2014
National	Not signed	2014–NK	8	Yes	-
National	Other: Fuimaono Les McCarthy, Chief Executive, Ministry of Pacific Island Affairs	2003–NK	48	No	‘Ala Mo’ui: Pathways to Pacific Health and Wellbeing 2010–2014
Labour	Other: Dr Colin Tukuitonga, Chief Executive of MPIA	2005–NK	17	No	Helps inform the Ministry of Pacific Island Affairs’ Strategic Intentions and Accountability Documents

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
21	Ministry of Pacific Island Affairs (Cont.)	249. Pathways to Leadership: Goal 2010: A Report on Pacific Leadership in the Public Service	2006
		250. Auckland Pacific Strategy: Successful Pacific Peoples 2009–2014	2009
		251. Career Futures for Pacific Peoples: A Report on Future Labour Market Opportunities and Education Pathways for Pacific Peoples	2010 October
		252. The Pacific Languages Framework	2012 October
22	Ministry of Social Development	253. Te Punga: Our Bicultural Strategy for the Nineties	1994, late
		254. Strengthening Families for Well-being: From Welfare to Well-being, mai i te toko i te ora ki te ora: 5th Edition 1998	1998
		255. Opportunity, Capacity, Participation: Government Employment Strategy 2000	2000 September
		256. The New Zealand Positive Ageing Strategy	2001 April
		257. Pathways to Opportunity: Ngā ara whai oranga: From Social Welfare to Social Development	2001 June
		258. Pathways to Inclusion: Ngā ara whakauru ki te iwi whānui: Improving Vocational Services for People with Disabilities	2001 September



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Other: Fuimaona Les McCarthy, Chief Executive, Ministry of Pacific Island Affairs	2006–NK	71	No	NK
National	Not signed	2009–2014 (60 months)	31	No	There was no replacement
National	Not signed	2010–NK	36	No	There was no replacement
National	Not signed	2012–NK	8	Yes	-
National	Other: Margaret Bazley, Director-General of Social Welfare	1994–NK	25	No	NK
National	Crown: Roger Sowry, Minister of Social Services, Work and Income  Other: Margaret Bazley, Director-General of Social Welfare	1998–2001 (96 months)	10	No	There was no replacement
Labour	Crown: Steve Maharey, Minister of Social Services and Employment	2000–NK	18	No	Youth Employment Package (This is not a strategy but a government programme)
Labour	Crown: Lianne Dalziel, Minister for Senior Citizens	2001–NK	21	Yes	-
Labour	Crown: Hon. Helen Clarke, Prime Minister, Steve Maharey, Minister of Social Services and Employment	2001–NK	23	No	Welfare Reform (This is not a strategy but a government programme)
Labour	Crown: Hon. Ruth Dyson, Minister of Disability Issues	2001–NK	13	Yes	-

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
22	Ministry of Social Development (Cont.)	259. Pacific Strategy 2002	2002
		260. Youth Development Strategy Aotearoa: Action for Child and Youth Development	2002 January
		261. Te Rito: New Zealand Family Violence Prevention Strategy	2002 February
		262. New Zealand's Agenda for Children: Making Life Better for Children	2002 June
		263. Care and Protection Blueprint 2003	2003
		264. Pacific Youth Development Strategy: Deliver Positive Life-change and Affirmation for All Pacific Youth in Auckland	2005 June
		265. Pate, Lali, Nafa: Strategy for Pacific Islands Employment and Service Delivery	2006

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Not signed	2002–NK	42	No	NK
Labour	Crown: Hon. Laila Harre, Minister of Youth Affairs, Hon. Steve Maharey, Minister of Social Services and Employment	2002–NK	49	Yes	-
Labour	Crown: Steve Maharey, Minister of Social Services and Employment	2002–NK	51	No	‘The Taskforce for Action on Violence Within Families’ provides advice to the Family Violence Ministerial Group (These have been identified as not being strategies)
Labour	Crown: Steve Maharey, Minister of Social Services and Employment, Hon. Laila Harré, Minister of Youth Affairs, Hon. Tariana Turia, Associate Minister of Social Services	2002–NK	50	No	NK
Labour	Crown: Steve Maharey, Minister of Social Services and Employment	2003–NK	42	No	Ma Matou, Ma Tatou and Children’s Action Plan (Child Youth and Family-led plan)
Labour	Not signed	2005–NK	14	No	There was no replacement
Labour	Other: Margaret Bazley, Director-General of Social Welfare	2006–NK	20	No	NK

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
22	Ministry of Social Development (Cont.)	266. Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers' Strategy and Five-year Action Plan 2008	2008 April
		267. Delivering Better Public Services: Reducing Long-term Welfare Dependence: Result Action Plan	2012 August
		268. Delivering Better Public Services: Supporting Vulnerable Children: Result Action Plan	2012 August
		269. Children's Action Plan: Identifying, Supporting and Protecting Vulnerable Children: The White Paper for Vulnerable Children	2012 October
		270. Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers' Strategy Action Plan for 2014 to 2018	2014 February
		271. Disability Action Plan 2014–2018: New Zealand's Priorities to Advance Implementation of the United Nations Convention on the Rights of Persons With Disabilities and the New Zealand Disability Strategy	2014 May
		272. Community Investment Strategy, June 2015	2015 June
23	Ministry of Transport	273. New Zealand Transport Strategy	2002 December
		274. Road Safety to 2010	2003 October
		275. Getting There — On Foot, by Cycle: A Strategy to Advance Walking and Cycling in New Zealand Transport	2005 February
		276. National Rail Strategy to 2015	2005 May

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Crown: Hon. Ruth Dyson, Minister of Social Development and Employment	2008–2013 (60 months)	32	No	Caring for the Carers – He Atawhai i te Hunga Ngākau Oha o Aotearoa: The New Zealand Carers’ Strategy Action Plan for 2014 to 2018
National	Not signed	2012–2017 (60 months)	8	Yes	-
National	Not signed	2012–2017 (60 months)	20	Yes	-
National	Not signed	2012–2017 (60 months)	12	Yes	-
National	Crown: Hon. Jo Goodhew, Minister for Senior Citizens	2014–2018 (48 months)	13	Yes	-
National	Not signed	2014–2018 (48 months)	15	Yes	-
National	Not signed	2015–NK	25	Yes	-
Labour	Crown: Hon. Paul Swain, Minister for Transport	2002–NK	52	No	The New Zealand Transport Strategy 2008
Labour	Crown: Hon. Paul Swain, Minister for Transport	2003–2010 (84 months)	36	No	Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020
Labour	Crown: Hon. Peter Hodgson, Minister of Transport	2005–NK	56	No	There was no replacement
Labour	Crown: Hon. Peter Hodgson, Minister of Transport	2005–2015 (120 months)	31	No	There was no replacement

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
23	Ministry of Transport (Cont.)	277. Driver Fatigue Strategy: An Inter-agency Strategy to Combat Driver Fatigue	2007 December
		278. Transport Research Strategy	2007 May
		279. The New Zealand Transport Strategy 2008	2008
		280. Sea Change: Transforming Coastal Shipping in New Zealand: A Strategy for Domestic Sea Freight: May 2008	2008 May
		281. Government Policy Statement on Land Transport Funding 2009/10–2018/19	2008 August
		282. Safer Journeys: New Zealand's Road Safety Strategy 2010–2020	2010 March
		283. Connecting New Zealand: A Summary of the Government's Policy Direction for Transport	2011 August
		284. Safer Journeys: Action Plan 2011–2012	2011 May
		285. Government Policy Statement on Land Transport Funding 2012/13–2021/22	2011 July

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Other: Alan Thompson, Chief Executive of Ministry of Transport	2007–NK	34	No	Captured in ‘Safer Journeys: New Zealand’s Road Safety Strategy 2010–2020’
Labour	Crown: Hon. Annette King, Minister of Transport  Other: Alan Thompson, Chief Executive of Ministry of Transport	2007–NK	21	No	New research strategy to be in place mid 2015
Labour	Crown: Hon. Annette King, Minister of Transport	2008–NK	96	No	Connecting New Zealand: A Summary of the Government’s Policy Direction for Transport
Labour	Crown: Hon. Annette King, Minister of Transport	2008–NK	36	No	NK
Labour	Crown: Hon. Annette King, Minister of Transport	2009–2012 (36 months)	32	No	Next GPS Strategy (as required by statute)
National	Crown: Hon. Steven Joyce, Minister of Transport	2010–2020 (120 months)	45	Yes	-
National	Crown: Hon. Steven Joyce, Minister of Transport	2011–NK	43	Yes	-
National	Other: Martin Matthews, Convenor, National Road Safety Committee	2011–2013 (24 months)	27	No	Safer Journeys Action Plan 2013–2015
National	Crown: Hon. Steven Joyce, Minister of Transport	2012–2015 (36 months)	28	Yes	Next GPS strategy (as required by statute)

TABLE 1 GOVERNMENT DEPARTMENT STRATEGIES (GDSs) BETWEEN 1 JULY 1994 AND 30 JUNE 2015

Dept no.	Government department	Government department strategy (GDS)	Date published
	(A)	(B)	(C)
23	Ministry of Transport (Cont.)	286. National Airspace Policy of New Zealand	2012 April
		287. Safer Journeys: Action Plan 2013–2015	2013 March
		288. Intelligent Transport Systems Technology Action Plan 2014–18: Transport in the Digital Age	2014 May
24	Ministry of Women's Affairs	289. Action Plan for New Zealand Women	2004 March
25	New Zealand Customs Service	290. New Zealand Customs Service: International Strategy 2002–2004	2002
		291. Towards Customs 2020	2013 September
26	Serious Fraud Office	No GDSs published between 1 July 1994 and 30 June 2015	-
27	State Services Commission	292. Enabling Transformation: A Strategy for e-Government 2006	2006 November
		293. Leadership Strategy for the State Services	2013 November



Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
National	Crown: Hon. Gerry Brownlee, Minister of Transport	2012–NK	8	Yes	-
National	Other: Martin Matthews, Convenor, National Road Safety Committee	2013–2015 (24 months)	18	Yes	-
National	Crown: Hon. Gerry Brownlee, Minister of Transport	2014–2018 (48 months)	35	Yes	-
Labour	Crown: Hon. Ruth Dyson, Minister of Women's Affairs	2004–2009 (60 months)	32	No	Replaced by the Ministry's three priority areas: 'Greater Economic Independence for Women'; 'More Women in Leadership'; and 'Increased Safety from Violence for Women'. These are not separate strategies. Rather, they were specified in the Ministry's statement of intent.
Labour	Other: Robin Dare, Comptroller of Customs	2002–2004 (24 months)	12	No	NK
National	Not signed	2013–2020 (84 months)	28	Yes	-
-	-	-	-	-	-
Labour	Crown: Hon. Annette King, Minister of State Services	2006–2010 (48 months)	37	No	Government ICT Strategy and Action Plan to 2017 (Department of Internal Affairs)
National	Not signed	2013–NK	9	Yes	-

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28	Statistics New Zealand	294. Statistics New Zealand's Strategic Directions: 2002 and Beyond	2002 April
		295. Statistics New Zealand: Strategic Plan 2010–20	2010 September
		296. Transforming the New Zealand Census of Population and Dwellings: Issues, Options, and Strategy	2012 April
29	Treasury	297. New Zealand Treasury Strategic Plan 1999–2004	1999 March
		298. New Zealand Treasury Strategic Direction Summary 2004	2004
		299. Stepping Up	2006 November
		300. New Zealand's Long-term Fiscal Position	2006 June
		301. National Infrastructure Plan 2011	2011 July
		302. Investment Statement: Managing the Crown's Balance Sheet	2014 March

Published by National-led or Labour-led government	Signed by: <ul style="list-style-type: none"> <li>• Crown</li> <li>• Other</li> <li>• Not signed</li> </ul>	Planned duration of strategy	Number of pages	In operation June 2015?	If no longer operational at June 2015, has a newer strategy replaced it?
(D)	(E)	(F)	(G)	(H)	(I)
Labour	Other: Brian Pink, Government Statistician	2002–2010 (96 months)	21	No	Statistics New Zealand Strategic Plan 2010–20
National	Other: Geoff Bascand, Chief Executive and Government Statistician	2010–2020 (120 months)	24	Yes	-
National	Not signed	2012–2030 (216 months)	43	Yes	-
National	Not signed	1999–2004 (60 months)	10	No	NK
Labour	Other: John Whitehead, Secretary to the Treasury	2004–NK	10	No	Statement of Intent 2005
Labour	Not signed	2006–NK	11	No	There was no replacement
Labour	Other: John Whitehead, Secretary to the Treasury	2006–NK	118	No	Challenges and Choices: New Zealand's Long-term Fiscal Statement
National	Crown: Hon. Bill English, Minister of Finance, Hon. Steven Joyce, Associate Minister for Infrastructure  Other: Rod Carr, Chair, National Infrastructure Advisory Board	2011–NK	57	No	Transferred to an 'All of Government' strategy
National	Other: Gabriel Makhoul, Secretary for the Treasury	2014–2018 (48 months)	22	Yes	-



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