

**Subject:** OIA 2025/14 – Impact of COVID-19 and follow-up on recommendations  
**Date:** Friday, 5 September 2025 at 5:34:25 PM New Zealand Standard Time  
**From:** McGuinness Institute OIAs  
**To:** Info@defence.govt.nz  
**CC:** [REDACTED]  
**Attachments:** Attachment 1 20250828-CND-2nd-ed-additional-dates.pdf, Attachment 2 DP202502-20250828-5pm-How-to-tell-the-difference-FINALDRAFT.pdf, Attachment 3 20250904 COVID-19 Table of recommendations.xlsx, 20250905 OIA 2025-14 MOD.pdf

Kia ora,

Please find attached our OIA 2025/14.

FYI: This is one of eight OIAs sent as part of our Project *PandemicNZ*, the remainder are available on our website [here](#).

Many thanks,

Wendy

**Wendy McGuinness**

Chief Executive

## McGuinness Institute Te Hononga Waka

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