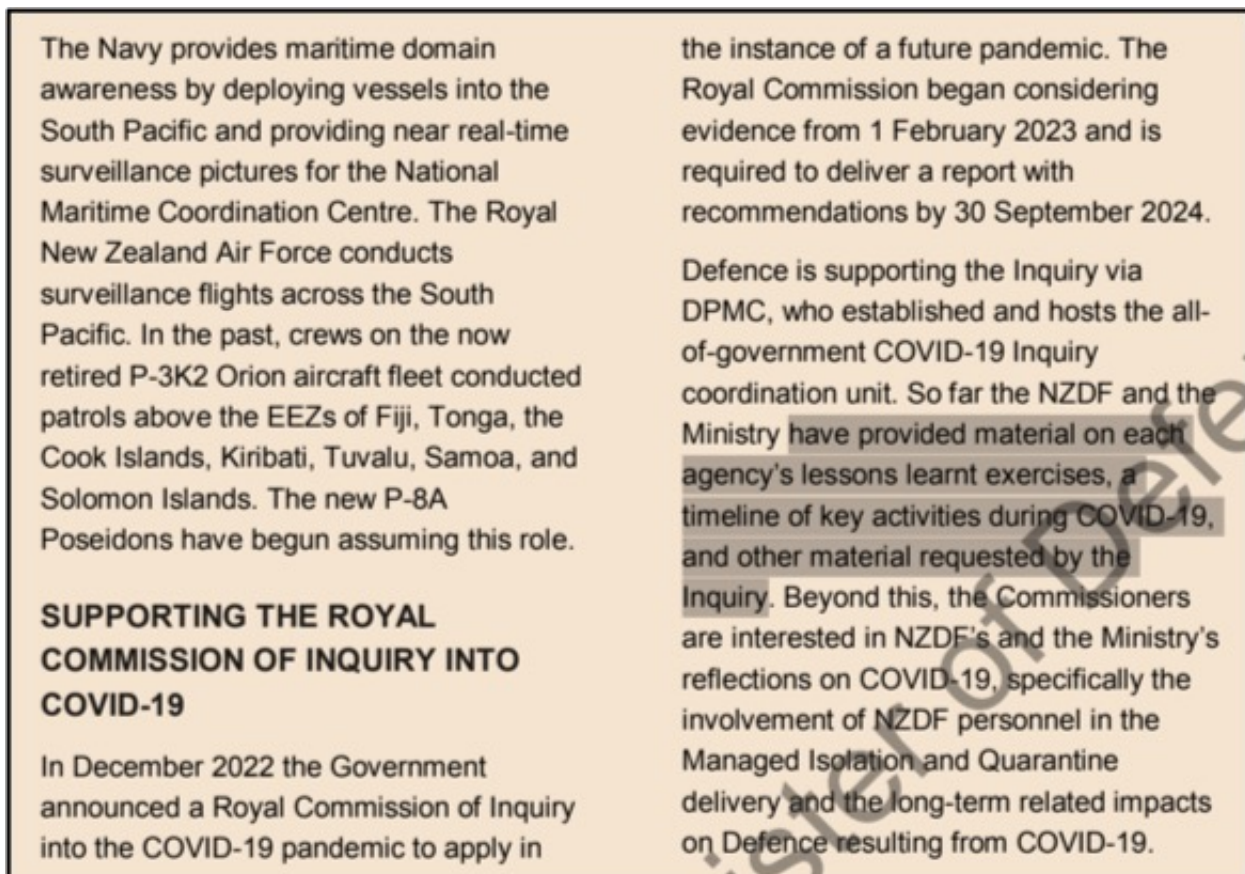


Subject: OIA 2026/08 - Lessons learned from the COVID-19 pandemic
Date: Wednesday, 20 May 2026 at 4:36:07 PM New Zealand Standard Time
From: McGuinness Institute OIAs
To: Info@defence.govt.nz
CC: Wendy McGuinness, Arne Larsen
Attachments: image001.jpg

Kia ora,

In light of the Ministry of Defence's response to our OIA 2025/14, we have the following question for the MOD.

1. Can you provide the material that MOD provided to the Royal Commission COVID-19 Lessons Learned (as mentioned on p. 16 of the [Briefing to the Incoming Minister of Defence 2023](#), screenshotted below)?



You may also be interested to know we have just published a final draft of the third edition of *COVID-19 Nation Dates: A New Zealand timeline of significant events during the COVID-19 pandemic* (see a PDF on our website [here](#)). We would like to give you the opportunity to review and comment on the book, please let us know if you have any changes.

Let me know if you have any questions.

Many thanks,

Wendy

Wendy McGuinness

Chief Executive

McGuinness Institute Te Hononga Waka

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The McGuinness Institute is a non-partisan think tank working towards a sustainable future, contributing strategic foresight through evidence-based research and policy analysis.

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