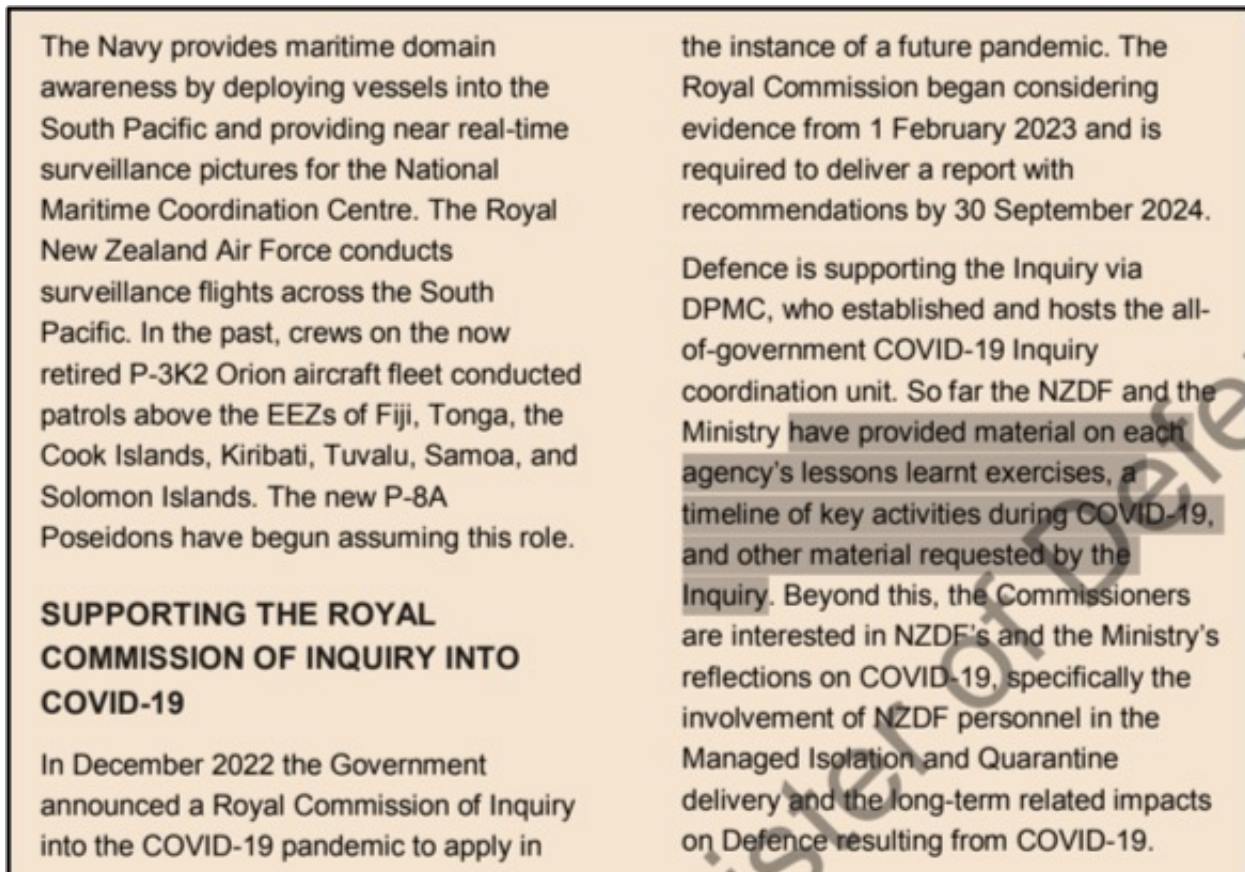


**Subject:** OIA 2026/09 - Lessons learned from the COVID-19 pandemic  
**Date:** Wednesday, 20 May 2026 at 4:36:09 PM New Zealand Standard Time  
**From:** McGuinness Institute OIAs  
**To:** ministerialservices@nzdf.mil.nz  
**CC:** Wendy McGuinness, Arne Larsen  
**Attachments:** image001.jpg

Kia ora,

In light of the Ministry of Defence's response to our OIA 2025/14, we have the following question for the NZDF.

1. Can you provide the material that NZDF provided to the Royal Commission COVID-19 Lessons Learned (as mentioned on p. 16 of the [Briefing to the Incoming Minister of Defence 2023](#), screenshotted below)?



You may also be interested to know we have just published a final draft of the third edition of *COVID-19 Nation Dates: A New Zealand timeline of significant events during the COVID-19 pandemic* (see a PDF on our website [here](#)). We would like to give you the opportunity to review and comment on the book, please let us know if you have any changes.

Let me know if you have any questions.

Many thanks,

Wendy

**Wendy McGuinness**

Chief Executive

## McGuinness Institute Te Hononga Waka

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